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Sudan: fears that history may repeat itself, Page 16

World news Business summary

Spain and U.S. play down differences

The U.S. and Spain announced a "strategic review" of their military relationship but agreed to disagree over Nicaragua which has led to a trade embargo imposed on it by Washington.

Both sides played down differences over Central America and the future of U.S. bases in Spain - the two most contentious issues during President Reagan's visit.

However, Spain's differences with the U.S. on Nicaragua will be highlighted at the weekend when President Daniel Ortega of Nicaragua is due to visit Madrid on his way back from Eastern Europe, Page 18

Uniroyal agrees to \$750m buyout

UNIROYAL, the fourth largest U.S. tyre manufacturer, has agreed to a \$750m leveraged buyout to thwart the unwelcome takeover bid from Mr. Carl Icahn, the New York financier. The company has agreed to a \$22 a share cash offer from Clayton & Dubilier, a private investment group compared with Mr. Icahn's \$18 a share bid for majority control, Page 18

Shells hit Beirut

Beirut suffered its heaviest fighting in more than a year. About 2,500 shells hit the city, killing five people. In Muslim Beirut nine people were reported killed and 50 wounded during the 15-hour artillery bombardment, Page 3

Greek elections

Greece's parliament was dissolved, paving the way for elections on June 2. After deputies gave a second vote of approval to controversial constitutional changes proposed by the ruling Socialists, Page 2

Polish hunger strike

A group of 26 young Polish exiles began a one-week hunger strike outside the Polish Embassy in Cologne to press for the release of jailed members of the banned Solidarity trade union.

Indian curfew

Indian authorities clamped a curfew on Dharmal town in Punjab state after two Hindus were shot dead by Sikh extremists and Sikh retaliated by stoning Sikh shops.

South Africa protest

The death of a leading black South African trade union official shortly after he was released from custody has caused protests, Page 3

Protesters held

More than 20 anti-apartheid demonstrators were arrested outside the South African embassy and another group staged a sit-in at the Washington office of a foreign exchange and precious metals company that sells South African kruggerands.

Belgium seizes ship

Belgian authorities seized the ship, the flag of environmental pressure group Greenpeace. Shipowners plan to sue for compensation, saying Sirius blocked Antwerp port over the weekend to prevent toxic waste dumping.

Nicaragua rebel fund

The Washington Times launched a campaign to collect \$14m for Nicaraguan rebels fighting the left-wing Nicaraguan Government.

Marines missing

Seventeen U.S. marines whose helicopter crashed into the sea off southern Japan were presumed dead and the search for survivors called off.

Pit blast kills 8

Eight miners died and 17 workers were trapped in an explosion in a coalmine in northern Moravia, the Czechoslovak news agency said.

Afghan suicides

Afghanistan claimed that about 24 rebellious Soviet and Afghan prisoners threw themselves up near Peshawar rather than surrender to their guerrilla captors.

Mengele reward

Israel is offering a reward of \$1m for information leading to the capture of Nazi death camp doctor Josef Mengele, who is believed to be living in Paraguay.

EEC in standards shift to tackle internal barriers

BY PAUL CHEESERIGHT IN BRUSSELS

THE EUROPEAN Community yesterday took a decisive step towards breaking down internal trade barriers by adopting a wholly new approach to the setting of product standards.

Trade ministers decided that goods would be able to move freely from one country to another if they met basic safety and health standards set at European level.

"If we're going to get a single internal market - going to integrate the ten economies - we've got to remove the obstacles. And obstacles are set up by different national standards - they're some of the most important non-tariff barriers to trade," said Britain's Lord Cockfield, the Commissioner in charge of the internal market.

With its decision the Community has abandoned the cumbersome approach of trying to adopt common technical standards product by product. Some of these standards have been taking a decade to draw up.

It has instead decided to short-cut the whole process by simply specifying a Community norm for health and safety while leaving national standards institutions to draw up the technical specifications.

While the new procedures have no built-in deadlines for agreement, they greatly limit the scope for the technical haggling which made the old approach so protracted. Once a general Community standard has been adopted, there can be no pretext for a nationally designed non-tariff barrier and the introduction of any national specifications is left purely optional.

The first of the new style draft directives with a Community standard confined to basic requirements will be presented next month. The commission is concentrating first in its new standards work programme on mechanical engineering and in particular pressure vessels and machine tools.

That will be accompanied by further draft directives on construction and electro-medical equipment as well as radio interference equipment.

The basic standards will be drawn up by the Commission, to cover groups of related products, on the advice of technical experts. They will then go to the European Parliament and then to the Council of Ministers for final decision.

Once the general standard has been adopted, the national technical specifications for a product have to observe the new Community norm. Once settled, these national specifications go to a standing committee, made up of representatives and chaired by the Commission.

Any member state with objections to what is decided in another has three months to make its point. The committee then considers the matter and can reach its advisory conclusion on a qualified majority.

The rise, in the four weeks to April 17, mainly reflects an exceptional surge in bank lending to the private sector. This rose by £2.66bn (\$3.1bn) in the month against an average of £1.5bn in the previous 13 months.

The Government believes that part of the explanation is that leasing companies were rushing to buy new capital equipment to take advantage of investment allowances before they were cut from 75 per cent to 50 per cent on April 1.

Government and private estimates suggest that this could have accounted for £1bn of the £2.66bn rise in bank lending. Even after allowing for this factor, however, bank lending is running at a surprisingly fast rate in view of the buoyant state of company profits.

London markets gave the figures

British money supply soars above target

BY MAX WILKINSON IN LONDON

BRITAIN'S money supply rose far beyond its target range in April, dealing a severe blow to prospects for a reduction in UK interest rates.

The Bank of England estimated yesterday that the broad measure of money, sterling M3, increased by between 2½ per cent and 3 per cent in the month. This was the sharpest increase since July 1980, and the second largest on record. It was two to three times what London analysts had been expecting and even seemed to have taken the UK authorities by surprise.

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London markets gave the figures

a gloomy reception, with falls of ¼ of a point to one point in the price of longer-dated government stocks and rises of about ¼ of a point in money market interest rates. The general view was that although there was little danger of a rise in interest rates, there was no chance of any cut at least until after next month's money figures.

Yesterday's estimate by the Bank of England showed that sterling M3 (which measures bank deposits as well as cash) rose by 12 per cent in the 12 months to April, but indicated that it had been growing at an accelerating pace.

The rise in the latest six months was equivalent to an annual rate of 15½ per cent and the rise in the latest three months was at an annualised rate of 19 per cent.

These increases are all well above the Government's target of growth at between 6 and 10 per cent last year declining to between 5 and 9 per cent in the current financial year.

The narrower definition of money, M0 (mainly cash) grew by 6 per cent in the 12 months to April, which is inside the 3 per cent to 7 per cent target.

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UK producer prices fall, Page 6; Lex, Page 18; Money markets, Page 37

Nuremberg peace rally puts star wars on trial

By Rupert Cornwell in Nuremberg

DRESDEN, Warsaw, Stalingrad, Coventry, Cologne, Leningrad, Lidice and others. The names alone are a roll-call of destruction from the second world war; and on the eve of the anniversary of the final defeat of Nazi Germany, their modern representatives gathered in Nuremberg yesterday.

But they were there less, as it turned out, to remember the past than to contemplate the future. And the occasion revealed that even the most obvious lesson of mass slaughter - to preserve the peace so that it does not happen again - can be in its way almost as divisive as war itself.

The assembly was organised by the West German opposition Social Democrats (SPD) just 48 hours after Chancellor Helmut Kohl realised his ambition of seeing his friend President Ronald Reagan visit Bergen-Belsen and Bitburg, itself a gesture of reconciliation 40 years on.

The setting could hardly have been more loaded with symbols. Although Nuremberg was devastated in the war, restoration since has been so skilful that on a clear May morning its steep-roofed churches and streets of gabled houses winding down from the castle, recall the city's title as the jewel box of the German empire.

Reminders, however, of epic Nuremberg occasions convened by another German party in the 1930s were visible from the Meistersingerhalle where yesterday's delegates met, in the huge Dussendach Park to the south-east of the town.

At its back there stands like a beach grey whale the old Congress Hall, conceived as a Nazi version of the Colosseum, and which would have held 40,000 people. Beyond, across a lake and close to the football stadium, is the "Zeppelin field" containing what is left of the infamous rally grounds themselves.

Around the edges are decaying concrete terraces, oddly adorned with a single faded Coca-Cola hoarding. Now they enclose a grassy area containing three football pitches. On the other side the main reviewing tribune is still there, complete with speakers' rostrum. But it all seems to belong to 5,000, not 50 years ago, as relevant to modern Germany as Epidaurus to modern Greece. Dandelions poke out between cracked marble slabs, and the massive doors are rusted and long since locked. But inside the Meistersingerhalle as well, the

Continued on Page 27

French fears on star wars, Page 2

Ten resist U.S. bid for omnibus talks on steel

BY OUR BRUSSELS STAFF

THE EUROPEAN Community is resisting an attempt by the Reagan Administration to sweep up a squabble over steel pipe and tube sales into a wider negotiation, which could have the effect of further restricting EEC steel shipments to the U.S.

Transatlantic tension over the steel trade has risen in the face of the Reagan Administration's informal proposals to put together in one basket what are considered in Brussels to be three separate issues.

● The EEC demand for higher pipe and tube sales to meet existing contracts by invoking a "short supply" clause of an agreement which holds in this sector EEC sales to 7.8 per cent of the U.S. market.

● The American demand for an early renegotiation of the 1982 carbon steel agreement, which expires at the end of this year and broadly holds EEC sales to 3.4 per cent of the U.S. market.

● The U.S. demand to include in this renegotiation some 17 products which hitherto have been outside it, including semi-finished steel, and which over recent months have been the subject of consultations between the two sides.

Rising tension in the steel sector,

a source of dispute between the EEC and the U.S. since the mid-1980s, could have significant repercussions on the diplomatic contacts between the two sides over a new round of international trade liberalisation talks.

The catalyst for renewed friction is the existence of contracts between EEC suppliers, largely in France and West Germany, to supply pipes to the All American Pipeline, destined to carry oil between California and Texas.

A sales restraint agreement on pipes and tubes provides that where there is short supply, EEC steelmakers may be granted larger quotas. So far the Reagan Administration has refused to acknowledge a state of short supply.

The European Commission has demanded minimum sales of 110,000 tonnes of pipes. This demand was pushed in Washington a fortnight ago by M. Jacques Delors, the Commission President, and urged on Mr. George Shultz, the Secretary of State, at last week's Bonn economic summit. But Mr. Shultz left the impression with European officials that he was not well-briefed on the issue.

A definite decision from Washington is expected this week. Officials believe the Reagan Administration "could only sanction 60,000 tonnes."

Because the U.S. steel industry is believed not to be in a position to make deliveries to the pipeline until the summer, this would leave the way open to Canadian suppliers to fill the gap. In the view of Brussels officials this would be a declaration of war.

The Commission is making it clear to the Reagan Administration that only in the event of a satisfactory solution to the pipe issue would it be prepared to propose to the EEC Council of Ministers an early renegotiation of the 1982 carbon steel agreement.

But the Commission has not specified to the U.S. what scope of renegotiation might be acceptable. The 1982 agreement provided for the U.S. to request consultations on shipments of 17 products if it believed that sales of them in the U.S. markedly increased.

It has been talking to the EEC about the rise of semi-finished product sales. The Commission is holding out against the inclusion of such products in any new agreement.

Caterpillar to expand in Europe

BY PAUL BETTS IN PARIS

CATERPILLAR, the world's leading construction equipment maker, is shifting considerable production from its U.S. base to plants in Europe and has chosen its Leicester, England, plant to make its first range of backhoe loaders.

Caterpillar has suffered heavy losses in the past three years, partly because exports from its U.S. plants have been badly hurt by the strength of the dollar. The decision to shift more production to European plants is part of a programme to cut costs and return the group to profitability this year.

Among the moves: ● The company's plant at Glasgow in Scotland is to increase its output of crawler tractors (bulldozers) and become the source of transmissions for machines made at all Caterpillar's European factories.

● A Bfr 4bn to Bfr 4.5bn (\$62.5m-\$70.3m) investment programme is planned at the Gosselies plant in Belgium, mainly to increase its output of diesel engines.

● Production will also be increased at the tractor and loader plant at Grenoble and the foundry at Vernon, both in France.

Mr. Donald Fites, Caterpillar's new executive vice-president for marketing and sales, in Paris for a construction equipment exhibition, said these moves were not based only on current exchange rate considerations. "This kind of decision is not taken lightly. It is a long-term and significant commitment."

Mr. Fites also warned that the company would continue to challenge any indications of unfair trading from Japanese competitors. Three months ago it joined several European makers of hydraulic excavators in an anti-dumping suit against Japanese suppliers. He claimed that a disturbing price trend was already developing in U.S. excavator and wheel loader markets and said the company would have "no qualms" about joining or leading an anti-dumping challenge in the U.S.

Caterpillar's decision to enter the backhoe loader market appears to have been based on the hope that demand for smaller construction equipment may be stronger than for the heavy plant that has been the company's strength. However, Cat will face tough competition from the two world leaders in the backhoe loader sector, J.I. Case of the U.S. and J.C. Bamford Excavators of Britain.

Massey-Ferguson improves, Page 6; Paving way for return to profits, Page 20

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EUROPEAN NEWS

Budget cuts hit EEC cash for food aid to drought regions

By Quentin Peel in Strasbourg

FINANCE FOR food aid provided by the EEC to the drought-hit regions of Africa is likely to be exhausted before the end of the year because of budget cuts imposed by member states, the European Parliament was warned yesterday.

Spending in future years might also be hit by the failure of budget ministers to provide enough cash to cover the deficit in Community spending in 1984, in spite of a decision - finally confirmed yesterday - to raise long-term budget contributions to a new level, MEPs were told.

The financial warnings were spelled out by Mr Henning Christophersen, the European Commissioner responsible for the budget, when the MEPs opened their debate on the Community's 1985 spending programme, which they had rejected last December.

The parliament will vote tomorrow on proposals to increase the draft budget approved by the budget ministers from Ecu 27.93bn (\$11.2bn) to Ecu 28.8bn, including extra finance for unemployment relief, food aid, and covering the Ecu 417m deficit carried over from 1984.

As the MEPs prepared to welcome President Ronald Reagan to-day for an official visit on VE Day, they were still haggling over whether to renew their battle with the Council of Ministers on the system for reducing Britain's budget contributions as agreed at last year's Fontainebleau Summit.

A likely majority is in favour of paying the British cash - Ecu 1bn in 1985 and two thirds of net contributions payable in subsequent years - in the form of special spending projects. The council insists that the money be simply cut from Britain's budget contribution. The MEPs were yesterday canvassing a com-

promise to allow the system to take effect this year and next but be discontinued from 1987.

Given the continuing EEC lack of a budget, political observers here do not believe the British rebate issue will finally prevent parliamentary approval being given by June. However, Mr Christophersen warned yesterday that some of the budget sums were still inadequate for spending needs, in particular for the committed food aid programme.

He said the European Commission estimated a total requirement of Ecu 532m to fulfil the aid promises made by EEC heads of government in Dublin last December.

That amount had been cut to Ecu 391m by the budget ministers and the parliament was now proposing to restore the level to Ecu 507m. Some Ecu 30m of that is in the form of obligatory spending over which the MEPs have no legal control. So the end result could be a shortfall of Ecu 55m on the Commission's request, Mr Christophersen warned.

Finance for food aid by the EEC might therefore be exhausted by the autumn, he said, in the face of the latest warnings by the Food and Agriculture Organisation (FAO) that inadequate quantities were reaching the drought-hit areas in Africa.

Mr Christophersen announced that the formal decision by the Council of Ministers to increase the member states' budget contributions from the present 1 per cent VAT ceiling to 1.4 per cent was reached yesterday after West Germany lifted its reservation. Once the decision has been ratified by the 10 national parliaments, it should come into effect on January 1, 1986.

He said that it should be possible to draw up a budget for 1986



Mrs Nancy Reagan dancing flamenco at the School of Dramatic Arts and Dance in Madrid yesterday. She was visiting the school as part of the state visit by President Reagan.

Poland warns U.S. over 'interference attempt'

By Christopher Bobinski in Warsaw

POLAND'S OFFICIAL spokesman yesterday accused the United States of attempting to interfere in the country's internal affairs and warned that there could be no improvement in relations unless such 'ambitions' were dropped.

Mr Jerzy Urban was speaking in the wake of the latest Polish-American fracas in which two American diplomats have been expelled from Poland, four Poles from the United States.

The incident originated in a pro-

Solidarity demonstration on May 1 in the southern city of Krakow during which the two Americans, Mr William Harwood, a First Secretary, and Mr David Hopper, a Consul in the city, were detained and later expelled.

Two days later during short-lived May 3 demonstrations in the same city, the police picked up three American students and a hospital attendant from Ohio sightseeing in the city and they too have been ordered to leave the city.

Lisbon death may affect visit

By Diana Smith in Lisbon

A SHADOW was cast over the 41-hour official visit to Portugal of President Ronald Reagan by the sudden death yesterday from a heart attack of Prof Carlos Mota Pinto, 48, the former deputy premier and leader of the Social Democrat Party (PSD), the junior partner in the ruling coalition.

Two days of national mourning have been declared.

President Reagan is likely to get a friendlier reception than elsewhere on his European tour, although the Portuguese Communist Party has called a demonstration in Quezuz, the Lisbon suburb, whose sprawling palace will be his official residence.

A former member of Nato, Portugal has long enjoyed U.S. financial and military aid. Between 1975 and 1980 over \$1.5bn was granted in credit guarantees, financing for schools, low-cost housing, basic sanitation and health projects, agriculture, refugee and earthquake relief.

Since the 1983 renewal of the 1951 agreement allowing the U.S. to use the Lajes air base in Portugal's Azores Islands, the U.S. Congress has approved \$368m in military and civilian aid in return for use of the strategically located base. Congress is debating \$220m aid for 1985 fiscal year.

U.S. diplomats have been energetically lobbying American businessmen to consider investing in Portugal.

President Antonio Ramalho Eanes, and Sr Mario Soares, the Portuguese Prime Minister, are unshakable Nato supporters. Sr Soares's strong pro-U.S. stance is popular, and there are no controversial issues between the two nations.

French study says SDI will benefit civil industry little

By David Housego in Paris

THE REASONS for the French refusal to participate in the U.S. Strategic Defence Initiative (SDI) became clearer yesterday with the leaking in the French press of a confidential document prepared under the umbrella of the French Foreign Ministry and which strongly influenced President Mitterrand's decision.

The document argues that the spin-off for civil industry of the SDI programme is limited and that the participation of European companies in it is not the best way to make good the technology gap with the U.S. Instead, it puts the case for selective collaboration within Europe on a small number of high technology areas with immediate industrial application - aimed at offsetting Europe's major weakness which it says is in applied research.

The document thus forms, as well, the basis for the French Eureka programme - of which non-EEC states like Sweden, Austria and Switzerland.

At the same time it was announced yesterday that President Mitterrand is to meet Chancellor Helmut Kohl on May 28 in Bonn in an effort to resolve the damage to Franco-German relations done by the Bonn summit.

In view of the Centre d'Analyse et de Prévisions - the think tank within the Foreign Ministry which often prepares position papers for the President - the SDI is predominantly a military programme in which European companies will only be associated in the whole range of high capacity computers, it proposes collaboration over a limited range reflecting specific needs.

As an example it cites possible collaboration over a computer capable of analysing the changing effects of the atmosphere on aircraft, saying that orders for this could be placed by European governments and the aviation industry.

A French prisoner committed suicide on Monday night in a prison, spread to a second high-security jail outside Paris, the Justice Ministry said yesterday. Reuter reports. An official said the dead prisoner was one of four in the 'd'Arcy' prison who slashed their wrists during an outbreak of rioting.

The unrest follows two days of rioting at Fleury-Mérogis prison, where 22 inmates were admitted to hospital suffering from drug overdoses and injuries. It has focused attention on serious overcrowding in French prisons.

effect January 1 1986.

It should be possible to draw up a budget for 1986 on the basis of the increased contributions, he said, although it would be difficult. But he warned that a failure to provide for the 1984 deficit fully in 1985 would inevitably put more pressure on the following year's finances.

Technology areas covered by the SDI, the centre believes that France has a lead in Europe, followed closely by Britain, but with West Germany well behind. It argues, however, that apart from computer software and hardware, the SDI programme is not of key importance to industry.

By contrast, the French study argues that Europe's weakness is less in research than in its application for industrial purposes. It thus sees the basis for the Eureka programme as selective, company-oriented collaboration in key high technology areas.

Arguing that Europe cannot catch up its gap with the U.S. in the whole range of high capacity computers, it proposes collaboration over a limited range reflecting specific needs.

As an example it cites possible collaboration over a computer capable of analysing the changing effects of the atmosphere on aircraft, saying that orders for this could be placed by European governments and the aviation industry.

Bulgarians refuse to allow visits to Turks

By Leslie Collett in Berlin

BULGARIA has rejected Turkish demands that it permit observers to visit the south eastern part of the country where the Ankara Government has charged that the ethnic Turkish minority is being persecuted.

The Bulgarian Foreign Ministry said such "inspection trips" were incompatible with Bulgaria's sovereignty. It also denied there was any Turkish minority in Bulgaria, referring only to the "descendants of forcibly Islamised Bulgarians."

Turkey had called for an investigation of reports that Turks in Bulgaria were being forced to change their names into Bulgarian ones, and that violence had been used against them. The Bulgarian reply noted that any Bulgarian citizen had the right to "choose his name or to change it."

It accused Turkey of refusing to allow its minorities even to sing folk songs in their native language and forbidding the Kurds and other ethnic minorities in Turkey from keeping their own names.

The estimated 800,000 Moslems in Bulgaria are the descendants of Ottoman colonists who settled in southern Bulgaria and of the Pomaks, ethnic Bulgarians, who converted to Islam during the nearly 500 years Bulgarians were under Ottoman rule.

Several hundred thousand of them were permitted to emigrate to Turkey until 1968, but Bulgaria has refused to allow more to leave.

Bulgaria recently marked the 70th anniversary of what is called the "monstrous extermination" of 1.5m Armenians who it called the "innocent victims of the Ottoman Empire's nationalism and chauvinism."

A report in the Bulgarian press last month noted that a prominent Bulgarian weightlifter, a 1.5m Armenian who it called the "innocent victims of the Ottoman Empire's nationalism and chauvinism."

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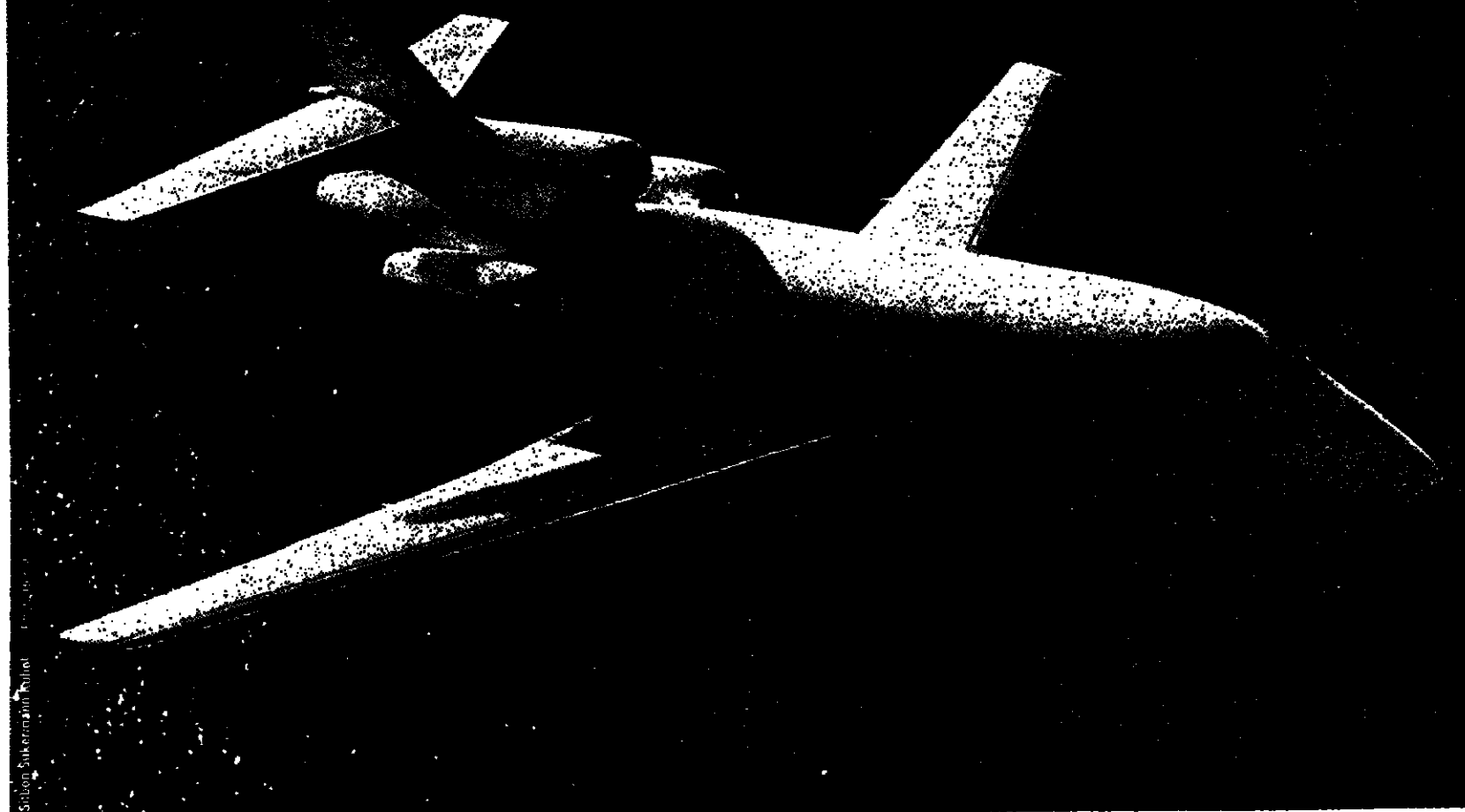
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These figures highlight the sophisticated aerodynamic design of the Falcon 900, utilizing Dassault computer technology developed for the famous Mirage fighters - an experience that's unique among producers of business jets.

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Sweden counts cost as strike enters sixth day

By David Brown in Stockholm

SWEDEN'S PUBLIC sector freight traffic and crippled strike entered its sixth day yesterday with little sign of movement on either side.

The Government negotiating agency met until last night with finance ministry officials to assess the economic consequences of the dispute.

This could open the way for a request by the agency that a special six-man committee convene with finance ministry officials to assess the economic consequences of the dispute.

The civil service union has taken out 20,000 of its key members in a selective action which has closed down the national airports, cut railway

freight traffic and crippled strike entered its sixth day yesterday with little sign of movement on either side.

The union has demanded compensation for its 265,000 members, whose wages fell behind those of industrial workers in 1984.

The Government has refused the claim, worried that it will lead to further demands from other public sector unions and wreck its already threatened anti-inflation programme.

However, the Social Democratic Government has so far ruled out direct parliamentary intervention to stop the strike

Craxi sees elections as performance test

By James Buxton in Rome

WITH ONLY four days to go before polling in Italy's nationwide local elections, Sig Bettino Craxi, the Prime Minister, warned yesterday that he regarded them as a test of the performance of his Government as a whole.

He said that if the five parties of the ruling coalition were defeated in the elections on Sunday and Monday, "someone will be presenting a final bill to the coalition parties, to the Government and to the prime minister." He would be made to resign, he said.

"We are half way through a difficult parliamentary term, and now we have an election which has all the characteristics of a mid-term test. It is an important test which

will point the way to what happens next."

Sig Craxi nevertheless said that the coalition parties - the Christian Democrats, his own Socialist, the Republicans, Social Democrats and Liberals - would not be defeated in the municipal and regional elections.

The opposition Communist Party, which won almost 30 per cent of the vote in the 1983 general election, has said that it will demand to form a government if in the local elections it overtakes the Christian Democrats (who won almost 35 per cent of the 1983 vote) and if the

coalition parties as a whole fall below 50 per cent of the parliamentary vote. They currently hold 56.4 per cent.

Greece moves nearer to constitutional reforms

By Andriana Ierodiakonou in Athens

A

Black union leader dies after release by S. African police

BY ANTHONY ROBINSON IN CAPE TOWN

THE DEATH of a leading black trade union official shortly after being released from police custody drew immediate protests yesterday from South Africa's trade union movement.

The Council of Unions of South Africa, the country's second largest union federation, issued a statement calling for "an immediate and urgent inquiry into the circumstances of his arrest, detention and death."

The police said that they had started an investigation into the death but declined further comment.

Mr. Andries Raditsela, an official of the black Chemical Workers' Industrial Union and executive member of the Federation of South African Trade Unions, the largest union federation, died from head injuries in a Soweto hospital on Saturday night in the black township of Taskane, east of Johannesburg.

A spokesman for the Chemical Workers said that police had accused Mr. Raditsela of driving a stolen vehicle. The vehicle

had in fact been hired for him by the union. He was taken to a police armoured vehicle at gunpoint, the union added. He was next seen by his parents lying unconscious on the veranda floor of the township administration board offices and then taken to an unknown hospital by the police.

It was not until Monday that he was traced to Soweto's Baragwanath Hospital where he died that afternoon. Charges under the internal security acts laid against him by police were withdrawn early on Monday morning, the union added.

Mr. Raditsela's death has reawakened bitter memories of the death in police custody of black consciousness leader Steve Biko in 1977 and of the union leader Neil Aggett four years ago.

His death comes at a delicate time for the union movement as the mineowners are preparing a difficult round of labour negotiations in the mining industry and amid rising labour militancy countrywide.

Beirut suffers 15-hour battle

MOSLEM and Christian militias shelled each other almost non-stop last night across the line dividing their two communities in Beirut, Reuter reports.

Hospital sources in mainly Moslem West Beirut said nine people had been killed and about 50 wounded since yesterday afternoon. Christian Phalange radio said about 2,500 shells hit East Beirut, killing five people.

Residents said it was the longest period of shelling across the Green Line division in more than a year and it ended at dawn after about 15 hours with only a two-hour break.

The Barbir Hospital in West Beirut was hit for the third time in three days. Patients had been moved earlier and no casualties were reported.

Crossings between East and West Beirut, shut for most of the past week, remained closed.

A total of 21 Israeli soldiers have committed suicide in Lebanon since the 1982 invasion and the stress of military duty in the volatile south was partly responsible, Mr. Yitzhak Rabin, the Defence Minister, said yesterday.

Chris Sherwell in Manila charts the Philippines' relentless economic decline

IMF cannot provide cure-all for Marcos

EVEN IF signed on schedule on May 20, the \$10bn (£3.3bn) debt rescue package for the Philippines will still fail to reverse the country's relentless economic deterioration without genuine economic reforms awaited from President Ferdinand Marcos, economists and bank analysts in Manila say.

Questions have emerged over whether the International Monetary Fund monitoring the economy has unexpectedly relaxed certain tough conditions attached to its own SDR 615m (£759m) stand-by credit, as indicated last week by the Manila Government.

Certain key foreign countries and aid donors are also unhappy about the Government's commitment to genuine reforms and have begun pressing harder for substantive changes, so far without satisfaction.

This is taking place against a background of growing nationalist guerrilla insurgency, an increasingly radical opposition and labour unrest. Investor confidence has also been corroded by uncertainty over the Marcos succession, maladministration, high interest rates and lack of demand.

At this point it still remains possible that a stream of positive will flow once the debt package is signed. Certainly the Government's two chief economic policy-makers, Mr. Cesar Virata, the Prime Minister, and Mr. Jose Fernandez, the central

bank governor, are doing their best to accommodate creditors' demands.

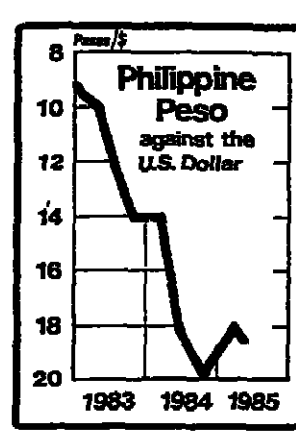
It is also apparent, however, that domestic political considerations have taken priority in certain economic decisions, jeopardising the recovery of a country saddled with \$25.6bn foreign debt it cannot easily repay.

This was starkly revealed earlier this year when the Government faced a clear choice between allowing the peso to continue sliding against the dollar, risking even worse inflation but helping exporters, and maintaining high interest rates to defend the currency.

Anxious about his vulnerability over prices, and against the advice of the IMF, President Marcos chose the latter. Irresistible savings rates of up to 45 per cent promptly stopped speculation against the peso.

As a result the peso, unlike practically every other currency in the world at that time, actually strengthened against the dollar, and is still at 18.5, close to its highest since last October.

In a further surprise move, the President in February ordered "price roll-backs" which cut fuel and power prices. This helped calm agitated workers, but it turned out to be temporary and the overall cost has been a further slowing of investment, still weaker exports and probably another contraction in the economy this year.



The Government decided not to use the peso's artificial strength to replenish reserves because this would have broken IMF money supply ceilings. Despite this, it was unable to meet its key first-quarter targets because of a costly bailout of a local bank, Banco Filipino—another political decision.

In a surprisingly accommodating response, the IMF has since agreed to adjust the original dates of its economic reviews and releases of money, pushing its March review back to the end of this month and agreeing to do two more by September in order to get back on track by the fourth quarter. The IMF continues to believe that an exchange rate adjust-

ment is necessary, and is believed to be contemplating a recommendation to the Government of a realistic rate.

This is a serious step, but one which still remains contingent on the signing of the debt package by the 483 creditor banks. The package consists of a \$925m syndicated loan, a \$3bn trade facility and the rescheduling of about \$8bn in Philippines' debt falling due by the end of 1986.

The way for this was supposedly cleared last week with a compromise in the dispute over the amount National Commercial Bank of Saudi Arabia should put up in new money. Unfortunately, the troubles of Planters Products, a Philippines fertiliser company, have surfaced to haunt the agreement and must still be resolved.

Planters products is the largest fertiliser trader and distributor in the country. It owes numerous local and foreign banks an estimated \$83m, but is itself owed hundreds of millions of pesos—it claims some 600m pesos—by the Philippines Government, most of it in unpaid subsidies.

The banks originally treated it as a Government company because it had secured Government officials on its board. Their meagre emerged when the Government's subsidy policy changed and the economy deteriorated, throwing planters products into difficulty. The foreign creditors, who include Manufacturers Hanover Trust and Barclays, now want assurances over these debts before signing the loan agreements. Mr. Virata has indicated the back subsidies will be paid and the signing will go ahead, but this is still to be formally settled and will take at least until next week, if not longer. The chances of success are any case put at only 50:50, according to one creditor. This is because of another complication: Government plans to secure the viability of state-controlled Philippines Phosphate, a competing fertiliser plant, which is classified as a "major industrial project" and thus politically sensitive. So important has the question mark over the Government's reform commitment in these areas become that the IMF, World Bank, the U.S., Japan, West Germany and Australia have formed a sub-committee of the donor consultative group to assess the programmes so far.

The committee is expected to meet soon, but how far it will get depends on Manila's response. Already one meeting scheduled for Washington earlier this month has had to be postponed because of a lack of information; another postponement could only be expected to dismay the donors further.

Modest growth in Africa

BY PETER BLACKBURN IN BRAZZAVILLE

AFRICAN economies showed modest growth last year as terms of trade improved and exports increased, according to the Abidjan-based African Development Bank.

In its 1984 report due to be released at next week's annual meeting starting here today, the bank says that GNP in non-oil Africa rose 3.2 per cent, the largest increase for seven years.

However, with a population growth rate of 3.2 per cent, per capita GNP still fell by 0.1 per

cent and the bank warns that the continent's economic crisis remained "largely unabated."

Agricultural performance was generally poor, as Africa continued to face its worst food production since 1973-74. Per capita food production continued to decline and the cereals deficit in the Sahel and southern Africa is estimated to have risen to 2.5m tonnes.

The report notes that the volume of net overseas aid fell to \$29.5bn (£24.75bn) in 1983 from \$30.5bn the previous year.

Pakistan wins extra aid pledges

By Paul Batts in Paris

PAKISTAN secured yesterday from its Western aid consortium an increase in new financial aid commitments for the fiscal year starting July 1985 compared to the \$1.8bn (£1.46bn) in new aid commitments it received from Western donor countries for the previous year.

Details of the new aid commitments at the consortium meeting in Paris chaired by the World Bank are expected to be disclosed in Pakistan by Mr. Mahbubul Haq, the new Pakistani Finance Minister. The World Bank in a statement after the meeting said that indications by the consortium for assistance to Pakistan for fiscal 1985 "showed a significant increase over last year's aid indications, with a larger proportion as quick-disbursing assistance."

The World Bank statement also said that the consortium had indicated it would make further special assistance to support the 3m Afghan refugees now sheltering in Pakistan. Additional special aid would also be provided to help Pakistan with its alternative crops programme in Khyber-Pakhtunkhwa.

The Pakistan aid consortium expressed strong interest and broad support for the Government's strategy to develop alternative crops in the growing areas and enforce stricter drug abuse laws.

Indonesia's loan needs Indonesia will need about \$5.5bn in foreign loans annually for the next three years, according to a World Bank report quoted by AP. It forecasts that \$2.2bn of the public medium- and long-term borrowings would stem from official assistance, \$1.5bn from import-export credits and \$1.8bn from commercial loans.

S. Korea investment Foreign investment in South Korea during the first four months of this year rose 52.5 per cent on the period a year ago to \$800m, the Finance Ministry told AP. In Seoul, Japan was the biggest investor, with the U.S. slipping from second to fourth place, after West Germany and Britain.

Queensland union dispute

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE Australian Council of Trade Unions (Actu), yesterday announced plans for renewed confrontation with Sir Joh Bjelke-Petersen's anti-union State Government in Queensland.

Marking an escalation of the conflict, the Actu will today boycott all handling and carrying of freight to and from Queensland. Rail, air and road services will be affected for up to three days.

The dispute is the worst industrial confrontation since Mr. Bob Hawke's Australian Labor Party Government won power 26 months ago.

It stems from Sir Joh's sacking of 1,000 power workers two months ago and his introduction of industrial laws seen as part of his campaign to weaken union power and ultimately dethrone the Hawke Government.

However, both the Actu and the Canberra Government are having to tread warily, fearing to antagonise the Queensland premier, who enjoys broad support from public and employers for his stated aim of diminishing union power.

Plagued by other problems, Mr. Hawke remained aloof from the fray.

By Richard C. Hanson

In the 75 years since it was founded, Sanyo Securities has grown to be one of the top medium-sized brokerage houses in Japan. The company has now embarked on an ambitious drive to open new offices around the world. Sanyo's goal is a 24-hour-a-day trading network on which to expand its international business.

Perhaps what distinguishes Sanyo from other Japanese brokers is a firm commitment to build this network by relying heavily on highly skilled local managers—thoroughly integrated with staff from headquarters in Tokyo.

At a recent meeting in Tokyo, some of Sanyo's top international managers gathered to discuss Sanyo's global strategy, with Richard Hanson, editor of Japan Financial Report. Present were Akira Takahashi, Director and General Manager of the International Division in Tokyo; Anthony Dodge, Chairman of Sanyo Securities Ltd. in London; Michel Nussbaumer, President of Sanyo Securities and Finance (Switzerland) S.A. in Geneva; Mark Essington-Boulton, Chairman of Sanyo Securities (Asia) Ltd. in Hong Kong; and from New York, Toshio Itoh, President of Sanyo Securities America Inc.

Hanson: Three years ago I interviewed your Vice President, Mr. Yoichi Tsuchiya, who described some rather ambitious plans to expand Sanyo's international network. Mr. Dodge, from your perspective in London as Chairman of Sanyo International, how has it worked so far?

Dodge: The plan was to "internationalise" the whole of the international division, and to open up further offices around the world—all of which has taken place. There have been more and more non-Japanese taken on. I think it would probably be fair to say we have more non-Japanese employees than any of the other Japanese brokers. That is both inside and outside Japan.

Hanson: How do you integrate your overseas operations with what goes on at headquarters in Tokyo? Mr. Takahashi, you're in charge of the International Division. Could you explain?

Takahashi: Let me put it this way. There are two aims. The first involves expanding the Sanyo group's international business as a whole. Looking toward the next century, Sanyo wants to provide global financial services. That's the main reason for internationalising. The second point is that expanding our overseas network is one way of boosting profits. We have four overseas subsidiaries and one representative office now. We intend from now on to open two new offices a year.

Hanson: How much of an overseas network do you think you will finally need to achieve the company's goals? Sanyo would like to see about 30% of its business overseas compared with about 10% now.

Takahashi: The idea of expanding the geographic network is to give us 24-hour-a-day trading capabilities. For example, in Asia we have our Hong Kong subsidiary. But we'd like to place offices at other strategic points in the Pacific Basin. After that, the Middle East. In Europe we have London, Geneva and Paris. But we feel there's room for even more expansion into other financial centres in Europe and North America.

Hanson: What about the kinds of international business you are concentrating on?

Takahashi: That will depend on the country. Take Geneva. We plan to move from the brokerage business and into financing. A key market to address in the U.S., for instance, might be asset management. Right now our overseas offices concentrate mainly on Japanese equity and bond business for foreign investors. Depending on the market and the country, the shape of our future business is going to change from now on. We will adapt ourselves to meet the needs of our clients. For example, in China we found the best entry to be involvement in one of China's first overseas private placements, as lead manager.

A Broader Approach

The first step in internationalisation was securities brokering; the second step is to take a broader approach to include more extensive corporate finance, venture capital and investment advisory capabilities. The key point of Sanyo's policy has been to expand our network abroad using local managers and staff.

Hanson: What does expansion abroad do to the mix of your domestic business? Mr. Itoh, you're in charge of America; what does Sanyo look like from New York?

Itoh: Let me explain it this way. We basically want our domestic offices to develop in the same way as

our overseas offices. If we generate good information abroad, that should be fed back to the domestic sales force and vice versa for our international clients. The principle is to unify the company's operations.

Hanson: Mr. Essington-Boulton, how does Hong Kong see things?

Unique Strategy

Essington-Boulton: It is an absolutely unique strategy—within the Japanese securities industry—to internationalise the personnel in the overseas network. In Hong Kong, we have an increasing staff of Chinese account executives to deal with Chinese clients in Hong Kong. Because we are a regional office, we also cover Southeast Asia. A very large number of financial institutions in Southeast Asia are Chinese entities, so eventually our Chinese staff will deal with them—Chinese to Chinese. In Australia, on the other hand, we will be using an Australian sales team.

Itoh: The same thing can be said in the United States. Sanyo is one of the few Japanese companies trying to expand the office by hiring local university graduates along with experienced personnel. We are also introducing employment opportunities for Americans in our Tokyo office. We see it as an investment in personnel. In the future, the ratio of Japanese to locally hired executives could be very low.

Hanson: Mr. Nussbaumer, what about in Switzerland? How has Sanyo adapted in Geneva?

Nussbaumer: From the personnel point of view, I think that you can compare Sanyo to some of the big American brokers who in Europe have brought in European managers. The idea of hiring local managers goes straight to the idea of marketing locally. There are exceptions, but our business in Switzerland is one of long-term relations. Don't forget that in Switzerland we have three languages

and 25 different mentalities. So even among the Swiss we have difficulties. You can imagine the gap if a Japanese wants to talk to a banker in Zurich or Basel, or a Frenchman in Geneva. He has a tough time.

Hanson: Mr. Dodge, what are Sanyo's prospects in London?

Dodge: Of course, London is changing very rapidly and the competition is getting greater and greater. But I think the interesting thing about London is that the market is getting greater and greater. So while there is greater competition, the market is growing as fast as the competition is—so the real effect hasn't been seen. I suspect that those Japanese brokers who don't have a substantial proportion of their staff as non-Japanese will be hit at some point.

Hanson: So the point isn't to create a company to compete with other Japanese companies, from a Japanese point of view. But rather how can you compete with international brokers in your own markets?

Dodge: As a concept, what we are trying to create is an international SAS team, the elite of the British commandos. A group of truly international specialists, who can work wherever we decide to open an office. We've got to be more like the Foreign Office, with people who are sufficiently trained to fit in anywhere.

Hanson: With competition on the international side growing, will there be a shake out within the industry?

Dodge: There's bound to be. Any boom creates a bust. Because people are entering the business who haven't got the expertise, or the manpower or the money behind them to stand the strain when things get tough.

Hanson: Sanyo seems to have made quite a commitment to investing in three major areas: personnel, overseas offices and computers. How

important are computers?

Itoh: We have one international computer system, WINGS, which connects all our offices. That makes our information fresh. A company report done in Tokyo can be had the same day in London without waiting for the physical delivery from Tokyo. We also have what we call the Sanyo Investment Research News Information Service—SIRNIS—installed in London and Hong Kong, and soon in New York. That is the same one available in 450 terminals throughout our domestic network. Last year we introduced the Sanyo Diffusion Index, a sophisticated stock screen, which selects oversold stocks prime for a price breakout. We feel this is a particularly important tool for selecting stocks in a market where standard fundamental and technical analysis techniques may not always apply.

Hanson: What about venture capital and other types of financial services?

Takahashi: We have our own venture capital company, Sanyo Finance. Last year, we launched our first partnership fund, of which about half the yen 48m in funds came from foreign investors. We feel we are in a strong position. There are other new products being developed in Japan, which can be sold overseas. These will also open new opportunities.

Hanson: Will Sanyo's strategy work?

Itoh: The theory is that nationality-to-nationality is one effective way to develop—so Swiss to Swiss, English to English, Australian to Australian, Chinese to Chinese. That is being proved in the field, I think. If we can make for really international teams of Japanese working closely with non-Japanese we can penetrate markets more easily than our competitors who are using all Japanese staff.

Dodge: There is another important point. Some of our overseas clients prefer to deal with Japanese staff directly. Many times the Japanese know their market best. The point is to have a coordinated overseas network to satisfy all our requirements.

Hanson: So it boils down to people?

Dodge: The securities industry is a person-to-person industry. It doesn't matter whether you are dealing with a private client or a big fund manager, at the end of the day it's your ability to get along with the guy.



Left to right: Mark Essington-Boulton, Chairman of Sanyo Securities (Asia) Ltd. in Hong Kong; Akira Takahashi, Director and General Manager of the International Division in Tokyo; Toshio Itoh, President of Sanyo Securities America Inc.

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UK NEWS

Importers take nearly 60% of new car sales

By Kenneth Gooding, Motor Industry Correspondent

PROMOTIONAL campaigns by Fiat of Italy, Nissan of Japan and Renault of France helped boost the importers' share of UK new car sales last month to nearly 60 per cent compared with 53.5 per cent in April 1984.

The importers' success will cause concern among the market leaders, Ford, BL, and General Motors (the Vauxhall-Opel group) which have all been winding-down their dealer bonus campaigns this year so that incentives have been much more modest than in the early part of 1985.

Austin Rover, BL's volume car subsidiary, will in particular be pondering the fact that its Maestro saloon disappeared from the list of top 10 cars in April because there was no extra bonus offered to dealers to promote it.

A new incentive scheme was launched towards the end of April by Austin Rover which this time offers dealers an extra £150 in bonus on the Maestro range if sales reach agreed targets.

The company's "Challenge" incentive campaign came to a climax in the middle of April and Austin Rover's penetration was also boosted by 3,000 Montego and Metro five-door models registered by its own dealers during the month as demonstration cars.

The Rover 200 range, made under licence from Honda of Japan, crept into the top 10 after the launch of models incorporating the UK company's own 1.6 litre engine. There was a rush of orders from fleet customers who had been waiting for the Rover 216.

The British Government will be watching to see if imports continue to creep upwards towards the record 63.5 per cent reached in August 1979.

The best-selling models last month were: 1, Ford Escort (12,235 registered); 2, Vauxhall Cavalier (11,222); 3, Austin Metro (10,592); 4, Ford Fiesta (9,530); 5, Austin Montego (9,026); 6, Ford Sierra (7,920); 7, Vauxhall Astra (5,881); 8, Ford Orion (5,206); 9, Vauxhall Nova (4,402); 10, Rover 200 series (4,056).

Mr Ray Horrocks has resigned from the board of Jaguar, the luxury car group - the second non-executive director to leave the company since it was returned to the private sector last August.

Mr Horrocks, 54, is group chief executive, cars, at BL and for five years was chairman of Jaguar at the time it was a subsidiary of the state-owned vehicles company.

The man BL found to succeed him as Jaguar's chairman just before privatisation, Mr Hamish Orr-Ewing, stood down in March and has since decided not to stand for re-election to the Jaguar board.

Vauxhall is laying off about half of the 5,000 workers at its Ellesmere Port works on Merseyside, where production has been hit by an unofficial strike by 160 electricians.

Privatised British Gas may pursue oil interests

By Dominic Lawson

BRITISH GAS will be given a free hand to return to the business of oil exploration and production after its privatisation in the second half of next year, the Government said yesterday.

That marks a sharp break with the Government's previous policy, which was to push British Gas out of the oil business. It forced the corporation to sell its half share in the Wytch Farm oilfield in Dorset, south England, in a deal worth about £400m. Last year it sold the corporation's offshore interests via the £400m flotation of Enterprise Oil.

Mr Peter Walker, the Energy Secretary, yesterday told MPs that the Government would introduce legislation "at the earliest opportunity" to provide for the transfer to a new private sector company all the assets of the British Gas Corporation and for appropriate regulation of monopoly aspects of the gas supply business.

The Government will introduce the Bill privatising British Gas early in the next parliamentary session. It believes that it could offer shares to the public as early as the middle of 1985.

The Government is considering offering 100 per cent of the equity in British Gas in one vast initial offering. The shares would then be paid for in instalments. This would ensure that British Gas was entirely



Sir Denis Rooke, chairman of British Gas

ly a private sector company before the next general election. British Gas, whose chairman is Sir Denis Rooke, is likely to be sold on a yield basis as a utility stock. Although stockbrokers are beginning to talk in terms of a price tag of up to £2bn for the company, the Government has not yet decided on the crucial question of the tax treatment of a private-sector British Gas.

Last year British Gas made operating profits of £1.02bn on turnover of £5.4bn on an historic cost basis. But the Government took £521m from the Corporation in the form of the gas levy.

After privatisation British Gas

will be required to charge all its domestic customers the same price. Mr Walker told MPs that a regulatory body would be set up to "oversee gas prices to the consumer and terms and conditions of supply."

Mrs Sheila Black, the chairman of the National Gas Consumers Council, warned yesterday: "We will be moving from a public sector monopoly to a private sector monopoly. The interests of shareholders are not necessarily the interests of consumers."

Mr Walker's announcement received a guarded welcome from Tory backbenchers, some of whom expressed concern that the Government had paid insufficient attention to matters of detail, such as the future of pipelines and showrooms, and the need to maintain competition.

The Labour response, while hostile, was also low-key. Mr Stan Orme, Labour's Shadow Energy Secretary, predicted that the move would create a "massive private monopoly." He did not, however, say that a Labour government would take British Gas back into public ownership - even when invited to say so by Mr Walker.

Mr Orme said there was a great deal of public disquiet about the financial propriety of the Government's privatisation programme and the huge fees earned by some financial institutions. He demanded a public inquiry before the British Gas flotation went ahead.

Thatcher urges general cuts in interest rates to aid expansion

By Ivor Owen, Parliamentary Staff

AN ALL-ROUND cut in interest rates offered the best hope for Britain and other large trading nations to avoid a damaging backlash from action taken by the U.S. to reduce its budget deficit, the Prime Minister said in the House of Commons yesterday.

Reporting on the outcome of the Bonn economic summit, Mrs Margaret Thatcher forcefully restated her demands that Japan must open its markets to the goods of other countries.

She acknowledged that the failure to reach agreement on the launch of a new bargaining round under the General Agreement on Tariffs and Trade (GATT) meant that, for the immediate future, Britain must rely on negotiations conducted by the EEC Commission and voluntary agreements reached by individual industries for a bigger share of the Japanese market.

Mr Neil Kinnock, the Labour leader, warned that the "do nothing" summit meant that the British and other European economies - half of whose growth rate in the past year could be attributed to the opportunities provided by the American market - were still more exposed to the dangers which could result from action taken by the U.S. to cut its deficit.

Mr Michael Fallon, a Conservative MP, joined with other MPs in protesting about the methods em-

ployed by the Japanese to secure the Turkish contract for the second bridge across the Bosphorus. He called for ministerial support in securing sub-contract work on the project for Cleveland Bridge, the British member of the runner-up consortium.

Mrs Thatcher said she was sure that if there was any hope of securing sub-contract work it would be pursued very vigorously indeed. Mr Richard Hickmet, a Tory MP, insisted that despite the receptive attitude adopted by Mr Yasuhiro Nakasone, the Japanese Prime Minister, at the Bonn summit, the time had come to cut Japanese car imports by 10 per cent.

Mrs Thatcher avoided a direct response to this suggestion but said she understood why Mr Hickmet - many of whose constituents in north-east England work in the steel industry - felt so strongly. She stressed, "We have got to get free and fair trading and it cannot be true unless it is fair."

The Prime Minister maintained that it was not right for one country to expect to make enormous profits through other countries keeping their markets open, and then to use them to finance practices which prevented fair competition taking place for orders in their areas.

He argued that the Bonn summit should have been used to prepare for the contraction of the U.S. growth rate by planning simultaneous compensating action in the European economies, particularly in Britain.

To government cheers, Mrs Thatcher retorted that the heads of state and heads of government present in Bonn who shared Mr Kinnock's political views had been much more realistic and, as their records showed, pursued much more conservative policies.

An impressive aspect of the summit discussions, she said, was the conviction of all the governments represented that lasting job opportunities could only be created through the maintenance of sound financial policies and open markets and the removal of disincentives and unhelpful regulations, so as to foster a climate of more vigorous enterprise and initiative.

The Prime Minister declared: "The greatest thing that could happen to get world expansion would be the lowering of interest rates, which I believe will follow if there is sufficient lowering of the U.S. deficit."

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Motorcycle plant plan shelved by Honda

By John Griffiths

HONDA, the Japanese motor company that is poised to embark on a significant expansion of its car collaboration with Austin Rover, said yesterday it had shelved its feasibility study of a motorcycle assembly plant in the UK.

The study was formally announced in the spring of last year, but had first been mooted early in 1983 during a visit to Tokyo by Mr Patrick Jenkin, then Industry Secretary.

At the time, Honda's disclosure of the study was seen in some quarters as mainly a political move. Japanese motorcycle manufacturers' over-production had been primarily responsible for substantial excess stocks and fierce discounting in all the developed world's motorcycle markets. They had received informal warnings from the European Commission that they might face unilateral action by EEC member countries that still possessed motorcycle industries, unless the level of imports was cut and disorderly marketing tactics abandoned.

Since then, Japanese motorcycle output and stocks have been cut back sharply. With all of Europe's motorcycle markets remaining depressed - the UK's, for example, is expected this year to be at only half the 1980 level of 315,000 units - there remains little incentive for Honda to pursue a UK assembly project.

A Honda spokesman said the company's negotiations with Austin Rover, the state-owned BL subsidiary, had left little time to consider seriously plans for a motorcycle plant.

Honda has acquired a 330-acre site at Swindon, Wiltshire, to be used initially as a test and preparation centre for the XX executive car which has been developed jointly by Austin Rover and Honda.

FOOD AND MATERIALS DOWN 2.5%

Decline in industry's buying prices eases inflationary forces

By Max Wilkinson, Economics Correspondent

INFLATIONARY pressures eased in April, when the prices paid by manufacturing industry for food and materials fell by 2.5 per cent compared with the level for March. Figures from the Department of Trade and Industry yesterday show that manufacturers' buying prices in April were only 6 per cent higher than 12 months ago, compared with a rise of 9.5 per cent recorded in March.

The figures also suggested that there had been little increase in inflationary pressure on wholesalers. Manufacturers' selling prices in April were 5.5 per cent higher than earlier, the same as the figure for March.

The fall in manufacturers' input prices partly reflects the usual seasonal fall in the average cost of electricity, as the spring weather reduced total demand.

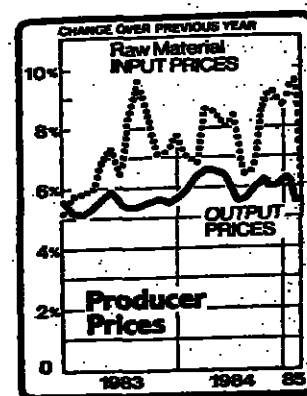
Lower prices for petroleum products also helped. But the department says that some of the easing of inflationary pressure reflects the recovery of sterling's value since January.

Between March and April the index for the cost of materials other than food and tobacco fell by 3.4 per cent, bringing the annual rise of this index to 8.1 per cent compared with 14.1 per cent in March.

The department says: "This index is made up mainly of imported commodities and was therefore influenced by the appreciation of sterling."

The fall in input prices, although partly expected on seasonal grounds, is nevertheless encouraging news for the Government at a time when retail price inflation is accelerating.

In the 12 months to March, retail prices rose by 8.1 per cent, compared with only 4.8 per cent in December. Most observers expect the



inflation figures to continue to worsen until about mid-summer, as higher mortgage interest rates and the delayed effect of last year's decline in sterling push up the index.

In the second half of the year the Government is predicting that the inflation rate will moderate again. Most independent analysts broadly agree with that, although the consensus is less optimistic than the Government's forecast of 5 per cent inflation by the final quarter of this year.

Yesterday's figures for producers' buying and selling prices support the view that inflation will moderate after a temporary acceleration in the next few months.

That conclusion is also supported by the latest quarterly industrial trends survey of manufacturing industry by the Confederation of British Industry, the UK employers' organisation.

This survey, published earlier this month, suggested that although inflationary pressures had been increasing, costs and prices were expected to decelerate during the next four months.

'Most successful' underwriter at Lloyd's fights ouster move

By Raymond Hughes, Law Courts Correspondent

MR IAN POSTGATE, reputed to be the most successful underwriter in the history of Lloyd's, the London insurance market, yesterday began his appeal against the rulings of a Lloyd's disciplinary committee that recommended his expulsion from the market for life.

Details of the charges against Mr Postgate, arising from investigations made by the U.S. insurer Alexander & Alexander after it took over Alexander Howden Group (AHG) in 1982, were made public for the first time when the appeal opened at the National Liberal Club.

Lord Wilberforce, a former Law Lord who is conducting the appeal, was told by Mr Robert Alexander QC, for Mr Postgate, that he had been acquitted of all the serious charges against him.

They had alleged that he had been a party to plundering, siphoning off funds and shuffling figures of AHG for the personal benefit of himself and others.

He was found guilty of the very much less serious charges of accepting a bribe and some shares, knowing that they were intended to influence him to place reinsurance through AHG.

For those offences, said Mr Alexander, the penalty recommended by the disciplinary committee was the most serious one of expulsion.

Mr Postgate is the first member of Lloyd's who has chosen to have his appeal against disciplinary proceedings, which were conducted in private, heard in public. Mr Alexander said that Mr Postgate, who has been suspended from the Lloyd's market for three years while inquiries into his conduct were made, had decided on a public hearing for two reasons.

Because of the publicity that had surrounded the matter, he was con-

cerned that the extent to which the disciplinary committee had acquitted him of serious charges should be known.

He wished that what had been held to be his misconduct should be made public so that all might know the limits of the surviving charges against him, and the material on which they were based.

Mr Alexander said that Mr Postgate had been linked with serious complaints made by Alexander & Alexander against the four men principally involved in AHG's affairs: Mr Kenneth Grob, the chairman; Mr Ronald Comery, his right hand man; Mr Jack Carpenter, the senior underwriter; and Mr Allan Page, the group's accountant.

The charges concerned the alleged misappropriation of funds from AHG which were used to set up a reinsurance company, SIR, said to be owned by the four Howden men.

It was alleged that SIR funds which had come from reinsurance placed through AHG had been used to finance the purchase of shares in the Geneva-based Banque du Rhône et de la Tamise for the personal benefit of the four and Mr Postgate.

It had also been alleged that some of the defendants had plundered SIR to obtain personal benefits and had seriously falsified AHG accounts by shuffling figures.

Mr Alexander said that anyone found guilty of those serious charges would have been involved in substantial dishonesty in the conduct of the affairs of a public company as could be conceived.

"Mr Postgate was acquitted of those serious charges," he had been acquitted of knowing who owned SIR and of being a party to

the misuse of funds, Mr Alexander added.

He had, therefore, been acquitted of the suggestion of any wrongdoing concerning the funds of his "names" - the members of the Lloyd's syndicates for whom he acted.

That, said Mr Alexander, was of great importance, not only for the appeal, but also for Mr Postgate's reputation for his service to his "names", for whom he had made more money than any other underwriter in Lloyd's history.

The disciplinary committee had held that Mr Postgate had received a bribe from Mr Grob, knowing it was intended to influence his future underwriting activities.

It had also held that a trust of which Mr Postgate was the beneficiary, and which he controlled, received 10 per cent of the Banque du Rhône shares, which AHG had sold to a syndicate put together by Mr Grob.

The committee held that Mr Postgate had known that he had been given the shares to influence his placing of reinsurance in favour of AHG.

Mr Postgate had also been held not to have corrected what he had known to be a false statement by Mr Grob about the ownership of the Banque du Rhône shares, made at an extraordinary general meeting of AHG in August, 1980.

Mr Alexander said that Lord Wilberforce would be asked to consider two things:

Whether the findings against Mr Postgate were justified, and whether, in any event, it was appropriate that he should lose his livelihood for good.

The hearing continues today.

Recovery in profits for Massey offshoot

MASSEY-FERGUSON Holdings, the British subsidiary of the Canadian farm equipment group, recovered profitability last year on the strength of tractor exports, particularly to North America. It said, however, that business continued to be "essentially flat."

Pre-tax profits rose from just under £1m in the year to January 31, 1984 to £38.3m last year on a 17 per cent rise in turnover to £222.5m.

MF Holdings is the largest subsidiary in the MF group, accounting for nearly half of the group's tractor output and about 40 per cent of engine output. Its profits last year were well in excess of those of the group as a whole, which is still recovering from a financial crisis in 1980 and a major restructuring programme. The group made a net profit of £7.7m last year, its first profit in five years.

Tractor output at MF's Coventry plant reached 60,000 units last year, up 30 per cent from the previous year and the highest level since 1977.

Mr Mikhail Gorbachev, the Soviet leader, has written to Mrs Margaret Thatcher, Prime Minister, affirming his country's readiness to co-operate with Britain in stopping the nuclear arms race and the militarisation of space.

His message comes in an exchange of letters between the two leaders to mark the 40th anniversary of the end of the Second World War.

THE GOVERNMENT suffered its first defeat in the House of Lords on the Bill which abolishes the Greater London Council and six county councils. Peers voted 153-135 for an amendment requiring Mr Patrick Jenkin, Environment Secretary to report to parliament before abolition takes place, on his plans to protect the countryside around the councils' boundaries.

HOUSE OF Fraser, the stores group, has won full planning permission for a £45m redevelopment of the Bakers department store in Kensington High Street, in west London.

The project brings to nearly £100m the amount of capital expenditure approved by the board since the Al-Fayed family, which now controls Fraser, first purchased its 29.9 per cent holding.

BRITISH AEROSPACE (BAe) has won a contract from the Ministry of Defence to build a military communications satellite. The satellite is the third in the SkyNet 4 series and BAe will be the prime contractor and Marconi Space Systems the main sub-contractor. No value has been put on any of the SkyNet contracts.

The decision to announce the order was made by British Aerospace in the week the Government's remaining shares in BAe are for sale.

NATIONAL Westminster Bank is to raise its mortgage rates from June 1, moving back into line with the rates charged by other banks and by building societies.

The rate will rise by 0.625 per cent to 13.5 per cent for repayment mortgages and to 14.0 per cent for endowments (contracts linked to life insurance).

THE NUMBER of houses being built in Britain has fallen sharply, according to figures published by the Department of the Environment.

The first three months of this year is 15 per cent down on the number started in the first quarter of 1984. The number of houses completed has fallen less sharply, although it is still 6 per cent lower than the first quarter a year ago.

THREAT of a strike at the Scott Lithgow shipyard on the lower Clyde receded when management reported it had received a substantial number of inquiries for voluntary redundancy. The owner, Trafalgar House, is seeking 600 redundancies because of lack of orders. Trade unions said last week that they would strike if compulsory notices were issued.

Small concentrations might stop the growth of certain marine phytoplankton, the marine equivalent of grass.

What the Paintmakers Association has suggested is a ban on sales to small boat owners of paints in which the TBT is freely released from the craft's surface, and more studies on the copolymers where the release of the defoliating agent is slower and more controlled.

Copolymers account for some 40 per cent of the TBT paint sales to UK yachtsmen, which total 250,000 litres a year worth more than £2m. (The alternative is less efficient copper-based paint.) The worldwide market for these paints, which save fuel through keeping hulls smooth, is well over £100m.

It is that which the paint companies, with International Paints, the Courtauld subsidiary, as the market leader, do not want to see jeopardised by what they see as a hastily drawn-up rules.

Andrew Fisher reports on a marine controversy

Paint blamed for sick oyster-beds

By David Fishlock, Science Editor

SEVERAL LEADING agro-chemical companies including ICI and Royal Dutch/Shell are interested in buying part or all of a government laboratory, the Plant Breeding Institute, which is seen as an important national centre of biotechnology research.

Their interest raises awkward questions for a Government committed to privatising state-owned resources wherever that might be done profitably because it has expressed no intention so far of selling off this Cambridge laboratory.

The Government recently withdrew its offer to sell off another laboratory, Warren Spring, which specialises in chemical engineering, after finding little private-sector interest.

But the Plant Breeding Institute has close links with the National Seed Development Organisation, a public-sector seed company owned by the Ministry of Agriculture, which the Government plans to sell.

The institute is one of the re-

search centres of the Agricultural and Food Research Council, with a budget approaching £3.5m a year.

For ICI, with a growing interest in the genetic engineering of crops, the institute could be a valuable expansion of its research base in the bio-sciences.

The institute's official remit is to breed arable crops for British and, increasingly, for West European conditions, and to do the underlying science required to implement new agricultural technology.

ICI recently bought a large stake in a U.S. seed company, Garst Seed, to provide a commercial outlet for its own research. For Shell, with its own specialist seed company, Nickerson, the primary interest appears to be with the National Seed Development Organisation.

The agriculture ministry is at present conducting an internal review into the sale of this company, and into its relationship with the institute.

promise that would ban some types of tin-based paint.

It is here that the issue becomes complex. Not only is there more than one type of oyster, there is more than one type of tin-based marine paint. The oyster in question is the Pacific oyster, or *Crassostrea gigas*, brought into the UK because of breeding problems with the native oyster (*ostrea edulis*).

Both the yachtsmen, of whom the Royal Yachting Association represents 80,000, and the paint makers accept that there may be a case over *C. gigas*. This type of oyster accounts, though, for a small part of the £1m-£2m annual turnover in oysters in the UK.

They do not agree that native oysters, whose extreme susceptibility to climate, disease, or pest led to the introduction of the Pacific variety, have suffered from the paints.

Paint makers, in particular, are worried that sales to world shipowners might suffer from any form of ban in the UK.

The Department of the Environ-

Large coalfield discovered in Yorkshire

By Maurice Samuelson

THE NATIONAL Coal Board (NCB) has discovered a major coalfield in North Yorkshire, close to that in the Selby area which it is developing at a cost of more than £1bn.

The new coalfield, in the geological area known as the North Ouse prospect, is north of York and covers 70 sq miles.

Mr Michael Easton, North Yorkshire area director and NCB spokesman, said yesterday that the coalfield might be brought on stream some time in the 1990s. It would ensure that North Yorkshire remained one of the country's biggest coal producing regions.

He said the new field, which

would provide well over 2,000 jobs, would supply coal primarily to industrial customers rather than power stations.

The board has sunk about 30 bore holes between York and Boroughbridge. It has already begun detailed planning to extend the North of England's largest colliery at Kellingley which Mr Easton expects to be completed in five years.

The board is also planning to increase the output from the Wistow mine, one of five which make up the Selby complex. The board losses at Selby, because of the recent miners' strike and problems with water, have cost it several million pounds.

The whole Selby field, when completed, is due to produce 10m tonnes a year, all of which are likely to go to the nearby power station at Drax.

In this financial year production at Wistow is likely to reach 1.3m tonnes, compared with its scheduled output of 2m tonnes if it had not been affected by the strike and flooding.

To make up the cost in the project's cash flow, the board hopes to produce 2m tonnes at Wistow next year, rising to between 2.3m and 2.5m tonnes the year after.

TECHNOLOGY

Spiralling cost of faulty software

Peter Marsh on the increasing problems of unreliable computers

ENGINEERS ARE becoming increasingly concerned at the reliability of the complex software that runs modern computerised equipment, anything from cars and washing machines to weapons systems or chemical works.

While accidents caused by software faults in such equipment are relatively few, companies are becoming more aware of the escalating costs of testing the programs which often outstrip by far the effort needed to write them.

As a result, work is under way, particularly in academic centres, to devise new routines both to reduce the chance of errors and to cut the time needed to test software.

Not all companies that produce equipment based on computers may be conscious of software safety. Because of commercial pressures or lack of expertise, such companies may fail to check adequately the reliability of the embedded programs that control the hardware. Already, several "horror stories" have emerged to illustrate what can go wrong on these occasions (see panel).

One view is that, as small, cheap computers continue to find their way into more items of consumer and industrial equipment, the problems over software reliability may become virtually unmanageable by the next decade.

"Ten years ago, verification of software was considered a very far-out, long-haired type of activity," says Professor Roger Needham of Cambridge University's computing department. "But now we have people from industry ringing us up and asking for help."

Prof. Needham says that Britain faces a severe shortage of specialists in mathematics and logic who have the skills to test the sometimes millions of lines of computer code that form the instructions needed to operate modern electronic systems.

The outlook is little better in the U.S. Mr Larry Fewell, manager of vehicle-software development for General Motors, says that the problem of generating programs "is trivial" compared with the job of testing the software.

The second task can take 10-100 times as much effort as the first, says Mr Fewell, who is in charge of producing the programs for the tens of millions of microprocessors that

General Motors installs in its new cars every year, to control anything from radios to fuel injection.

Mr Fewell heads a team of some 70 engineers, most of them in Kokomo, Indiana, who write the software. Before the programs enter the computers in cars coming off the production line, the software is tested by these people and also by perhaps two other teams of engineers in plants around the world.

Professor Nancy Leveson, a specialist in software safety at the University of California at Irvine, says that companies in the relatively new area of unmanned manufacturing may encounter problems in ensuring the reliability of, for example, systems that link robots to arrays of computerised machine tools.

Companies want to make sure that plants run without break-

downs that would jeopardise production and also that they do not suffer faults that could cause accidents. Pratt and Whitney, the aerospace manufacturer, and Gould, the electronics company, are among the enterprises that have contacted Prof Leveson about software safety.

"The factory-automation industry may be entering new territory that isn't at all well explored," says Prof Leveson.

The main problem in testing software is the huge number of possible pathways through the complicated tree-structure of computer programs. This is best illustrated in the software needed to control a modern chemical works, for instance to keep track of factors such as temperature and pressure and to adjust valves and other actuators.

In such systems, the number

of pathways can run to 1050, according to Dr Philip Bennett, director of the Centre for Software Engineering, a technical consultancy based in Flixborough, Lincolnshire.

To test even a small proportion of these possible paths would take hundreds, if not thousands, of years. As a general rule, therefore, the bigger companies that run process plants insist that all computer systems which rely on software are backed up by a second system which swings into operation if the first suffers a fault.

ICI, for example, says that its chemical plants are protected by back-up systems which are based not on software but on electromechanical components ("hard-wiring") that will shut down the factory in an emergency.

Dr Bennett says that these safety-conscious attitudes may not be shared by all of industry. About half the chemical plants in Britain do not have back-up systems, he says, and the ratio may be still less in other countries.

"Because of sheer economics, the back-up is often left out. I have been to a chemical plant where the computer control was left to three untrained software engineers whose only knowledge was gained through writing programs on a BBC Micro."

Dr Bennett says that in many areas of industry concerned with computer control, testing of software is given scant attention or ignored because of shortages of time or expertise.

The problem may be worse in companies providing consumer equipment in which, says Dr Bennett, microprocessors are added simply as a marketing gambit and with scant knowledge on how to make them work properly with reliable software.

Mr Peter Brown, chief engineer at GEC Energy Systems (which makes control equipment for nuclear plant and other kinds of factories), says that when selling his company's services, customers ask him not about the cleverness of his software engineers but about procedures to assure the quality of software.

But big companies that spend time and effort testing software may sometimes find they have trouble competing with the smaller fry that cut corners on reliability of programs, says Mr Brown.



A Barclay's executive training at the bank's London "Information Centre"

Back to school for bankers

Professional Personal Computing

BY ALAN CANE

HOW DO you create and maintain computer awareness in an organisation without resident data processing professionals? How do you plan for computerisation if you have no background in information technology?

If you are a manager in Barclays Bank, you take advantage of a training service run by Radbroke Hall, the bank's management services department.

Actually, you don't have a great deal of choice—anybody who wants to install a personal computer anywhere in the bank has to get permission from David Johnson, senior project manager of the personal computing group at Radbroke.

The bank is backing its judgment that personal computer literacy is going to be a key skill for its staff to possess to the tune of £2.25m a year.

It has established a network of four "information centres" in Poole, London, Northampton and at Radbroke Hall itself, where bank staff can telephone for advice, get hands-on experience of the hardware, visit for training courses and take advantage of the specialist knowledge of the consultants.

"It's a question of breaking through psychological barriers at first," says Mr David Casson, manager of Barclays Bank Brook Street branch.

Brook Street is one of the key branches Barclays has marked out for special attention to corporate customers, as it goes through its rationalisation. Mr Casson understood very well the advantages that personal computers could bring in terms of better marketing and quality control for he had had substantial experience of computing in financial modelling and the like.

But as a banker, he had little idea how to put together a data processing strategy. After he and his staff had run the information centre gamut, however, he was able to put together a team of about 12 managers and staff running two IBM PC/XTs and all "quite computer literate."

Barclays is not unique in setting up computer training centres for its staff, but it is certainly one of the most advanced.

Two years ago there were

only some 20 microcomputers in the bank—chiefly Apples—although it had a policy of making machines available to managers who could put up a case for personal computing. Now there are more than 850. Each is bought for the user by the management services department, at a cost to the bank of about £1.5m a year. Software costs a further £250,000.

The information centres have established a product set which they feel covers almost every personal computing need. Hardware is invariably the Apple II or, more recently, the IBM PC.

The Lotus 1-2-3 integrated spreadsheet is the usual choice for the IBM; Visicalc for the Apple.

PFS and Dbase II are the usual choices for filing systems and Displaywrite II is becoming standard for word processing.

"Information centre" is perhaps a little misleading; IBM's idea that companies should have a small computer for the direct use of company executives using intelligent terminals goes by the same name.

Mr Johnson of Radbroke Hall believes the Barclays centres could move towards the IBM model in the next few years; he also thinks the facilities provided by the centres could be made available to Barclays customers as well as to its staff.

Unmanned bandsaw for alloys

MAHER, nickel alloy stockholder of Sheffield, England, has installed a computer-controlled bandsaw which can operate unmanned without fear of expensive mistakes.

The saw, built by The Addison Tool Company, is designed to cut super-hard alloys monitoring the accuracy of the cut as it does so. Conventionally, the cutting of these super-hard billets has been a manned operation because the presence of hard spots in the metal can cause the blade to run off course.

Human operators can spot single occurrences and make corrections for the next cut. But an unmanned saw without blade deflection monitoring could ruin a £20,000 billet in a single night.

The worst that can happen according to Mr Geoff Watts, Maher's works manager, is that the monitor detects an abnormality during cutting and shuts the machine down automatically.

Petroleum analysis

PHILIPS ANALYTICAL has developed an automatic gas chromatography system for hydrocarbon-type analysis in petroleum fractions.

According to Philips the PU4500 is simple, rugged and capable of producing highly repeatable results. It gives a measure of the total aromatics content of the sample and of the saturated paraffins and naphthenes by carbon number up to C11.

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EUROPEAN INDUSTRY

Creditanstalt cleaves away from its industrial holdings concern

BY PATRICK BLUM IN VIENNA

MAJOR CHANGES are on the cards for the industrial holdings of Creditanstalt Bank, Vienna's largest bank. These will include further restructuring of the group, selling some of the holdings and a Government cash injection aimed at pulling the most troubled companies out of the red.

Creditanstalt will shortly decide on plans to distance the bank from its affiliates and ensure the survival of those of its industrial holdings which are most in trouble, with the help of Government aid. Dr Hannes Androsch, the bank's director-general, wants a clearer distinction between the banking and non-banking businesses.

A management company with overall responsibility for the non-bank holdings, or "concern", as they are called, is to be set up. Creditanstalt will remain legal owner of the concern, but the move will reduce the direct involvement of senior bank executives in its affairs.

Special reserves

The move has the support of the Finance Ministry, which believes that it will help the bank's image internationally, but for domestic reasons it also wants Creditanstalt to remain ultimately responsible for its industrial holdings. "We don't want to find ourselves directly involved or financing individual companies. Creditanstalt has to remain responsible," one official says. To that effect future government assistance will be provided to the management company through the bank.

Some of the bank's industrial holdings have been losing money for years. Dr Androsch says that they have cost the bank some Sch. 100m (\$471m) in the past 14 years in write-offs, special reserves for losses, loan losses, and refinancing costs. He evidently thinks that enough is enough. "They've got to make money. We must get a fair return on our investment," he says.

The future of the concern is important for Austria. It

employs 42,800 workers, roughly 7.7 per cent of the country's industrial workforce. It accounted for sales worth Sch 52.2bn (\$2,48bn) last year up Sch 600m on 1983—with a sizeable amount going for exports.

Some of the concern's losses were made good by the Government but neither Creditanstalt nor the Government can afford to finance losses indefinitely. Dr Franz Vranitzky, the Finance Minister, has made it clear that future state support will depend on improvements and he has asked for a full report from Creditanstalt and its companies outlining plans to restructure the concern. Reports from Maschinenfabrik Andritz (industrial plant construction and engineering) and Maschinenfabrik Held (machine tools and agricultural equipment)—two of the major loss-makers—were delivered to the Ministry in April. A report from Steyr-Daimler-Puch, the troubled motor and engineering group, is expected soon.

Dr Androsch says that the bank will require Sch 7.3bn from the Government to restructure the concern fully. In support he argues that there has already been a significant improvement in the concern's fortunes.

According to recent figures the concern's losses were cut by about two thirds from Sch 2.1bn in 1983 to under Sch 700m last year. Dr Androsch believes that the concern could show a consolidated profit of Sch 500m in 1985.

This would represent an important turnaround, but Dr Androsch wants each company to make a profit, and that will mean tough decisions for at least four companies: Maschinenfabrik Andritz, Maschinenfabrik Held, Steyr-Daimler-Puch, and Stölzle-Oberglas, which manufactures glass.

Last year these four together had losses totalling over Sch 2bn. Semperit, the troubled tyre group also owned by the bank posted a loss of Sch 114m, but it is considered now to be mending well, following substantial restructuring and with financial help from the Government. Semperit will also benefit from the sale earlier this year of its 50 per cent share in Semperit-Kern of



Dr Franz Vranitzky, the Finance Minister: he has made it clear that future state support for the holdings will depend on improvements.

Canada, and of a small manufacturing plant in Wimpassing, near Vienna. Hutter und Schranz, another concern company which made a small profit last year, sold off one of its plants in Klagenfurt in March.

Andritz and Steyr are the most problematic of the companies. Stölzle-Oberglas is expected to overcome its difficulties without Government help, with a new cash injection likely from Creditanstalt. Steyr and Andritz will require Government help. Steyr has made losses since 1981. These climbed to Sch 690m in 1982, fell to Sch 288m in 1983 and remained at just under Sch 300m last year. The company suffered from the decline in the European bicycle and moped industry, from difficulties in its overseas operations and from Government restrictions on arms sales. Losses may climb further following problems with a deal struck last year to sell China some 2,000 lorries. The deal was worth Sch 1.8bn, but higher-than-planned production costs are now expected to result in losses over the contract. Steyr is seeking a commitment from the

Government for guaranteed sales to the Austrian army for the next 10 years with a total value of Sch 8bn. Failing that the company will require Government financial aid or face the closure of some of its operations.

Andritz is currently the biggest loss-maker. Accumulated losses since 1982 forced the Government to choose between paying for the losses or facing the company's closure. In 1982 losses were about Sch 300m. They surged to Sch 1,476m in 1983 and Sch 1,336m last year. These were too much to swallow even for Creditanstalt and the Finance Ministry agreed to provide up to Sch 2.8bn to keep the company afloat.

Andritz's problems are manifold: Herr Ludwig Pfeiffer, its recently appointed managing director, says that there was poor project management and that the company had overreached itself by taking on responsibility for turnkey projects for which it had no former experience. This, combined with inadequate marketing, a downturn in work markets and unforeseeable problems caused by the Iraq-Iran war, which led to heavy losses on contracts in Iraq, compounded the company's difficulties.

Need for more money

Herr Pfeiffer believes that he can turn the company round, but before that happens, he says, he will need more money. He is convinced that Creditanstalt will give him the necessary support. "My argument is simple. We were given Sch 2.8bn for the past, so why not give us a few additional hundred million schillings for the future?" That, he says, makes sense from everyone's point of view. The bank and the Government have agreed in principle, providing Andritz's plans for the future stand up to close scrutiny.

Dr Androsch, for his part, will have to convince the Government that it will not be throwing good money after bad when he asks for more subsidies later this year.

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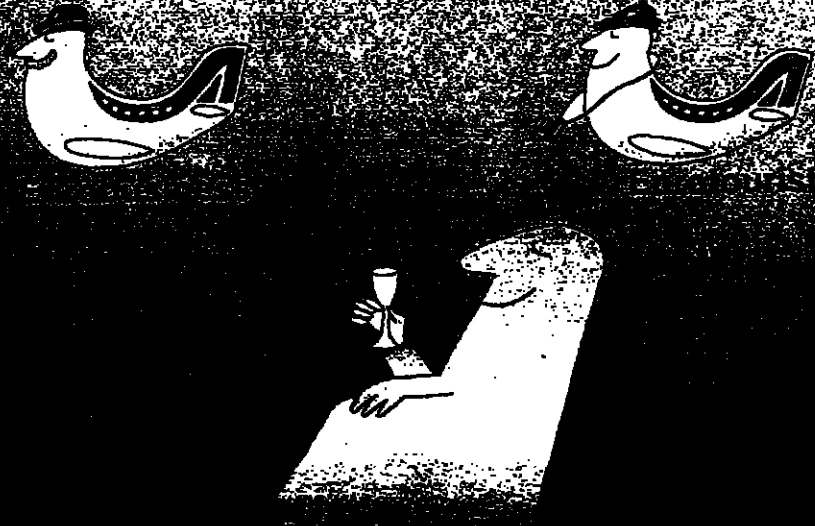
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

FOR A man who is confronted with turning round a company that lost Ffr 1.1bn (£95.6m) last year, a turnover of Ffr 15bn (£1.1bn), Serge Michel is remarkably confident.

Michel's challenge is to revive Société Générale d'Entreprises (SGE), the loss-making construction subsidiary of St Gobain, France's nationalised pipes, glass and engineering group where Michel is a top executive.

In a depressed industry from which other companies are rapidly escaping, Michel, by contrast, wants to strengthen its construction activities, and to deepen its expertise and involvement in the projects it builds.

His argument is that actually to build a harbour, hospital, port or railway is only a moment in the life of a project. So successful construction companies in future will have to become involved not just in financial engineering to "help projects be born," he says, but also in aftercare, maintenance and management.

SGE is already involved in a venture called Hospital Advisory Services to help maintain and run hospitals it has built. Its next vertical diversification could be into tourism, as an extension of hotel-building. It already owns one of France's top travel companies, CGT.

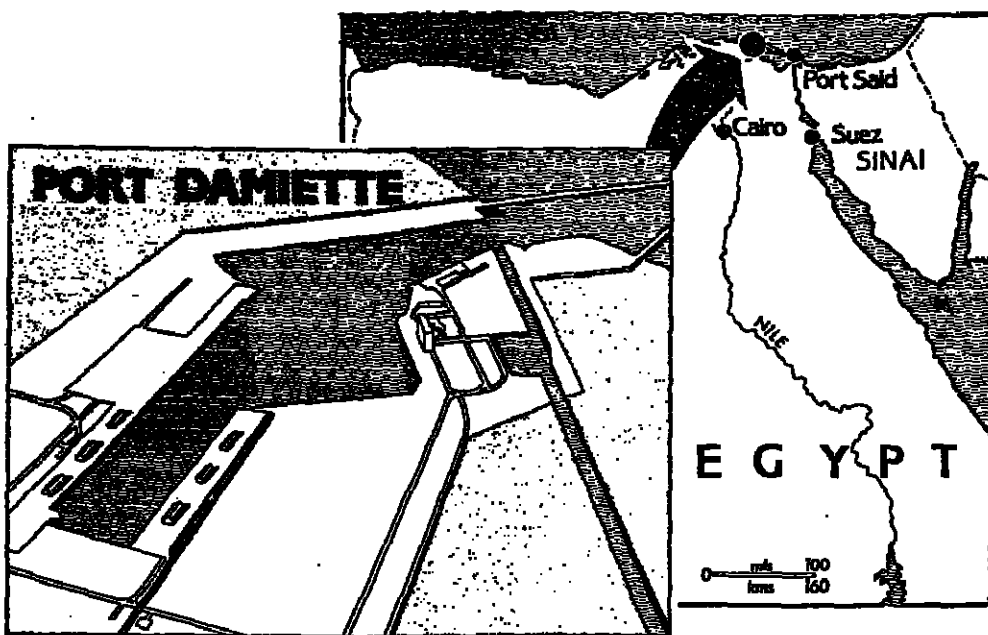
"There are more and more projects where if you want to make a building work you have not only to construct it but also make it live and bring in customers," says Michel. "We are trying to make connections with tourism companies, so we build and run hotels ourselves just as we do hospitals."

St Gobain acquired an initial 25 per cent stake in the troubled SGE from its former major shareholder, Compagnie Générale d'Entreprises (CGE) for Ffr 150m at the end of 1983. It subsequently increased its stake to 38 per cent at the end of 1984 at a cost of Ffr 25m—and is convinced it got a bargain.

As St Gobain vice president José Bidegain puts it, his company had wanted to increase its involvement in construction and "the stake in SGE gave us the chance to do so without paying too much because in effect we bought it from CGE for nothing."

This was because, when St Gobain's audit of its acquisition revealed a loss of Ffr 450m (£39.1m) in 1983 and Ffr 1.1bn (£95.6m) in 1984, the original Ffr 150m purchase price was regarded as a long-term loan to SGE.

"Now we have something special," says Michel, as SGE has been put into an industrial



SGE maintains that cheap government loans help, but cannot be relied on, to win contracts like that for the port of Damiette in Egypt (above)

SGE: re-appraising its raison d'être

Joan Gray on the French construction company's survival strategy

group where it will strengthen St Gobain's existing smaller-scale building and civil engineering activities and give it an organisation more able to compete in international markets.

It will also strengthen the market for St Gobain's own building material products—such as glass fibre insulation, pipes and glass—and make it possible for St Gobain to offer turnkey packages for large industrial projects.

For example, explains Michel, if St Gobain wins a contract to build a float-glass plant—such as the \$100m project it is currently negotiating in Egypt—SGE will be able to build the factory, infrastructure and roads.

Michel is embarking on an extensive reorganisation of SGE to "restructure it, clean it, and develop it as a construction company."

For the real cost to St Gobain is the money it is now having to put into SGE. It has already invested Ffr 400m and is to inject another Ffr 600m-700m

by the end of the year. "St Gobain is also going to give SGE all its former activities in contracting," says Michel. The details have still to be finalised, but the move will include its two major construction companies, Sobea and TISO.

One reason for St Gobain's confidence in SGE's future is that the losses were not diluted throughout the company. As Michel puts it: "88 per cent of the losses were generated by 12 per cent of the turnover, mainly by two subsidiaries Thinet and Salmayr et Brice."

As a result of insufficient central control in the formerly loosely organised and unwieldy SGE group, these had each managed to lose Ffr 300m (£26.1m) on contracts worth that amount. To make sure the error is not repeated, St Gobain is introducing tighter management controls—and Thinet has been 49 per cent sold to a Saudi Arabian company, Sandi al Minarat.

With help from this new local partner, Thinet has al-

ready won a Ffr 500m contract to build a stadium in Saudi Arabia. And Michel has a string of new contracts lined up for SGE in 1985-86—provided he is successful in setting up the financial arrangements to back them.

These projects include a \$300m contract for civil works for the Caracas metro in Venezuela; Ffr 1.5bn for building two sections of the Algiers metro; a Ffr 1.2bn extension to Jakarta airport in Indonesia; and Ffr 1.5bn for building underground shelters for fighter aircraft in Abu Dhabi.

St Gobain's confidence in SGE's future is also boosted by the fact that the two major building and construction companies in the group—SGETPI and SGECE, now to be amalgamated in the reorganisation—have remained profitable. They can, as Michel puts it, "still carry out hard work and heavy duties."

SGE's biggest project, being carried out by SGETPI, is the new Cairo metro, currently financed at Ffr 2.2bn with

another Ffr 1.1bn to come. This involves building a 4.5 km underground railway through the heart of Cairo, to carry 70,000 people an hour.

SGETPI is also carrying out the Ffr 2bn project to build Egypt's new port at Damiette on the Mediterranean, to handle grain imports and take the strain off the overloaded facilities at Port Said. The contract includes building an initial 100,000 tonne grain silo, and 12 repeater wharves in an area 25 km square levelled from the sand and marshy shore.

SGE has also built the showpiece 850-bed University Hospital of Ain Shams in Cairo—a Ffr 300m contract—and is now starting work on the 1,000-bed Kasr el Aini hospital in Cairo, a Ffr 600m project.

A key factor in winning all these contracts has been the generous loan finance provided by the French Government. As Professor Shoukri, the founding director behind Ain Shams hospital puts it: "The French had the coffers and the loans, so we went to a French company."

Since many of the hospital staff trained in England, speak English, and are accustomed to English hospital systems and equipment, he would also have been interested in working with a British contractor.

"The English came and couldn't offer help, whereas the French came with a loan and a design and a contractor all tied together," says Shoukri.

Michel too emphasises the vital importance of continuing government finance in winning overseas projects but he stresses that relying on government support with cheap and ready loans is not enough.

He is also concentrating on developing SGE's skills in putting financial packages together and on developing expertise in barter and counter trade.

SGE is also helped in bidding for overseas projects by the fact that it can turn to examples in its home market. The company has, for example, worked on all four French metros, in Paris, Lyons, Marseilles and Lille.

So when it was bidding for the contract to build the metro line it had built in Lyons which used a similar cut and cover construction technique.

St Gobain is hoping that SGE will at least break even in 1985. But Bidegain emphasises: "St Gobain is 80 years old. It was born in 1905 and its first president was a minister of Louis XIV. We have learnt in that long period that things need time, and that if you don't make time you make bad business."

Public finance budgets

A case for reform?

BY SIR FRANK COOPER

TONY WILSON, late of the accountants Price Waterhouse, has now spent some six months in Whitehall as head of the Government accountability service and as accountability adviser to the Treasury. He will no doubt in those months have found his Treasury colleagues able and congenial, of high intellectual calibre and frequently addicted to music. It has been publicly reported that he is conducting a detailed study of how Whitehall budgets public money and that he is leading a team examining the progress of the financial management initiative.

It is profoundly to be hoped that Wilson gets the support and help he deserves and requires. If that support is forthcoming he has the opportunity, backed by his own professional knowledge, to bring about some much needed real changes and get away from much of the froth that surrounds the Financial Management Initiative.

Three or four milestones stand out.

First, there are the commendable 1984 proposals for the reform of the structure and form of Government expenditure reports, put forward by Andrew Lickierman and Peter Vass of the London Business School. They included suggestions for publishing expenditure proposals covering three years, for the UK budget to cover both expenditure and its financing, for each Government department to publish an annual report, and for a major effort to be made to improve the presentation and the content of Government financial reports.

They also suggested that there should be at least one Green Paper on public expenditure and taxation during the lifetime of each administration. These suggestions are modest enough in all conscience but they encourage a public debate on priorities, enable Parliamentary Select Committees to operate more effectively, and provide more intelligible background information for a wider public.

The idea of each department having to produce an annual report has a great deal to commend it. After all, companies are required to report annually to their shareholders. Why

should not government departments? Why should they be absolved from this necessary discipline? Does it not make sense for the Minister of each department to make a chairman's report in terms of a narrative review of the past year and a look forward to the next? Would it not be helpful for statistical appendices to produce both data and performance indicators?

Some of this happens in one or two government departments already. But it is by no means general. Annual reports would surely be worthwhile in terms of public accountability, public commitment, public information and public education. The extent of the work seems a minor, trivial, price to pay.

One particular area where Wilson, and his cohorts, could be especially helpful would be in ensuring that financial information was presented in a relevant, clear and concise way. Indeed, there is a need to go a good deal further and seek some changes of substance.

Benefit

It would be of great benefit if public expenditure programmes were published under the heads of capital expenditure, operating expenditure, transfer payments and debt servicing. It would be of even greater benefit if the first three parts of this division could be applied to the various functions and programmes within departments.

If this were done, then if not at a single glance certainly with a series of glances, it would be possible to understand very much more clearly the way in which the taxpayer's money was disbursed. Why should the taxpayer, and the informed and constructive critic of government expenditure?

Ideally, this concept should be taken a stage further in that the total cost of public programmes involving high capital expenditure should also be displayed by indicating their total cost over a period of actual expenditure on a year by year basis and perhaps—rather along the lines of the U.S. system—seeking initial parliamentary authority for expenditure which

is in effect being obligated by the original decision.

These changes, though major in terms of public visibility, would not be particularly difficult to introduce, if necessary phased over a shortish period of time. They would increase the understanding and perception of government expenditure, provide at least some grounds for judging what is or is not, value for money, indicate the growth rate, and provide some indicator, about efficiency.

They would produce a higher visibility of what public money was being spent on and encourage at least by some—for a more meaningful discussion about priorities. They would also add a new dimension to the Financial Management Initiative and provide a modest step towards the aim of greater accountability.

These would be useful steps but, of course, Wilson will need practical help as well as political push. In particular, he will need help over the role of accountants in government. It is, of course, the kiss of death to have anything called the Government Accountability Service.

By definition this reduces accountants to a secondary or even lower role.

Accountants will only play their proper role in government—and where else is so much money spent without accountants being responsible for the financial aspects of business—if three criteria are fulfilled. First, the system should be set by which all major spending departments should have as their principal finance officer a qualified accountant. Second, qualified accountants should be directly recruited into the elite of the administration group. Third, the government should deliberately recruit good graduates, as administrative trainees, on the basis that each year some will be sent to train as qualified accountants.

These are long-term policies but, without them, the fuss and brouhaha about the role of accountants in government will go on indefinitely and government and the taxpayer will suffer from their lack.

Sir Frank Cooper is the former permanent secretary to the Ministry of Defence.



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Johannesburg
7 May 1985

DIVIDENDS EACH YEAR SINCE 1912

The Board of Directors of ENSERCH Corporation on April 16, 1985, declared a regular quarterly dividend of 40 cents per share of common stock, payable June 3, 1985, to shareholders of record May 17, 1985.

For additional information, please write to
Benjamin A. Brown, Vice President,
Financial Relations, Dept. L, ENSERCH
Center, Box 999, Dallas, Texas 75221.

ENSERCH CORPORATION

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HALF YEAR'S RESULTS TO 30th MARCH 1985

Half Year Profit £137 million
(1984: £0.84 million)

All companies contributed to the improved profits.

Interim Dividend increased by 36%
from 2.2p to 3.0p per share.

The anticipated trading conditions, coupled with the introduction of new offshore products, should ensure a credible performance for the year as a whole.

Anticipated Final Dividend 5.00p. (1984: 4.05p.)

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Company Notices

London American Energy N.V.

Notice to Shareholders

A distribution of \$45 per share by way of a final payment was agreed by shareholders at the Annual General Meeting of the Company on 6th May, 1985 and is payable on 17th May, 1985. Payment on registered shares will be made in dollars to or to the order of the holders of record on 7th May, 1985. Payment on bearer shares will be made in dollars by cheque or by transfer to an account maintained by the payee with a bank in New York City against presentation of Coupon No. 9 at the office of J. Henry Schroder Wagg and Co. Limited, 120 Chesapeake, London EC2V 6DS or J. Henry Schroder Bank and Trust Company, One State Street, New York 10015 or Banque Generale du Luxembourg SA, 14 Rue Aldringen, Luxembourg.

London American Energy N.V.

8th May, 1985

JAMES CREAM PLC

INCORPORATED IN DUBLIN —
REGISTERED NO. 6232

This announcement complies with the requirements of the Companies Act 1963. It does not constitute an offer or invitation to the public to subscribe for or purchase any securities. The ordinary shares of £12.50 and £12.50/25p of the Company are being offered for sale by way of rights in one ordinary share for every four ordinary shares held at the close of business on the 29th April 1985. The exercise of the 10% redeemable convertible loan stock of £100,000 at par by way of rights in 1985 of the said £12.50/25p ordinary shares held at the close of business on the 29th April 1985 and paid for in cash or by cheque for greater or lesser number than 100 ordinary shares.

Application has been made to the Council of the Stock Exchange for the ordinary shares and the 10% redeemable convertible loan stock to be admitted to the official list of the Stock Exchange. The Listing Officer's Certificate and the Allotment List will be available at the office of J. Henry Schroder Wagg and Co. Limited, 120 Chesapeake, London EC2V 6DS or J. Henry Schroder Bank and Trust Company, One State Street, New York 10015 or Banque Generale du Luxembourg SA, 14 Rue Aldringen, Luxembourg.

By Order of the Board
P. J. McNEIL, Secretary

Registered Office:
James Cream PLC, 100, The Arcade,
Dublin 2.

Notice is hereby given that for the purpose of the Companies Act 1963, the Company will be treated as if it were a company incorporated in the United Kingdom.

On August 8, 1985, against Coupon No. 9, the sum of £5,326.94 per share.

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Notice is hereby given to Bondholders of the above-mentioned loan that the amount redeemable on July 1, 1985 i.e. FF 100,000,000 was bought in the market.

Amount outstanding: FF 35,000,000.

Immediate delivery.

Luxembourg, May 8, 1985.

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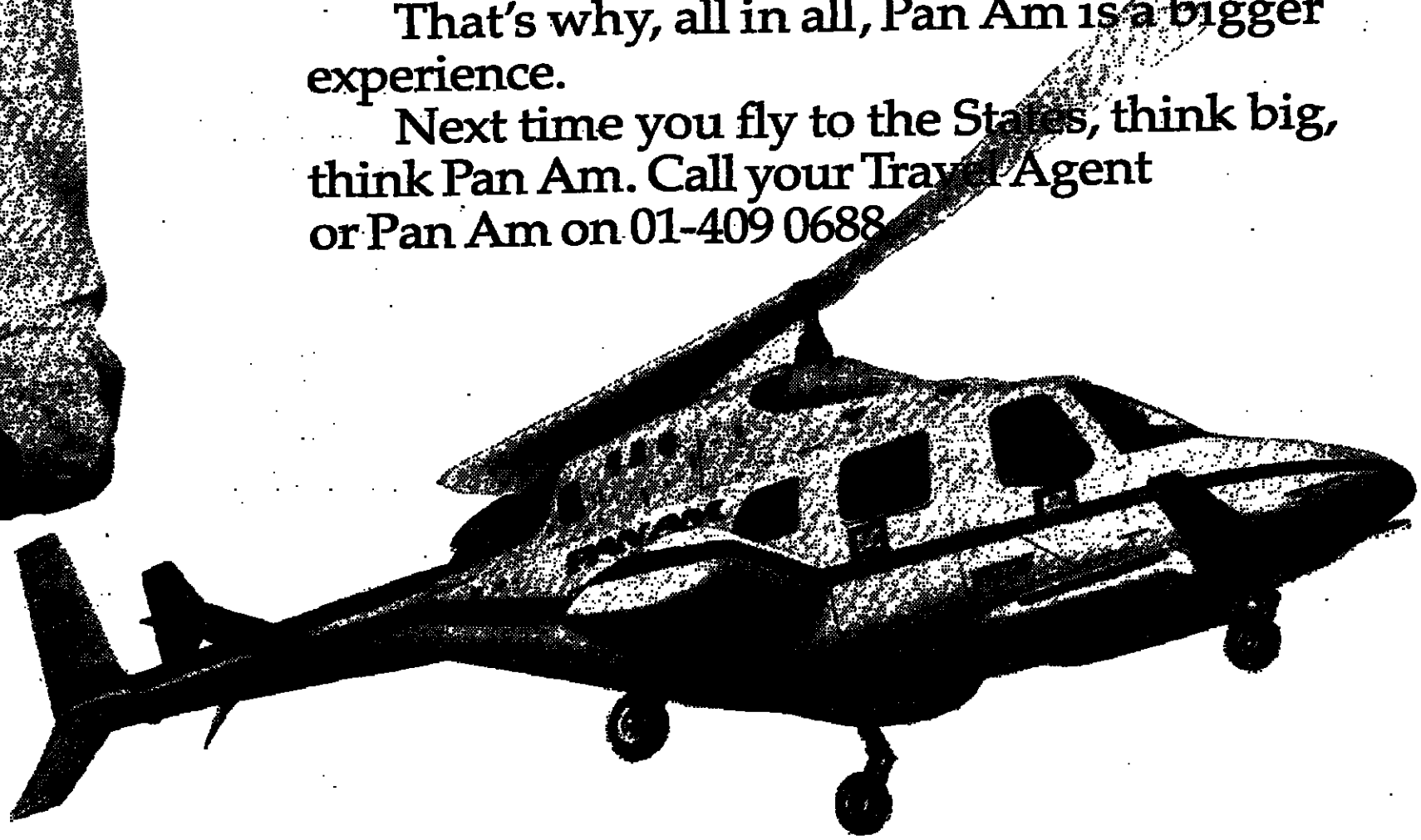


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THE ARTS

Television

The way it was in '45

My spirits sank when I first saw this week's "Radio Times" and "TV Times." Pictures of fighter pilots in leather flying hats, Winston Churchill giving the Victory sign, and David Niven and Noel Coward gazing steadily into the spotlights from beneath tin helmets, seemed to fill every page. Closer inspection lowered the spirits further: we were promised that "Vera Lynn is sure to bring a tear to the eye" and that we would be seeing "the part the Royal Family played during those dark days." The reference of course, was to the days before VE Day which, occurring 40 years ago this week, was going to give rise to what would, it appeared, be an orgy of sentimental reminiscence and jingoistic nostalgia.

Having been born during the war my experiences of the dark days have been gathered entirely at second hand, first from books such as "The Wooden Horse" and "The Scourge of the Swastika," fascinated and terrified me when I was about 12, then movies such as "To Hell and Back" and "Sands of Iwo Jima," in which the war was won respectively by Audie Murphy (most decorated soldier of World War II) and John Wayne; and more recently from television programmes, most notably that excellent ITV series *The World At War*.

From this week's billings, however, it looked to me as though the programmes commemorating VE Day would be inspired more by the attitude of sober inquiry lying behind *The World At War*. On *The Last Days of Pompeii*, Ludovic Kennedy suggested that those who have grown up since 1945 feel they have heard more than enough about it, and that is certainly true for me as regards those programmes which luxuriate in the war.

Presumably one of the reasons why there is such nostalgia for the war years is that for many who lived and fought through them they were, in many respects, the best of their lives: there was danger, of course, and fear, and often dreadful loss. But it seems there was also high excitement, a deep sense of national purpose, powerful comradeship, and a unique community spirit. Furthermore, although the war meant shortages, queuing and rationing, the other side of that coin was the relinquishment of much day-to-day decision-making about food and clothing, travel and entertainment, which appeared to have come as quite a relief to some.

Such thoughts, so deeply contrary to the tacit national agreement among the older generation to depict war as being monopolised by sacrifice and hardship, are found more easily in print than in television, and I did not expect television to pay much heed to them this week. I was right. Moreover, the opening item in the television's four-day blitzkrieg, the 1942 movie *In Which We Serve* on BBC1 was precisely the sort of cloying propaganda which one had feared from all that publicity. Noel Coward, whose accent even by the standards of the day seems to have been remarkably plummy, played the saintly Captain, worshipped by wife, son, daughter, and every single member of his ship's company.

"My experience of the war has been gathered entirely at second hand... for many of us, television is the chief way we're going to know about VE Day," says critic Christopher Dunkley — a toddler in 1945 — looking at the way it was 40 years ago.

It was staged, stilted, diffuse and the anglophobic view of the Royal Navy—thoroughly, if understandably, dishonest.

It seemed, sure enough, that we were in for four days of flag waving over our glorious past... but I was wrong. From the first, the programmes were better; so much so that I felt obliged to go and preview tonight's two final BBC programmes — *Timewatch: The Battle For Berlin* on BBC2 and *The Day We Won The War* on BBC1 — to see whether the improvement could possibly be maintained. It is, and I urge you to watch both programmes.

First stage in the improvement came with *The Way Ahead* on Monday, a 1944 movie written by Eric Ambler and Peter Ustinov and directed by Carol Reed, which was clearly supposed to do for the Army what Coward's film had done for the Navy. There was, indeed, a far more honest and consequently interesting work, since it started from the premise that conscripts were variously riven by class consciousness, intent upon deferment, and constantly grumbling. It was a vividly recognisable picture, and even if the rousing finale with every one fixing bayonets to advance together into the smoke of a North African battle was a conventional morale-booster, it still did not appear dishonest.

Next—for me, anyway—came the Granada/ITN compilation *Victory In Europe*. This programme, which packs an astonishing amount of material into two hours, is being distributed worldwide simultaneously as a broadcast programme and a video cassette, the latter form being the one in which British viewers will have to see it at present. It is written and narrated by Max Hastings and presented in 11 sections: D-Day, The Battle of Normandy, The Road To The Rhine, etcetera. Whereas *The World At War* suffered from having the voice of a hired actor to read its scripts, *Victory In Europe* gains immensely from Hastings' reading as an expert on modern warfare. When he explains the superiority of German tanks, or the skill and tenacity of Rommel's troops, it is an eye-opening surprise after all the familiar chauvinism.

Much fuss was made about yesterday's *D-Day To Berlin* on BBC1 because it was based on colour footage shot by George Stevens as a private adjunct to his work as an official cameraman, and only recently rediscovered. But although the colour was certainly good, one was left with the feeling that all the important moments had been recorded on the official black-and-white cameras. Consequently, the strength of this programme was in "home movie" atmosphere, showing the unofficial face of front line warfare.

By this stage I felt as though I was on a television crash course on the end of World War II, and a preview of ITN's coverage today in *Victory Remembered* greatly enhanced that feeling: the sheer scope of the archive inserts prepared by ITN broadened the picture gratifyingly, bringing in not only the "Forgotten Army" fighting in Burma but also material on prisoners of war, life under the Nazis in the Channel Islands, and scenes from the home front with women in knee-length frocks and ankle socks, and the WVS doing their stuff.

It is a great pity that the credit not only of ITN but of television generally that throughout these programmes the significance of the Nazi concentration camps, both in their own hideous right and as a symbol of what the war was fought against, has been neither shirked nor sensationalised.



How it looked when war ended in Cologne, May 1945

Best of all the programmes that I have seen is tonight's *Timewatch: The Battle For Berlin*. Not only has producer Peter Mankowitz employed the excellent reporter and commentator Charles Wheeler (who was on the spot at the time) as presenter, he has also tracked down the astounding Major Anna Vladimir Nicolaia and interviewed her about her part in the assault on Berlin. Both a soldier and a political commissar in the Red Army, this tough old lady — she was 40 when she fought the war — explains how she planted the Russian flag on top of the Berlin Chancellery.

It is not only coups of this sort which make the programme so valuable, though. Above all, it is the insights: the Russian lost so many millions of soldiers; the military reasons why the Soviets were allowed to take Berlin; the speed with which they then installed Communists in the local government system; and all the post-war political consequences which have resulted.

It is a model of the way in which television can use history not to wallow in nostalgia but to illuminate the world of today. Peter Ceresole's *The Day We Won The War* on BBC1 is fractionally closer to the stereotype that might have been expected, with "Land Of Hope And Glory" over pictures of the cheering crowds outside Buckingham Palace 40 years ago today, a former POW recalling spotting the white cliffs of Dover from the midships gun position of the Lancaster which gave him a lift home; and finally even Vera Lynn who could surely bring tears to anyone's eyes at any time, war or no war.

Yet here, too, we heard from an intelligence officer who helped relieve Neustadt and found a young girl alive under 36 bodies, and from Wynford Vaughan-Thomas on the final meeting of the Red Army and the Western Allies, the instinctive fraternisation, and then the Russian officers putting a pole across the road, "The first clang of the iron curtain coming down across Europe," says Vaughan-Thomas.

When you think of the way in which the subject could have been handled, remember those dispiriting programme billings, and consider the approach towards Nazism (and the sins of the fathers) exemplified recently by certain mass circulation newspapers in their treatment of the Princess Michael story, it is surely time to recognise and salute the way in which television has handled this subject responsibly, instructively, and with admirable variety.

Understanding conflict Evelyn Waugh's *Sword of Honour* trilogy, J. G. Ballard's *Empire of the Sun*, and John Keegan's *The Face of Battle* are among 30 titles chosen from a list of 200 for "Writers on War," a Book Marketing Council promotion highlighting the authors' contribution to an understanding of armed conflict.

Selected by Norman Stone, Professor of Modern History at Oxford, Max Hastings, the war correspondent and journalist, and Jill Neville, novelist and critic, the 20 books will be stocked and displayed in bookshops and libraries throughout the UK from May 13-25.

Flowers/Sadler's Wells

Michael Coveney

In her *Notes on Camp Susan* Sontag claimed that Genet's ideas in *Our Lady of the Flowers* were maintained too grimly, their expression too successfully elevated, for them to qualify as "Camp." Lindsay Kemp's famous homoerotic distillation puts paid to that problem, divesting Genet of his melismatic wash of obscene reverie and descriptive drive to provide a perfect charade of unaltered gesture, tatty cabaret ("Somewhere Over the Rainbow," naturally, in the Pigalle striptease scene) and self-pitying gloom.

This is not to deride *Flowers*, which is in many ways a most remarkable piece of theatre and one which, after 12 years and countless European tours, still packs a powerful subcultural rallying punch, as the enthusiastic Friday night Wells audience testified. "Camp" has now come out of quotation marks and gone lower case. In the tiny Bush Theatre of 1974, where I first saw *Flowers* sitting more or less next to David Bowie ("Elex Jugocer"), the show seemed to herald a new era: I timorously ventured on this page that this sort of thing might catch on.

You only have to consider the theatre of rock and modern dance, the good and the bad, to see how immense Kemp's influence has been. His slow and supplicating progress from the depths of the stage as the

betrayed and tragic Divine, dispensing lovers in a welter of red voile, knee length bridal shroud pouring from a bald and powdered head and torso, eyes sunk blackly in their sockets, mouth twitching in a slow motion of sorrow and resilience — this progress, to the accompaniment of a Pink Floyd cacophonous is one of the great sights of the contemporary stage.

Flowers may be a period piece, it may even now be something of a theatrical anachronism. But it embodies the essence of Lindsay Kemp's art and brings his season in Rosebery Avenue to a resounding climax. A lot of it is not my kind of camp — look how that little sword trips along now! — but the opening, the finale, and the graveyard dance for homosexual mourners, pimps, relatives and umbrellas, are truly memorable sequences.

As *The Cottes Club* opens in London, the old place itself might be more gracefully celebrated in the presence at the Ritz Hotel (in the Wednesday and Friday night supper cabaret spot this month) of Adelaide Hall, one of its most accomplished and versatile dancers when she steps to Ralph McEltrick's "Streets of London," the 40-minute set is a joy, all due tribute sung and "scatted" to Gershwin, Ellington and Eubie Blake.

Tennstedt/Festival Hall

Andrew Clements

The London Philharmonic's programme at the Festival Hall on Sunday evening consisted of two Beethoven symphonies, the sixth and seventh. The conductor was Klaus Tennstedt, the combination of a popular programme and a conductor whose reputation continues to grow has ensured a full house. What that audience, however, was hard to quantify.

In purely technical terms there was no doubt as to the quality of both performances. The LPO played extraordinarily well for its music director, producing satisfyingly rich textures even without the wind doubling that a number of conductors habitually introduce in both these works, while throughout the concert there was a lapse of ensemble or intonation.

No doubt either of the sheer vitality which Tennstedt's conducting brought to the music. The first movement of the Pastoral was taken under firm control and at a fast tempo so that its momentum was never allowed to falter for a moment; the third had a springing,

impetuous tread; the exuberant of the Seventh was an exuberant explosion of energy with the wind detail pungently emphasised. For such familiar works there was never a momentary exhaustion of the conductor's energy, and the music making that projected itself into the auditorium without apology or equivocation.

And yet one wonders whether this was genuine Beethoven interpretation, or whether Tennstedt, in his own way, was re-fashioning the symphonies just as blatantly as Karajan did in the same hall with the Fourth just over a week ago. Does Tennstedt's treatment of Beethoven differ in any essential from his approach to Bruckner, or Brahms, or Mahler? Does he not generate the same inner tensions, charge the chimes with the same febrile intensity, shape the solos with the same self-consciousness? In short, does he offer any insight specific to the composer being performed, instead of demonstrating the conductor's ability to galvanise an orchestra into giving full-blooded, romantic performances.

The Sleeping Beauty/Covent Garden

Clement Crisp

On Monday afternoon, the Sadler's Wells Royal Ballet gave an account of *The Sleeping Beauty* altogether tauter and more assured than at last week's gala. Where previously there had seemed something clouded in performance, now clarity, energy and that most valuable quality of SWRB interpretation, a true sense of ensemble playing, illuminated the work.

With only 50 or so dancers, Peter Wright and his designer, Philip Prowse, have achieved marvels in dressing the stage in splendid and peopled scene so that nothing looks paperish; the only serious failing in the production is that the Prince's panorama journey is mere trailing through clouds of mist. At every other moment we can appreciate the dramatic momentum of the work; and the SWRB artists are bold and generous in style, from Anita Landa's baleful Carabosse, like a homicidal diva, to the White

Rabbit scurrings of Michael O'Hare as the Prince's tutor. There is, too, a uniformity of artistry, a common drive to wary, wide-beamed wholehearted interpretation; SWRB dancers plainly care about what they do and how best they may do it.

The matinee marked the London debut of Evelyn Hart as Aurora. After a first moment of glibness, when she first meets her suitors, and an over-complicated collapse when the spindle takes its fatal effect, Miss Hart demonstrated her entire right to the role. With nothing hurried, with gesture and dance both allowed to flower, with her exceptional lightness of physique and style giving the choreography a translucent grace, she presented an Aurora of great refinement. The shaping of the dance in the entrées to the last act, duet (with Henry Jurriens a dutiful partner, though low in temperamental key) was exemplary —

the structural logic of the scene, its grandeur of symbolism as well as of effect, bore the stamp of an individual and poetic gift.

The company performance showed brave and buoyant dancing. I admired the six couples in the garland waltz, the joyous account of the last act quartet from Lili Glüh and Jennifer Jackson, Russell Malpas and the soaring Iain Webb, and the Bluebirds of Susan Lucas and Pether Jacobson. But dominating the afternoon was Sandra Madgwick's Aurora, a musical solo as a Prologue to the fairies. No Royal Ballet dancer in my experience has set out its sharply pointing finger gestures or its spirit with such wit or such assurance. The only reading as complete in its command of the role as if recut for the occasion, was that of Lyudmila Alexeyeva with the Kirov Ballet in 1961. Miss Madgwick gave us dancing at its most exhilarating.

Mahler's Eighth/Brighton Festival

Ronald Crichton

Two days after big Berlioz, big Mahler, Brighton is not mean. On Sunday evening the Dome was packed to bursting for the Eighth Symphony, Norman Del Mar conducted the Festival Chorus and Boys' Choir, the London Symphony Chorus, the Bournemouth Symphony Orchestra and Sinfonietta, extra brass, and a phalanx of vocal soloists to numerous to list, three of them valiant last-minute replacements. Nobody presumes to link the symphony with the festival theme of clowns and clowning, but there is always a case for re-examining major musical monsters when funds and forces are available.

From a stalls seat under the projecting balcony, the impact of double chorus and large orchestra was sharp but short on resonance. One got the full force of the choir on the right (and was aware that the sopranos' top notes were often

below pitch) but could barely hear the chorus opposite — antiphony was stretched to the furthest limits. Bells and mandolins were loud, celesta and (more important) soft string tremolando faintly. With the players stretched out so wide, such accidents of balance are inescapable.

The frankly joyful setting of the hymn, "Veni, Creator Spiritus," combining choral polyphony with orchestral virtuosity went with a vigour that, at least for the time being, dispelled suspicions that Mahler's hysterical clamour for love, divine grace and illumination covers an aching void of despair. The opening of the symphony's second part, in which Mahler chose as his text the final scene of Goethe's *Faust*, paints a romantic Grunewald landscape with rocks, trees, tame lions, anchorites, floating angels and

blessed boys circling in the atmosphere; serenely effective after the preceding turmoil.

These passages went well on Sunday, but the Goethe movement as a whole did not have quite the necessary polish, precision and clean intonation. Without these, there are times when one wonders why some people are superior about Gounod, let alone Liszt. The epilogue to the latter's *Faust* symphony, using the same famous words, makes a stronger effect than Mahler's "chorus mysticus" because Liszt placed it not after a long vocal movement but in contrast to an orchestral scherzo of sulphuric smokiness. Mahler wanted everything, yet it was observed on Sunday that "everything" did not please everybody. Some of the audience that had earlier besieged the Dome fell fast asleep.

What the Eye Can't See

Martin Hoyle

On a bright spring evening the charming Watermill at Bagnor near Reading almost disarms criticism before you step inside it. Gardens, a velvety croquet lawn and a timber-framed restaurant complete with log fire complement the converted mill-house with its tiny stage.

The new season has started with a Feydeau farce performed with gusto — which, truth to tell, it needs, since *Le Système Ribadier*, written with Maurice Hennequin, lacks both the clockwork intricacies of plot and the irresistibly exuberant impetus of Feydeau at his best.

The plot turns on a philanthropist's ability to put his wife into a hypnotic sleep before sloping off to find diversions elsewhere. The wife is suspicious of men in general, having recently discovered the infidelities of her deceased first husband, whose raffish portrait dominates the drawing-room in the style of Disney than the alleged Toulouse-Lautrec. Add the wife's old admirer from abroad, the wine-merchant husband of the philanthropist's

mistress — a vulgarian not above quickly selling his cuckolder a crate of brandy when not challenging him to a duel — and a couple of briefly-glimpsed servants, and you have a long, certain-raiser or an insubstantial, mainly attractive farce in the English version by Felicity Douglas and Basil Dawson.

The central couple are played by Robert McBain and Lynette Davies. He shows the correct ability to vacillate between smirking complacency and panicky, frantic self-performs with spirit and wit. Both resist exaggeration and grasp the style perfectly. Colin Procter's old flame is played broadly, and Timothy Knightly is surprisingly ill-at-ease at some of the farce, a cuckoo's comic clowning (some over-obvious business with top-hats could be rethought).

Intriguingly a former director of the Watermill has gone on to literary bigger things: David Gilmore's marvellous of the resources needed for Chichester's current *Cavalcade* is about as far as you can go from abroad, the wine-merchant husband of the philanthropist's stage.

Saleroom/Antony Thorncroft

All eyes on New York

All the excitement in the salerooms is at present in New York. On Thursday, Christie's will test the oddly muted demand for Old Master paintings by offering 20 very good ones, bought over the past few years by an Oklahoma oil man, S. T. Fee.

The oil business is not what it was. Mr. Fee is disposing of his pictures rather rapidly. They include a view of Warwick Castle by Canaletto and Christie's believes it might make over \$3m. If so, it will easily be a record for an artist. An oil sketch by Tiepolo for a fresco depicting the arrival of King Henry III of France at the Villa Contarini, sold by Mira could sell for \$2m, while one of Cuypp's best works could also make \$2m.

The danger of putting works of art back in the saleroom within a few years of purchase was shown up at Sotheby's in New York over the week-end. Two important and expensive items of French furniture, a Louis XVI mahogany bureau, by Riesener, and an Empire dress-

ing table, auctioned respectively in 1981 and 1979, failed to find buyers this time around, and an early Louis XV commode, attributed to Charles Cresset, only raised its 1980 price of \$160,000 to \$231,000.

Top price was the \$352,000 (225,871) paid for a Louis XV commode, by Bernard van Risenburgh. The sale saw 30 per cent unsold, a high figure for what has been a strong sector of the market. In contrast, the auction of Sotheby's in New York was a wonder. This is always a fickle market, but a total of \$13,358,925 with 16 per cent unsold, was an impressive achievement, especially as 16 artists established auction record prices.

Francis Bacon was among them. The price paid for his "Landscape near Molesey, Tangiers," \$517,000 (£276,935), was also a record for any living British painter — sculptures by Moore have sold for more.

Arts Guide

Theatre

NEW YORK
La Cage aux Folles (Palace): With some timely Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (757 2620).

Strange Interlude (Nederlander): Glenda Jackson carries on an appreciated tradition of bringing American classics to New York from London in this marvellous production in which director Keith Hack wisely makes the asides an integral part of the conversation. Limited engagements ends May 5. (921 8000).

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6262).

2nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like *Shuffle Off to Buffalo* with the appropriate brio and leggy hoofing by a large chorus line. (577 9020).

Torch Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confrontation with his dotting Jewish mother. (844 9450).

Dreamscape (Caspari): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, *A la Supremes*, without the quality of their music. (239 6200).

The Real Thing (Plymouth): After 14 months in London, Tom Stoppard's latest giggle at the English intelligentsia, with a new-found attention to the heart that beats beneath the veneer, directed at a last clip by Mike Nichols. (299 8206).

Sunday in the Park with George (Booth): Inspired by the Seurat painting, Stephen Sondheim fashions a musical with dots and dashes of song that and too soon but work well with Tony Straiges's pretty set and James Lapine's book which changes gears in the second act. (239 6282).

Noises Off (Brooks Atkinson): The closest Broadway gets to the British farce tradition is this import of Michael Frayn's funny backstage view of all the alarming doors and dropping drawers. (243 3430).

Barstool in the Park: The Japanese version of Neil Simon's play directed by Yutaka Kobayashi. Long Run Theatre, Shimokitazawa. (414 0961).

Cosette (Majestic): A one-man show on the life of Jean Cocteau by Jean Marais (in French) Sogefia Hall, one of Tokyo's most beautiful buildings, a flower-arranging school designed by architect Tange (Mon, national holiday, 2pm). (567 8238).

Jumpers (Aldwych): Confident almost sober revival of Tom Stoppard's glittering comedy of love, murder and linguistic mayhem among the local positivists, with Paul Eddington a more earth-bound George Moore than was Michael Redgrave, Felicity Kendal delightful as his retired musical comedy wife, Peter Wood directs. (836 6404, 379 8233).

Richard III (Barbican): Last year's Stratford-on-Avon production with Antony Sher dramatically exciting as Richard in the RSC revival by Bill Alexander. Plays in repertory with Roger Rees as Hamlet and Kenneth Branagh as Henry V. All world seeing. (828 8795, 638 8891).

Noises Off (Sevigny): The funniest play for years in London, now with an improved third act. Michael Blake-More's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (838 8889).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Dis-

neyland, *Star Wars* and *Cats* are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 8184).

On Your Toes (Palace): Rodgers and Hart's 1936 musical is a genuine tonic. American jazz dance collides with the Ballets Russes. Gems include *There's a Small Hotel*. Glad to be unhappy and the Balanchine ballet for Slaughter on Tenth Avenue. (437 6834).

42nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been rapturously received. American Clare Leach is a real find as Peggy Sawyer, and Margaret Courtenay has a field day (838 8106).

Me and My Girl (Aldwych): Sleek, efficient and enjoyable revival of Brit-ain's biggest war-time musical hit since *Oliver!* The *Lapine* Lane role emerging as the best new musical star since Michael Crawford. (837 7811).

Other Places (Duchess): Colin Blakely and Dorothy Tutin in a rambunctious trilogy of Pinter plays: *A Kind of Alchemy* in which a victim of sleeping sickness awakes after 39 years; *Victoria Station*, a funny throw-back to

Pinter's early revue sketches, and last year's *One for the Road*, a chilling piece of intimidatory police state confrontation with first Pinteresque intimations of political despair. (838 8243).

The Government Inspector (Olivier): Striking but unimpressive revival of under-equipped TV comic Rik Mayall playing the posur as a shrieking nose-picker. Richard Eyre's production for the NT lacks either comic tension or true delirium but, with John Guter's imposing design of bureaucratic bunnies, the show has a sort of monumental stinkiness as well as nightmarish tedium. New translation by Adrian Mitchell. (828 2232).

Barnum (Victoria Palace): Michael Crawford returns to London with his breathtaking performance as the circus impresario adding one or two new tricks in a likeable mélange of a musical. (834 1317, 828 4739).



IMPORTANT LETTER TO STOCKHOLDERS OF GULF RESOURCES & CHEMICAL CORPORATION

from the Board of Directors

May 6, 1985

Dear Stockholder:

As you may know, an insurgent group calling itself "The Stockholders Committee For Leadership and Maximum Value" has indicated its intention to wage a disruptive proxy contest to oust your Board of Directors. You may be assured that your Board of Directors and management will act vigorously in what we believe to be the best interests of all stockholders. To that end, we have initiated litigation to enjoin what we consider to be serious violations of law which may have been committed by members of the insurgent group.

We believe that our record deserves your continued support. We urge you, if you have not yet done so, to sign, date and mail the WHITE proxy card on behalf of your Board.

WE HAVE KEPT OUR PROMISES

At the 1982 Annual Meeting, nine of the current thirteen directors were elected to the Board on a pledge to pursue the following program:

- To cause the Company to retain a nationally recognized investment banking firm to recommend alternative strategies for the redeployment of some or all of the Company's assets.
- To vigorously implement a plan for the redeployment of assets of the Company in order to maximize the value of the stockholders' investment.
- To make changes to improve overall management performance and eliminate unnecessary costs.

Our record clearly demonstrates that your Board of Directors has kept its pledges to the stockholders of the Company.

WE HAVE REDEPLOYED ASSETS

■ Shortly after taking office in June 1982, the Board of Directors retained Goldman, Sachs & Co., a nationally recognized investment banking firm, to recommend alternatives relating to the redeployment of the Company's assets or the sale of the Company in its entirety. Following the receipt of the October 1983 Goldman, Sachs report, the Board concluded at that time that a sale of the Company in its entirety would not produce attractive values given the depressed state of the economy, particularly in the industries comprising the Company's primary businesses. However, based in part on the Goldman, Sachs study, a number of operations were sold or slated for disposition.

■ Within five months of taking control, we took the final steps to rectify the severe cash drain of supporting the shut-down Bunker Hill operations by completing the sale of all of its assets for \$15 million.

■ In May 1984, the Company sold its IRECO Chemicals subsidiary for \$45,000,000, at a gain of \$7,420,000, net of income taxes.

■ Last fall, the Board retained Citibank, N.A. Capital Markets Group to find prospective purchasers for a significant subsidiary of the Company. Citibank also explored the possibility of the sale of the Company in its entirety. In light of the unenthusiastic response to Citibank's inquiries, the Board decided not to pursue the sale of the Company in its entirety.

■ Since June 1983, the Board has been pursuing the sale of the Company's unprofitable engineering services operations, BS&B Engineering Company, Inc. Those operations lost money from the date first acquired by prior management in 1979.

■ The Board is currently negotiating with several prospects concerning the sale of certain of the Company's properties and will continue to vigorously pursue like opportunities.

WE HAVE CUT COSTS AND ELIMINATED PERQUISITES

Since taking office in June 1982, your Board of Directors has reduced operating expenses by:

- Disposing of the Company's jet airplane.
- Disposing of an executive suite at the Regency Hotel in New York City.
- Eliminating eight unnecessary home office management positions and associated support positions.
- Reducing the number of employees involved in continuing operations from 1,940 as of the end of 1981 to 1,550 as of the end of 1984.
- Closing unproductive offices in Bermuda, Hong Kong and Madrid.
- Reducing the cost of management meetings by holding them locally rather than at remote resort locations.

WE HAVE IMPROVED FINANCIAL PERFORMANCE

As you know, your Board of Directors first obtained control of the Company in mid-1982. From the end of 1982 to the end of 1984, several significant improvements can be noted:

- Income from continuing operations (before extraordinary items) has increased 24%, from \$11.6 million to \$14.4 million.
- Long term debt has declined 20%, from \$223.9 million to \$177.4 million.
- Stockholders' equity has increased 30%, from \$90.8 million to \$117.6 million.

WE PROVIDE INDEPENDENT LEADERSHIP

■ Only one of the thirteen management nominees is an officer of the Company. The objectives of your Board are aligned with your objectives. The Company's largest stockholder is a member of the Board. Maximization of stockholder value is the foremost concern of the Board.

■ Your Board has vigorously pursued the implementation of the program it launched in 1982. During 1984 alone, the Executive Committee of your Board held twenty-nine meetings.

■ The Board of Directors has recently elected Donald D. McCuaig as President and Chief Executive Officer and a member of the Board of Directors of the Company. Mr. McCuaig has substantial experience in oil and gas and investment banking, having been previously associated with Exxon Corporation and The First Boston Corporation.

■ In October 1984, the Board of Directors approved the appointment of Peat, Marwick, Mitchell & Co. as the Company's independent public accountants for 1984. This decision in no way reflected any dissatisfaction with the services of the Company's prior accountants, but was based upon the belief that, as those accountants had served continuously as the Company's outside auditors for the past thirty years, a change was then in order.

THE INSURGENTS ARE INEXPERIENCED

■ The self-proclaimed "Stockholders Committee For Leadership and Maximum Value" was organized ostensibly to present an "alternative slate of nominees." Yet the insurgents have only proposed nine nominees for a board of directors composed of thirteen members.

■ The insurgents' partial slate is comprised of persons with no apparent experience in the management of a U.S. publicly held corporation such as Gulf Resources.

■ Members of the insurgent group own less than 6% of the outstanding Common Stock of the Company, substantially all of which was acquired within the last three months. In comparison, members of your Board have owned more than 20% of the outstanding Common Stock continuously for over three years.

■ In 1982, the Co-Chairman of the insurgent Committee, McKane, was a participant in an unsuccessful proxy contest to oust the then current Board of Directors.

THE INSURGENTS HAVE NO PROGRAM

The insurgent group's so-called "program" offers no specific course of action. At no time has any member of the insurgent group requested of the Company management that it consider any recommendation to create value for the stockholders. Unlike the insurgents, your Board has intimate knowledge through three years of study and experience of the opportunities available for maximization of stockholder value.

VOTE YOUR SHARES FOR THE MANAGEMENT SLATE

If you agree that your best interest as a stockholder will be served by maintaining the present Board of Directors in office, you must make sure your WHITE proxy card is received by the Company no later than Monday, May 13. If you have not already voted, please sign, date and mail the WHITE proxy card as soon as possible. If you have already signed, dated and mailed a WHITE proxy card, you need not take any further action. However, if you have previously executed a BLUE proxy card for the insurgents, it is imperative that you revoke that card immediately by signing, dating and mailing the WHITE proxy card as soon as possible. Remember, it is the latest dated proxy that counts.

If your shares are held in the name of a brokerage firm or bank nominee, only they can execute a proxy on your behalf. Please call Georgeson & Co., Inc.,

our proxy solicitors, in New York, U.S.A., collect at (212) 440-9800, for immediate assistance.

IF YOU HAVE ANY QUESTIONS OR DIFFICULTY VOTING PLEASE CALL GEORGESON & CO., INC., IN NEW YORK, U.S.A. COLLECT AT (212) 440-9800.

TIME IS OF THE ESSENCE, PLEASE RESPOND QUICKLY!

Sincerely,
The Board of Directors
Gulf Resources & Chemical Corporation

FINANCIAL TIMES

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Wednesday May 8 1985

Spain's role in Nato

SPAIN and the U.S. have both given ground to avoid what could have blown up into a dangerous row about the future of American bases in Spain and, by implication, about the Spanish role in Nato.

During President Reagan's visit to Madrid the Spanish side dropped its insistence that negotiations must start quickly to achieve a progressive reduction of the U.S. military presence in Spain which consists of four bases and some 12,000 soldiers, sailors and airmen.

In its turn the American side showed some readiness to engage in preliminary talks. Both sides have chosen the path of patience and diplomacy.

Mainstream
It is a welcome change from the anti-American and anti-Nato slogans at a giant rally in Madrid last Sunday. It is also a necessary one if Sr Felipe Gonzalez, the Spanish Prime Minister, is to achieve his avowed objective of bringing Spain into the mainstream of western Europe.

The negotiations with the EEC have been brought to a successful conclusion. But the difficulties confronting Sr Gonzalez in dealing with Nato and the bases must not be underestimated. He himself is a convert to membership in the military alliance. Only his authority as party leader persuaded the Socialist Party to drop its opposition to Nato last December.

He has undertaken to submit the question to a referendum early next year and much of his conduct must be seen as the tactical preparation for this appeal to the electorate. Sr Gonzalez cannot afford to lose that referendum. Doing so could seriously impair his chances in the general election due next year, quite apart from the damage such a loss would do to Spain's links with the other European democracies.

Available public opinion polls on the matter are contradictory. But large blocks of voters are dissatisfied with the previous, non-Socialist government's decision to join the alliance.

On the democratic Left, not to mention the Communists, the U.S. bases are a constant irritant. The Franco dictatorship which first permitted their establishment. Inevitably, such anti-American feeling spills over into a dislike of Nato. On the Right, and not only there, a feeling is widespread that Spain has no convincing reason to approve the distant Soviet Union to point rockets at Spanish targets.

This isolationism is shared among many members of the military, though not in the high command which believes that belonging to Nato can provide the armed forces with access to joint procurement and production programmes, with valuable strategic information, and above all with a role in the modern world.

In the face of widespread anti-Americanism, Sr Gonzalez has felt himself forced to finesse. He wants Spain to stay in Nato but to remain aloof from military integration. He wants to reduce the U.S. military presence, but keeping with Spanish interests. Neither of these qualifications has been defined.

All the indications in Madrid are that the Spanish interest is taken to include the continued existence of the bases. The implication is that Sr Gonzalez is looking for a compromise. Spanish membership in Nato makes little sense from a military point of view if the bases cannot operate efficiently. Spain's importance to the Americans and to Nato lies at a strategic post between America and the potential theatre of war in Europe.

Symbolical
It follows that the Spanish formula of non-participation in military integration needs to be defined carefully. If Spanish membership in Nato does not mean that there are agreed plans for every military contingency, then that membership will have little value beyond the symbolical.

It is a priority must be to ensure that the Spanish electorate does not vote itself out of Nato when the question is put. But membership should not only be symbolical. The alliance has an interest in having the Spanish co-operation in the Spanish forces, and Spain has an interest in giving its soldiers an up-to-date role rather than letting them meditate on the past. As regards the U.S. bases, Sr Gonzalez must ensure his undoubted personal authority to ensure that these essential links in North Atlantic defence continue to function properly.

How to tackle market failure

THE Trades Union Congress has called for an inquiry into the Government's privatisation programme. Given that further big denationalisations — of National Bus, British Airways and British Gas — are planned, the idea has its attractions. But the terms of reference should not be those envisaged by the TUC which is mainly exercised by the low prices raised for public assets and the large fees earned by City institutions. As the British Telecom sale showed, these worries are not without foundation. Nonetheless the real need is to examine closely a whole range of economic problems which have always been with us but which are now more pressing because of the scale of privatisation.

These problems might be grouped under the general heading of competition and regulation policy. Some of the few organisations to grapple seriously with these issues has been the Institute for Fiscal Studies (IFS) which last week devoted a one-day conference to the topic.

Privatisation
Mr John Kay, the IFS director, suggested to the conference that the terms of reference of bodies like the Monopolies and Mergers Commission (MMC), the Office of Fair Trading and perhaps even OfTel, the telecommunications regulator, have been drawn too tightly. Since the last war, British competition policy has been increasingly shaped by a concealed and false premise: that the only (or at least the principal) reason why markets fail to produce efficient outcomes is monopoly — excessive market power on the part of one or more companies. Indeed, the MMC is virtually unable to intervene in competition cases unless a *prima facie* case of market dominance can be established.

Monopoly, not least because of the privatisation programme, will remain a vital concern of regulators; a strong merger policy aimed at preventing anti-competitive take-overs is essential but as a glance at any modern economics textbook will reveal, monopoly is only one of many sources of "market failure." A market can be competitive, in so far as there is no

dominant company, and yet fail to generate efficient outcomes for a range of reasons. If the Thatcher government's aim is the credible one of attempting to make markets operate more efficiently then it needs more than organisations watching for predatory pricing and monopoly; other forms of "market failure" have to be brought within the net.

The aim should be to remedy the underlying sources of market dominance which serves to aggravate. Markets can fail, for example, because of asymmetry of information between buyers and sellers and because of externalities (where a firm fails to take account of the impact of its actions on third parties). Competition, for example, between detergent manufacturers, can generate excessive branding and product differentiation: prices can remain above efficient levels because all competitors are locked into excessive advertising.

An example of how lack of information rather than monopoly as such can create inefficiencies was cited at the IFS conference: the market for cash registers. In a case investigated by the European Commission, a company was found to be overcharging for spare parts and after-sale care. Yet it had only 5 per cent of the market. The problem was that purchasers of cash registers (like purchasers of motor cars) often did not know the real price of what they were buying because they lacked information about after-sale costs. The solution is not to insist on more competition in already competitive markets but to ensure that sellers provide full information about costs.

Greater emphasis on market failure would have several advantages. It would end the fiction that only market dominance is a source of inefficiency. Freed from this strait-jacket, competition authorities could legitimately investigate a range of issues currently smuggled in under dubious headings. The momentum of the privatisation programme makes the fashioning of a more modern and all-embracing competition and regulation policy a matter of some urgency.

SHIPPING tea in the cool courtyard of his Omdurman guest house, Sadiq el Mahdi, Sudan's Prime Minister in the 1960s and a leading contender in the parliamentary elections scheduled for next year, acknowledges the formidable array of problems that face his country in the wake of last month's coup.

Drought and famine affect 4m Sudanese and some 1.5m refugees from neighbouring countries; the economy has all but collapsed; the country cannot service a \$80m external debt; and a powerful rebel movement in the south is capitalising on the country's regional and religious differences. But all that the mood is unusually upbeat. "There is the story told," says Sadiq el Mahdi, "of Marshal Tito on his deathbed, with tubes and drips and other devices keeping him alive. 'Now are you,' a visitor enquired. 'Considering the alternative,' replied Tito, 'Very well.'"

"The Sudanese people," observed the great grandson of the man who overwhelmed General Gordon of Khartoum 100 years ago and who today leads the Umma (Peoples) Party, "have seen the alternative."

The disaster which threatened Sudan under President Jaafar Nimeiri went beyond the problems of famine and economic mismanagement that trouble so much of Africa: his mishandling of deep-rooted religious and regional differences came close to eviscerating the country apart.

At stake is the stability of Africa's largest state, which plays a key strategic role in the Horn of Africa, while all that implies for the Middle East notably neighbouring Egypt and Saudi Arabia, a leading aid donor. The signs that the new government may be shifting from the pro-Western stance inherited from Nimeiri — significantly diplomatic relations with Libya have been resumed after a four-year break — is of obvious concern to the United States and its allies. In particular, Sudan is of vital interest to Egypt because of the possible control a hostile government could exert on the upper reaches of the Nile, which runs the length of the Sudan. It is a source of concern to Saudi Arabia, seeking to exploit a potential breeding ground for Islamic fundamentalism in a country in which two-thirds of the 22m population is Moslem. And it is deeply resented by Marxist Ethiopia because of Khartoum's support — so far — for the guerrilla movements of Tigray and Eritrea seeking autonomy or independence from Addis Ababa.

The country's new 15-member cabinet (13 of whom are civilians) appeared under the stars this Tuesday night in a ceremony that must try to stem the economic decline and begin to heal the political divisions by opening negotiations with the Sudanese Peoples' Liberation Army (SPLA) which is waging a guerrilla war in the south.

At the same time, the cabinet has to preside over what promises to be a tumultuous 12-month transition to full civilian rule. It must lay the groundwork for free and fair elections under a new constitution, and hold the ring as over 35 political parties and more than 40 unions jostle for power after a 17-year period when only Nimeiri's discredited Sudanese Socialist Union was allowed to function.

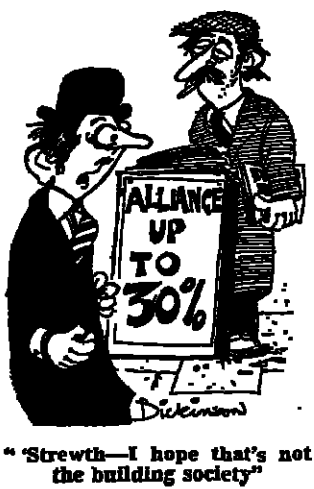
Shop window for nuclear power

The one point on nuclear power that people would agree about is that they would like to be better informed about its virtues and hazards.

Britain's nuclear power industry has now risen to that challenge. This week it hopes to pick someone to run a new five-day "shop window" in London's West End designed to inform the world about the activities of its 40,000 employees.

A small sector of society contends, of course, that those lightbulbs and their work does not harm. However, the industry recognises that many more people have worries, which it is failing to dispel. Sir John Hill, doyen of the nuclear industry, and president of the British Nuclear Forum, the industry's trade association, acknowledges, "some difficulties in public attitudes."

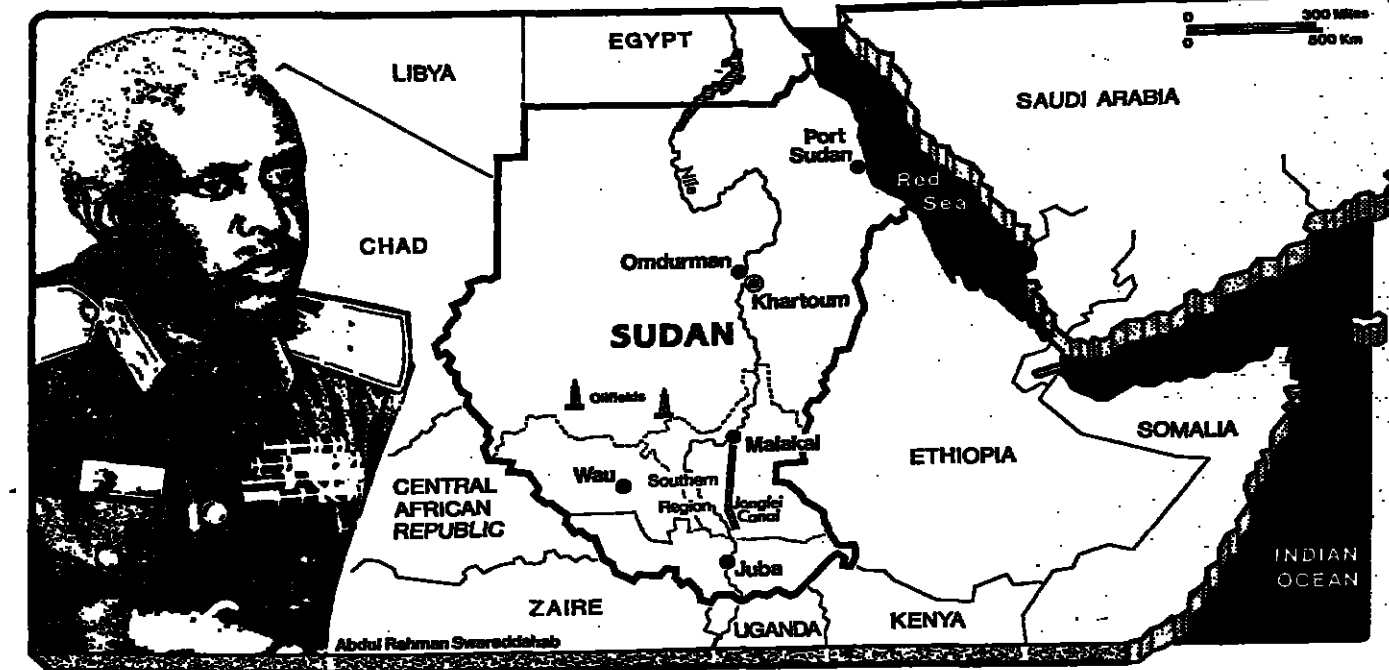
He warns its members that the industry has been less professional than it might about handling public fears. Now the industry has decided it will pay around £30,000 a year to rent a shop to display these fears — on a short, three-year contract.



"Strenth—I hope that's not the building society"



SUDAN AFTER THE COUP



Bob Hutchison

The fear of history repeating itself

By Michael Holman, recently in Khartoum

It would be a demanding task for the best of cabinets, but most of the new administration, headed by General Abdul Rahman Swareddeh, has a brief breathing space. Saudi Arabia, anxious that a moderate state as much Arab as African should not be lured by offers of economic assistance into a closer association with Libya, immediately released after the coup some \$2m of pledged but undischarged aid, which, among other things, eased the petrol

shortage. And there are three other important signs of confidence in the new administration: the IMF reached an all-time low earlier this year when Sudan failed to meet the targets attached to a Fund loan and fell into arrears in repayments.

Sudan has also been failing to meet its commitments to government and commercial debt rescheduled in 1984 by the Paris and London Clubs. With an IMF agreement, further rescheduling will be impossible, and the already heavy burden of a \$5.9bn external debt will become crippling. The temporary cabinet has few illusions about the task and will doubtless recall one of the

slogans chanted by the crowds of Khartoum, demonstrating in the week of the coup against increases in food prices: "We won't be ruled by the IMF." In Sudan, as elsewhere in Africa, one of the major conditions attached to IMF loans is the reduction in subsidies of foodstuffs. Not surprisingly, the country's new Prime Minister, Dr Dafalla Gharib, has indicated that he will approach IMF negotiations with caution.

But in the view of most economists, local and foreign—

Work has been brought to a halt on the 220-mile Jonglei Canal which would drain the Sudd (swampland) and open up more irrigated farmland. Rebels have also forced the U.S. company Chevron, which has already invested nearly \$1bn, to suspend exploitation of the most promising oil areas in the south with an initial potential of at least 75,000 barrels a day and concentrate on less promising sites farther north.

The initial response by Col John Garang, the SPLA leader, to the military council's overtures was not encouraging. The generals—who retain ultimate authority — represented no more than Nimeiri's regime without Nimeiri. When his unrealistic ultimatum that the military hand over total power to civilians within seven days expired, a temporary ceasefire in the south ended.

There are some in Khartoum who believe it would be premature for Col Garang to leave his stronghold in the south. "He is the only factor that can force the generals to keep to their commitment to hand

over full power after a year," says one northern politician not entirely convinced that the military mean what they say.

It is just possible, however, that the SPLA can be diplomatically outmanoeuvred. The generals have been hinting at a quid pro quo which could, if implemented, cut off the SPLA from the source of supply — mainly Ethiopia and Libya. Though yet to be spelled out, the proposal that appears under consideration is that Sudan would end its assistance to the Eritrean and Tigray guerrilla movements in Ethiopia if Addis Ababa ends its assistance to the SPLA. A similar quid pro quo agreement could be reached with Libya, ending Sudan's support for the anti-Gaddafi National Front for the Salvation of Libya.

Whether a transitional administration can embark on such a far-reaching shift in foreign policy remains to be seen. It requires mending fences with hitherto hostile neighbours, possibly putting at risk the close relationship with the U.S. the country's leading donor which is not averse to the spectacle of the Marxist government of Mengistu Haile Mariam being drained by internal conflicts.

Certainly every policy move the caretaker government makes will be closely monitored by the country's political parties, preparing for a general election after some 18 years of unending uncertainty.

Leaving the field are two northern-based traditional parties, the Umma Party which draws heavily for its support on the Ansar sect, and the National Unionist Party, backed by the Khartoum area, which is likely to secure power on its own.

In the south, the Southern Sudanese Political Association, the provisional chairman of which is Sadiq el Mahdi, a western politician, member of the transitional cabinet and deputy prime minister, is a coalition of former southern parties which may seek an electoral pact with the SPLA.

The key minority parties will be the Communists, and the recently-formed National Islamic Front of Dr Hassan Turabi, leader of the fundamentalist Moslem Brotherhood, which welcomed President Nimeiri's introduction of an especially harsh form of Sharia law in 1983, a move deeply resented by the Christian south.

Officials of both Umma and the National Unionists believe that Sudan will remain an Islamic state — though emphasising that the Sharia punishments such as amputation for theft should end, and promising tolerance of Christianity. For them to say otherwise would severely damage their own political prospects.

Observers believe that the introduction of Sharia was broadly welcomed in the north, despite scepticism about Nimeiri's motives and meanings about its application in the south.

Whether such modification will satisfy the south remains to be seen, but unless the new constitution guarantees both the south's autonomy — which President Nimeiri attempted to erode — and respects the Christian minority with an Islamic state, the divisions will remain, and perhaps intensify.

It is a tall order for the untested cabinet. If it fails to make a satisfactory start on the long road towards reconstruction, the temptation for the generals to provide "strong government" may be overwhelming, and history could indeed repeat itself.

Cabinet must lay groundwork for free and fair elections under a new constitution

Five years later, after a series of political crises, a young colonel took power in May 1989 — Jaafar Nimeiri. At the time, according to one study of the period, he was welcomed by most Sudanese, impatient with the high-sounding and corrupting of the politicians, the deteriorating economic situation and the growing problems of the south. Only gradually did this support evaporate, to be replaced increasingly by the loathing which ended in last month's coup.

Thus, behind the near euphoria that marked Nimeiri's overthrow lies a critical question: what can be done to ensure that Sudanese history does not repeat itself?

There are two immediate issues which cannot be avoided, and which have far-reaching implications: the necessity for an agreement with the International Monetary Fund (IMF), and the need to draw up terms

Men and Matters

The targets are to be schools, universities, and learned societies, as well as the man-in-the-street. Cockburn modestly calls it, "a vintage of excellent colour with plenty of backbone and body — a fine and very well-balanced wine."

Peacemakers
Even the computer room was given a special prayer when Hugh Montefiore, Bishop of Birmingham, blessed the new headquarters of the Midlands region of the Industrial Society for its director, and old school chum, John Garzett.

The fast-growing and independent society, pledged to improving understanding between management and workers, expects revenue next year, at £7.6m, to be more than double that of three years ago.

Montefiore, who has sought advice himself from the society before passing judgment on the car industry strikes that have divided his diocese in the past, led a peripatetic service of blessing — moving — each time with a different piece of scripture and a prayer — from conference rooms, through offices, kitchen and dining area, computer room, into reception.

There, perhaps, was delivered the message of most relevance to a region once notorious for its militant industrial relations but now noted for its moderation.

Remember to show hospitality. There are some who, by so doing, have entertained angels unawares" (Hebrews 13:2).

Nest-egg
Some five months after he left the National Coal Board pension funds to run Heron International's North American business, one of Hugh Jenkins' investment nest-eggs has hatched out profitably for Hobart House.

Five years ago, Jenkins gave his pension funds' backing to former computer salesman Tony Banks, in setting up an equipment leasing company. He put in £3.2m in debentures and preference shares — all of which has been repaid as the company doubled its profits year by year. He also bought 5,000 £1 shares in the venture.

The company, Combined Lease Finance — with Jenkins' successor as head of the NCB pension funds, David Prosser, now chairman — has just raised £7m with a private placing.

Three former NCB men, Lionel Anthony, Jonathan Thornton and Steven Curran, each now involved in different venture capital concerns, were among those who took an interest in CLF.

On the basis of CLF's new capitalisation, the £5,000-worth of shares which Jenkins bought out the NCB pension funds in 1980 are now worth just under £2m.

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Observer

EUROPEAN HELICOPTERS

Now, an Anglo-Italian axis

By James Buxton in Rome



A HIGH-LEVEL meeting two weeks ago on HMS Britannia, the Royal yacht, has given a major impetus to the plans of Britain and Italy to create a co-ordinated and rationalised helicopter industry that would be the biggest in Europe.

The two countries already look likely to develop between them a new version of the A 129 Mangusta anti-tank helicopter built by Agusta of Italy. They may also collaborate in improving the Westland W 30 transport helicopter. Now the two governments want Agusta and Westland to integrate their marketing and export strategies.

Anglo-Italian co-operation in the helicopter industry is a response to the growing collaboration between France and West Germany in helicopters and other defence fields, and to the current difficulties of both Westland and Agusta.

Britain believes it may also help ease the way towards a new Sea Harrier jump jet for the Italian Navy. Italy sees it as part of the upgrading of its substantial defence industry into a major Nato supplier.

Britannia was in Italian waters for the visit of the Prince and Princess of Wales, a visit that opportunistically included the Agusta plant near Milan. Agusta is, like Westland, Italy's only major helicopter maker. It was built up by the Agusta family after the war, mainly using licences from U.S. helicopter manufacturers, and did well until a few years ago selling mainly in developing country markets, especially in the Middle East.

But the recent decline of the helicopter market, exacerbated by mismanagement and the company's move to designing its own helicopters brought about a crisis that exploded last year. Some 4,000 of the company's 10,500 labour force had to be put on state subsidised lay-off, and the state holding company Elim, which had bought into Agusta in 1973, pushed its stake in the company up to almost 91 per cent.

An important cause of Agusta's problems was the A 129. The company spent £1,700m (£300m) on developing this anti-tank helicopter without a partner in another Nato country. The helicopter itself is the most advanced in the world, but the U.S. does not have an equivalent, but so far only the Italian Army has ordered it, to the tune of 60 aircraft.

Worse for Agusta, France and

West Germany decided last year to design, develop and build their own anti-tank helicopter, named the Pave 2, rather than buy or improve upon the Italian model. What Italy saw as the French refusal to acknowledge Italian primacy in anti-tank helicopters caused great bitterness, and the French collaboration with West Germany revived Italian fears of a Franco-German "directorate" in Europe.

The Italian Government realised that the best hope for the A 129 and for Agusta itself was collaboration with Britain, which needs more than 100 anti-tank helicopters for its army in the 1990s. The British were impressed by the A 129 but felt it would need developing to meet the army's requirements for a heavier machine, capable of carrying more armaments.

Both Britain and Italy have now instructed their air staffs to produce a joint target or outline requirement of the kind of Mark 2 of the A 129 they would like to see. It should be ready in two months. Next, Agusta and Westland will be asked to produce a feasibility study of an aircraft to meet the specifications — which will take a further nine months to a year.

Westland itself, now subject to a takeover bid from a consortium led by Mr Alan Bristow, is suffering from a collapse of

state-owned Aerospaziale group is currently the largest helicopter manufacturer. Westland of the UK is second, followed by Agusta of Italy (its A 109 is shown above) and Messerschmitt-Bölkow-Blohm of West Germany.

The world helicopter market is complicated by a number of licensing agreements between the large, established helicopter manufacturers in the U.S. and Europe and other countries, especially in the developing world. Brazil for example has a helicopter industry through its collaboration with Aerospaziale of France.

sales similar to that of Agusta, and there are serious doubts over the future of its transport helicopter, the Westland W 30—recently rejected by India.

But its future is partly secured for the 1990s by another project on which it is already working in a 50-50 partnership with Agusta. This is the EH101, a large offshore helicopter whose prototype will fly in 1987.

The British Government also believes that the much criticised W 30 could if properly developed still form the basis of a troop and transport helicopter for Nato forces in the 1990s, a requirement code-named NH 90 which Britain, France, Italy, West Germany and the Netherlands are all examining.

The more the two helicopter companies collaborate on specific projects the more obvious the need becomes for them to rationalise their marketing and sales operations. The two companies would have a combined turnover of over £700m. Much, however, depends on what Westland's prospective new owners want to do. Westland and Agusta last month signed an outline co-operation agreement, details of which should be announced at the Le Bourget air show at the end of this month.

Aerospaziale deals never come

without strings. If Britain went ahead with joint production of the A 129 Mark 2, thereby helping out Agusta, it would hope to win another aerospace order from Italy—a possible contract for up to 18 British Aerospace Sea Harriers from the Italian Navy. But here Britain is getting into the most sensitive issue in Italian defence politics today.

The Italian Navy should take delivery early next year of the Giuseppe Garibaldi, a 13,000-ton through deck cruiser—a mini aircraft carrier rather smaller than Britain's Invincible, of Falklands fame. The Garibaldi has all the equipment, including a modest ski-jump, for handling vertical take-off and landing aircraft (Vstols). At the moment, however, she is destined to carry only helicopters.

This is because under a law of 1923 the Italian Navy is forbidden to operate aeroplanes. For more than a year military men and politicians have been arguing whether the law should be abolished. Broadly, the Air Force is opposed and the Navy, naturally enough, is in favour.

Sig. Giovanni Spadolini, the Minister of Defence, has now asked Parliament to give its opinion on the issue, though it probably will not do so for several months. But the view is gaining ground that the Navy will in the end get its way.

The navy is known to prefer the Sea Harrier as the most suitable maritime Vstol aircraft available. But here things become difficult. Aeritalia, the other major Italian aerospace company, has little to gain from an order for Sea Harriers.

Given the rivalry between Aeritalia and Agusta, and the delicate political balance between the two state-owned companies, a potential Sea Harrier order would probably be a troop and transport helicopter for Nato forces in the 1990s, a requirement code-named NH 90 which Britain, France, Italy, West Germany and the Netherlands are all examining.

One possibility, however, is the £350m Eurofighter fighter aircraft project for a new Nato fighter (EFA). Here the dispute is between French and Italian designs, the latter broadly supported by West Germany, Spain and, significantly, Italy. Whether EFA survives as a five-nation project or whether France goes its own way should be decided next week at a defence ministers' meeting in Rome. The outcome of that meeting could be crucial to Anglo-Italian co-operation.

EUROPEANS, concerned about stagnating employment levels, have increasingly focused on the U.S. where 15m additional jobs have been created in the last 10 years. There is a widespread belief that this is attributable to the greater "flexibility" of American employment relationships. Policy makers and commentators seem to believe that U.S. employers are free to discharge workers at will, and for this reason, they are willing to hire workers freely. In Europe, where discharge is restricted and expensive, employers are afraid to expand employment for fear that they will be stuck with surplus labour if demand subsequently turns down.

This view is based upon a widespread misunderstanding of the nature of the U.S. employment relationship. It is true that American employers are free to vary the level of employment in a way in which European employers are not, but they can only do so in accord with a complex set of rules and procedures designed to protect employee rights and insure equity in the distribution of jobs. Adherence to this imposes certain costs for lay-off and discharge and inhibits expansion in precisely the same way as the European rules.

Broadly speaking, U.S. restrictions centre on the allocation of work within the enterprise. Management is free to vary the level of employment, but does not control which particular workers will remain on the job when employment turns down and how the work which remains will be distributed among them. These are governed instead by a collective bargaining agreement negotiated with the union or, in non-union establishments, by a set of rules modelled on those in the unionised sector. These contracts and rules also require that if employment subsequently expands, previously discharged workers must be rehired before the jobs are opened to new employees. The rules, moreover, tend to give very great weight to seniority relative to other criteria.

The prototype of the system in terms of which these rules are conceived is one in which all the jobs in the enterprise are lined up in rank order according to the wage which they pay, from the highest paying job at the top to the lowest paying job at the bottom. Workers are then assigned to these jobs by date of hire; the worker with the earliest date of hire gets the top paying job, the worker with the second earliest date the next highest paying job and so on. If the top paid worker dies or quits, then every worker moves up one job.

The principal cost of this system is the "cost of movement": if there are 150 jobs

Labour mobility



The U.S. can be inflexible, too

By Michael J. Fiore

in the enterprise, then in the extreme, to replace one worker, 150 people must move to a new job: to reduce employment by one person, the employer could be required to transfer 149 people to new jobs. If the workers have not previously held the jobs, then the cost is even greater because the employer must pay for training.

The costs of changes in employment under this system are in fact so great that the prototype is virtually always compromised in practice. There are three principal modifications. First, jobs are grouped together in classes, and employee rights are tied to job classes. Second, the enterprise is divided into districts and employment rights are confined to one of these districts. Third, the application of seniority in job allocation is modified in one way or another, to take explicit account of workers' abilities and previous experience. The system even entails substantial movement and the cost of that movement acts as a deterrent to variations in the level of employment. The deterrent is especially strong for short-run variations in employment levels.

It is hard to compare these costs to those of restrictions prevailing in European countries. They may or may not be greater than the cost of severance pay or administrative proceedings which deter variations of employment levels in Western Europe. But they are very real. Employers talk about them freely, with each other,

with unions, and with scholars (although apparently not with Europeans).

In addition to the cost of short-run employment fluctuations, there is a second, hidden cost to this system, about which American employers are now even more concerned. Because employment security and income are so tightly bound to job assignments, workers and their unions must be very solicitous of the integrity of job definitions. Employers are as a result tightly constrained by work rules, not only when employment levels vary but in the moment-to-moment operation of the production process. These restraints have become increasingly irksome in the last decade as a more and more flexible production process has been required to respond to that climate efficiently.

Thus, in recent years, a debate about flexibility in employment relations has emerged in the U.S., just as it has in Europe, but when American employers talk about "rigidity" it is the rules constraining work assignments to which they refer; they look toward Europe for a more flexible system and attribute the stagnation in labour productivity in the U.S. which contrasts sharply with gains in Europe, to Europe's greater flexibility.

Not all American employment relationships are structured by the same prototype. Indeed, the "seniority system," as it is called, is typical only of blue collar employment, and even for blue collar work, there are

some enterprises which are exceptional. But the few American employers who have escaped these internal work rules appear to do so by providing exactly the same kinds of protection against lay-offs that prevail in Western Europe. The so-called blue-chip firms like IBM and Texas Instruments, for example, guarantee continuous employment to their blue collar labour force. If work rules and seniority systems are largely absent in white collar work, it is primarily because until quite recently, employers have seldom had to reduce white collar work.

In the absence of a precedent, implicit employment guarantees have developed for professional and managerial workers in large enterprises which, again, are like those prevailing in Western Europe. In the past five years, when professional and managerial jobs have been eliminated in large numbers, employers felt compelled to offer enormous severance pay and provide special, individually tailored programmes for retraining and job search. To avoid the appearance of favoritism, they offered these settlements to all comers, or on a first-come first-serve basis.

The only type of U.S. employment which actually conforms to the European picture of the American labour market is level clerical and retail jobs held largely by women. The rapid introduction of electronic data processing in banking and insurance may, for the first time, lead to large layoffs among such workers. But clerical employment is the one sector of the U.S. labour market where management still feels actively threatened by unionisation, and it remains to be seen whether employers will feel free to carry out a substantial employment cutback without large severance payments to forestall resentment and retain the loyalty of those workers who remain.

The lesson to be drawn from the American system is not that changes in employment systems are impossible. Indeed, quite the contrary. But U.S. labour history does make clear that labour is not a commodity. Different structures are possible, and it is probably possible to alter structures to accommodate shifting economic pressures as well as to move from one type of structure to another. But the attempt to abandon social restraints completely in order to accommodate economic pressures is likely to lead to the imposition of a new system of some kind. The lesson which American managers tend to draw from their own experience is one about just how much more constraining that new system could become than the ones prevailing in Europe today.

The author is Professor of Economics at Massachusetts Institute of Technology, specialising in labour economics and industrial relations.

Spending time on pensions

From Mr A. Shone

Sir—A considerable time was spent by management and others prior to the introduction of the state earnings related pension scheme (Serps) in 1978 to ensure that a company's pension arrangements fitted with the new scheme. Similarly, considerable time was spent examining the Crossman pension proposals prior to 1970 and the Joseph proposals prior to 1974. Time that was in fact wasted as the proposals were totally scrapped.

In contemplating the scrapping of the Serps, I hope the Government will bear in mind the amount of time the same people will have to spend in preparing for the introduction of any successor scheme.

Serps is known to be too expensive and to have many faults, but abolishing the scheme and starting again is unnecessary. Adjusting it and amending it can achieve the desired result with the advantage that any unproductive time will be minimised.

Prior to coming into office, the Government was committed to freeing employers from excessive, unproductive Whitehall-inspired activity. The Government must not forget this commitment.

Anthony W. Shone,
South End Mills,
Liverpool.

Taxation of benefit

From the Executive Director, Managerial, Professional and Staff Liaison Group.

Sir—Although the Chancellor's Budget held the status quo it appears that certain economic and political commentators are intent on preparing the ground for a future Chancellor of the Exchequer to impose additional taxation on anyone who holds a mortgage, or pays into a pension scheme, or receives "benefits" from an employer, such as health insurance.

The commentators usually make no attempt at analysing the justice of making proposals for additional tax, possibly because none is available to be made. Instead they seek to make prejudice to their cause by such statements as "mortgage relief is equivalent to giving away £100m" or "nothing has been done about the privileged position of pensions."

Surely, if there is to be a proposal to change the tax position of pensions, mortgages and benefits it should be based on a reasoned argument regarding the relative advantages to the community, not on unreasoned prejudice. Changes which would work against home ownership, against provision for retirement, and against the efficient de-

Letters to the Editor

ployment of a professional workforce, changes which would cost the community much more than they may purport to save should not even be contemplated before they have been tested at a general election, and subjected to detailed analysis by those who can speak on behalf of the most closely affected.

William Ainsell,
Twickenham House,
Twickenham Square, WC1.

Africa at the summit

From Mr W. Ward

Sir—Your leader "Africa at the summit" (May 1) highlighted the need for Western countries to respond to "the disastrous state of the economies of Africa." At present, however, there is little evidence to suggest that bilateral donors will pay more than lip service to the new approach to African development encouraged by among others, the World Bank. It is more than likely that policy reform will remain merely a one-way street with African Governments undertaking painful policy adjustment while donors continue to provide diminishing volumes of aid in the traditional poorly co-ordinated and inappropriate manner.

The British aid programme, for example, is planned to decline in the current financial year by about 3 per cent compared to last year. In contrast to the unprecedented generosity of the British public the Government's response to the African famine has come solely from switching funds to emergency use from within the overall shrinking aid budget.

There are equally significant qualitative concerns. Far too little of Britain's longer term development aid to sub-Saharan Africa is devoted to agriculture. In 1983 a mere 27 per cent of Britain's project aid was devoted to the agricultural sector and a low proportion of that was available to rain-fed (that is mainly peasant) farming.

British aid to sub-Saharan Africa is becoming increasingly inflexible. Support for local costs, for example, particularly important for projects which help the poor has suffered a decline in cash terms of 25 per cent (even greater after allowing for inflation) over the period 1980-83. Similarly programme aid, another more flexible form of assistance used for balance of payments support has suffered a 55 per cent cash reduction in the four years from

1979-80. In addition procurement-tying of programme aid to British goods has resulted in two-year delays to aid disbursement undermining the central objective that such aid should be spent as rapidly as possible.

The British Government has indicated its full support for the World Bank's special programme of action for sub-Saharan Africa and has accepted other donor proposals for improved co-ordination. It is not enough to embrace these commitments on paper without the intention to fully implement them. Even less acceptable is the propensity for donors to lecture African Governments about domestic policy reform if their own aid performance is not also subject to similar critical scrutiny.

David Ward
(Campaigns Officer
World Development Movement)
Bedford Chambers,
Covent Garden, W.C.2.

Diplomacy and trade

From the Co-ordinator, One Arup Partnership

Sir—I am aware that the Foreign Office attaches significant importance to the promoting of Britain's commercial interests (Mr Meyer, April 28). I do not feel that performance in this area leaves something to be desired.

I am also aware that all new commercial officers "undergo an intensive five-week course"; I have played a minor part in helping with this. This course, however, takes the form of a series of briefings rather than a course in commercial issues and management. Other nations seem to take the view that this is a professional role and prepare their people accordingly. There is much more interchange or secondment both between home and overseas government departments, and between government and the private sector.

The mere provision of manpower—whether on the right scale or not—does not answer the needs.

Richard Oake,
13 Fitzroy Street, W1

Decontrolling rents

From Mr B. Crofton

Sir—Dr Graham Hallett (April 27) misses the point. Rent decontrol will not increase the supply of private rented

housing. The reason for this is not uncertainty about permanence of decontrol, but the economics of housing supply.

Private investment and housing for rent has been relatively unresponsive to the rise of financial institutions catering for the long term investor early this century. The evidence is that the original introduction of rent control in 1915 was an effect, not a cause, of housing shortage.

After the 1957 Rent Act decontrolled private sector rents, the rate of decline accelerated as landlords took the opportunity to sell into owner occupation. There is no reason to expect that anything different would happen if the experiment were repeated.

The response to the Government's assured tenancy scheme—based on market rents—has been insignificant. In the four years since the scheme was introduced, only a handful of dwellings have been provided under the scheme.

To make building for rent as attractive for the private market as building for sale, the Government would have either to scrap owner-occupied relief—or Andrew Walker pointed out (April 19)—or subsidise the private landlord. The Prime Minister's recent statement on mortgage tax relief seems to favour the latter.

Rather than grasping at another half-baked proposal which will exacerbate the problems of the private rented sector, the Government ought to admit that the shortage of rented accommodation can only be met by allowing local authorities and housing associations to build more homes.

Bernard Crofton,
(Head of policy and resources branch, Greater London Council Housing Department),
County Hall, SE1.

Burdens on business

From Mr A. Napier

Sir—The letter (April 20) and article (April 10) on the Government report "Burdens on Business" imply that only managers and entrepreneurs were consulted about the effect of these burdens on employment creation.

There is no way I can pay myself and an employee and still keep below the VAT registration limit of £10,500 of turnover. There is therefore no way that I am going to take on even one employee. This is absolutely without discrimination as to race, sex, marital status, age or anything else.

No one took evidence from me on job creation.

Alec W. Napier,
Worcestershire Grange,
Farnham, Surrey.



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Uniroyal in \$750m buyout to fend off Icahn

By William Hall in New York
UNIROYAL, the fourth biggest U.S. tyre manufacturer, has fought off an unwelcome takeover bid from Mr Carl Icahn, the New York financier, by agreeing to go private in a \$750m leveraged buyout.

Uniroyal, which only four years ago was on the verge of bankruptcy before a dramatic recovery, has been seeking a friendly suitor for some time following Mr Carl Icahn's \$18 a share offer for majority control. Its shares, which had reached a low of \$3.13 in 1980, have been rising in recent days as takeover speculation mounted.

A friendly merger with Ethyl Corporation, a Virginia-based chemicals group, broke down on the question of price but late on Monday evening the beleaguered tyre company announced that it had agreed to be acquired for \$22 per share by Clayton & Dubilier, a private investment company which specialises in leveraged buyouts. Uniroyal's management, headed by Mr Joseph Flannery, will remain and will have a stake in the new company.

Mr Icahn, who had acquired almost 10 per cent of Uniroyal following his unsuccessful but profitable bid for Phillips Petroleum earlier this year, has agreed to back the leveraged buyout and in addition to an estimated \$10m profit on his stake will receive \$5.9m for his expenses and co-operation.

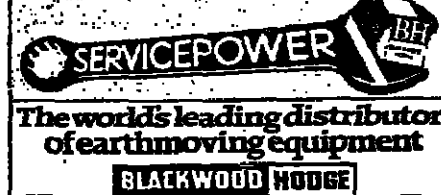
Uniroyal, which is highly dependent on its sale of tyres to General Motors, has slimmed down the size of its business considerably and slashed its borrowings in recent years under Mr Flannery's direction. In the first three months of the year it earned \$31m from continuing operations on sales of \$300m. Tyre sales account for roughly half the group's revenues. Its chemicals, rubber and plastic materials operations account for nearly a third of sales and the balance comes from engineered products and services.

Although Uniroyal has managed to fight off Mr Icahn's unwelcome attentions, the battle has once again highlighted the doubtful value of the various anti-takeover devices that vulnerable companies have been erecting.

Uniroyal's shareholders narrowly approved the company's proposals for staggered terms for its directors and a "fair price" provision under which all its shares would be valued equally in any takeover. Mr Icahn was challenging the shareholder vote on the anti-takeover amendments in court.

FINANCIAL TIMES

Wednesday May 8 1985



U.S. and Spain plan to review military ties

BY DAVID WHITE AND REGINALD DALE IN MADRID

THE U.S. and Spain yesterday announced a "broad overall review" of their military relationship but agreed to disagree over Nicaragua. Both sides were at pains to play down differences over Central America and the future of U.S. bases in Spain - the two most contentious issues during President Reagan's two-day visit.

However, Spain's divergence with the U.S. on Nicaragua will be highlighted at the weekend, when President Daniel Ortega of Nicaragua is due to visit Madrid on his way back from Eastern Europe. Sr Felipe Gonzalez, the Spanish Prime Minister, is expected to meet President Ortega during a "technical stopover" on Friday or Saturday.

While Washington is clearly not pleased by this visit, Mr George Shultz, U.S. Secretary of State, said its final reaction would depend on the extent of the welcome given. Mr Reagan and Sr Gonzalez, in

formal declarations, both accepted the existence of differences but emphasised the importance of maintaining close and friendly relations.

Both Mr Shultz and Sr Fernando Moran, the Spanish Foreign Minister, stressed their agreement on long-term objectives in Central America - support for democratic pluralism and a negotiated solution through the four nation Contadora peace process.

But they disagreed over how far Nicaragua had already slipped towards a totalitarian regime and towards the Soviet camp - and thus on the likely impact of last week's U.S. trade boycott.

Sr Moran described the boycott as "dangerous" and cited the precedent of similar pressure policies against Cuba. Mr Shultz denied that the U.S. had requested Spanish intervention or mediation in the conflict.

Spain has meanwhile apparently backed down from its demands for early formal negotiations on reducing the U.S. military presence in the country.

The two administrations are to embark first on what Sr Moran called "pre-negotiations" through diplomatic channels to establish their starting positions and to study the political and technical considerations involved.

Mr Shultz said Spain had made "no proposition at all" on the possible extent of U.S. base cuts during the talks. He said the review process would take place well in advance of formal negotiations which have to start before the current base agreement expires in three years' time. Both sides said it was premature to go into details.

Picture, Page 2; Nicaragua's new markets, Page 4; Editorial comment, Page 16

Midland raises \$500m in FRN issue

By David Lascelles, Banking Correspondent, in London

BRITAIN'S Midland Bank moved yesterday to repair the damage caused by the losses of Crocker National Bank, its Californian subsidiary, by raising \$500m of new capital in the Euro market.

It is also preparing to sell part of its stake in Tonkin and Bankhardt, its West German merchant bank, in a deal that could yield about £25m (\$30m).

The Euro market issue consisted of the newly popular perpetual floating rate notes which the Bank of England now recognises as primary capital. Modelled on Lloyds Bank's pioneering issue last week, the Midland notes would be treated as preference stock if the bank went into liquidation. Interest payments can also be suspended if Midland passes its dividend.

The notes pay 1/4 per cent point over the offered rate for six-month Eurodollar in the London interbank market. This is similar to the Lloyds issue, which was generously priced to attract investors to a novel instrument. The notes, brought to market by Samuel Montagu, Midland's merchant bank, were trading around par yesterday afternoon.

The proceeds of the issue more than cover the \$350m that Crocker has lost over the last two years. Earlier this year Midland injected another \$250m into its Californian subsidiary and provided a \$125m revolving credit.

Midland's is the third perpetual issue in less than a week. The Lloyds issue totalled \$750m, and Standard Chartered issued \$400m.

Mr Robin Leigh-Pemberton, Governor of the Bank of England, said yesterday in his first public comment on the new market that the success of the issues showed that the central bank's proposals for perpetuals were not too rigorous, despite the criticism that greeted them last year.

"We recognise that we are being rigorous, but we firmly believe that this is in the long-term interests of the banking community," he told a London banking conference.

In Düsseldorf, Trinks and Burkhardt said that it was altering its structure from a partnership into a corporation. This will enable Midland to reduce its 82 per cent stake to around 70 per cent, a level which it says is more appropriate. Midland acquired 70 per cent in 1981 but was obliged to buy the additional interest from another partner under the terms of the deal.

Trinks does not publish full financial details. However, it is one of Midland's more profitable subsidiaries. Last year it is believed to have made a profit of about DM 60m (\$20m).

Our Trade Editor writes: A contest to arrange a £200m British line of credit for Iraq has been won by the Midland Bank.

The bank secured the mandate in competition with a group led by Morgan Grenfell, which arranged the previous credit line under a joint government protocol.

A £100m general purpose medium-term loan is being made available to the Rafidain Bank of Iraq to fund UK exports of capital goods and equipment. Another £100m is in the form of a buyer credit for projects nominated by the Iraqi Government; and there is a £50m short-term credit for the supply of pharmaceuticals and medical supplies.

International bonds, Page 19

British money supply soars above target

Continued from Page 1

UK authorities' anxieties about the inflationary danger of a credit boom were underlined yesterday by separate figures showing that consumer credit reached a record in the first three months of the year.

Advances rose to £3.15bn against £2.94bn in the final quarter of last year. The total of loans outstanding rose to £17.5bn at the end of March, which was 18 per cent more than a year earlier.

Just as higher bank lending has been channelled into investment, so increased consumer credit has helped to maintain the momentum of consumer spending. Revised retail sales figures for March also showed a 1 1/2 per cent bounce back from the slightly depressed volume of sales in February.

Call on U.S. offshore oil groups to link up with UK engineers

BY IAN HARGREAVES IN HOUSTON

BRITAIN has told U.S. offshore supply companies working in the North Sea that they should form joint ventures with UK engineering companies in order to speed the transfer of advanced oil industry technology to the UK.

Mr Alick Buchanan-Smith, Britain's Energy Minister, yesterday in Houston made the Government's toughest pitch yet to the U.S. companies which dominate the international oil industry.

Although not referring directly to behind-the-scenes pressure for joint ventures, Mr Buchanan-Smith told oilmen at the Offshore Technology Conference that they must help Britain to build an export base for its oil supply industry. New criteria in the ninth round of offshore licensing would ensure this process took place, he said.

"For 10 years we have been largely dependent on imported technology in some key areas. The new technology criteria ask for a stronger UK effort to achieve a more reasonable balance, notably in respect of the next generation of offshore oil and gas fields.

"It is reasonable that the UK gains the maximum benefit from its national resource and that it should ask the oil companies to plough back some of the benefits they have obtained."

"I intend to ensure that the industry and technology spawned by our offshore activity contributes to our

national wealth. The U.S. industry has benefited from the Gulf of Mexico - UK industries must benefit from the North Sea," Mr Buchanan-Smith said.

The seriousness of the Government's intent on technology transfer has gradually emerged since it used the offshore supplies office earlier this year to ensure that Shell placed most of a series of key conceptual design contracts for the £2bn (\$2.8bn) Gannett-Kittiwake Field with UK firms.

This move produced a strong though private reaction from U.S. engineering companies, several of which have large UK employment bases and have argued that it is unfair to change the licensing rules governing the definition of a British supplier midway through the North Sea development process.

Mr Buchanan-Smith has made it clear in private meetings that the tougher technology provisions of the eighth and ninth licensing rounds will be applied retrospectively where necessary to fields such as Gannett-Kittiwake, which was discovered under an earlier licensing round.

The latest bout of pressure for joint ventures, however, raises the stakes in the government campaign and will mean Britain following the example of some countries in the developing world in demanding that the U.S. oil industry funds equi-

ty partners in order to transfer technology.

Bechtel, the privately owned U.S. engineering group, reacted particularly strongly against the Gannett-Kittiwake awards and carried out what British government officials described as a Washington-style lobbying campaign which involved even the Prime Minister.

As part of its efforts to promote its British identity, Bechtel's UK subsidiary is exhibiting at the Houston exhibition as part of a 120-strong UK contingent, built around a stand run by the OSC itself. The UK presence at OTC, one of 21 nations involved, is the largest non-U.S. element.

Mr John d'Ancona, director of OSC, said the British effort for this year's exhibition was the strongest in the 16 year history of the event. "I think you can see a much greater degree of self-confidence among British suppliers. There's a feeling now that we have done our work in the North Sea where conditions are really difficult. The Gulf of Mexico is a game by comparison," he said.

The North Sea, in the middle of a drilling and development boom following tax cuts in the 1983 UK budget, is acknowledged to be the busiest and most attractive offshore area in the world. This explains why U.S. companies are so anxious to protect their position.

British Gas sale details, Page 6

De Havilland wins Caribbean contract

BY CANUTE JAMES IN KINGSTON

LEEWARD ISLANDS Air Transport (Liat), an island hopping commuter based in Antigua, has concluded the purchase of five Dash 8 aircraft from De Havilland of Canada, bringing to an end a bitter row with the European Community over which aircraft it should buy.

The purchase of the 37-seat aircraft, costing £342m (\$50.6m), is being financed by soft loans from the Canadian Government through the Export Development Corporation in Ottawa. In purchasing the buy-back option for the 50-seater stretched version of the Dash 8.

The Canadian offer was made while the airline and the 13 Commonwealth Caribbean governments which own it were locked in a wrangle with the EEC over the use of a \$20m loan from the European Commission.

The Commission insisted that Liat purchase four of the new ATR 42s, built by Aerospatiale of France, while Liat said the ATR 72, built by British Aerospace, would be more suitable as it had several ageing ATRs in its fleet.

In seeking alternative financing to purchase the British aircraft, Liat obtained a \$9m loan from Citibank.

The British Government has provided another \$10m for Liat to complete the purchase of the four British Avros.

The purchase of the Canadian aircraft has brought the simmering row between Liat and the EEC to an end.

"The fleet will be streamlined to comprise the four Avros, the five Dash 8s and two Twin Otters." All the others would be disposed of according to an official of one of the Caribbean governments which own the airline.

In addition to five aged Avros, Liat's fleet has been comprised of a pot-pourri of British Norman Islanders and Trilanders, Twin Otters, Cessnas and Brazilian Bandeirantes.

The airline serves 16 islands in the eastern Caribbean, but is facing growing competition from commuter airlines based in Puerto Rico.

Nuremberg peace rally puts star wars on trial

Continued from Page 1

past often seemed curiously remote.

True, Herr Willy Brandt, the SPD chairman, Nobel peace prize winner and foe of the Nazis, dwelt heavily on the responsibility Germany still bore for what happened between 1933 and 1945.

National socialism, he pointed out, was the largest mass movement ever to emerge in the country. "Terrible things were done not in the name of Germans, but by Germans."

Yet the "discussion on peace," as the gathering was called, revealed nothing so much as the contemporary abyss which separates the SPD from the Chancellor and his ruling centre-right coalition - not just over the handling of Bitburg but over defence strategy in general.

Yesterday in Nuremberg, Washington, if unnamed, was the defendant; not of course for the events of two generations ago but for the threat its Euro-missiles and dreams of SDI are held to constitute for the future.

"Let no heaven be the auto-chamber of hell" declared Herr Gerhard Schill, the Mayor of Dresden. He was not referring to the Allied

bombs from sky which annihilated his city on February 13 and 14 1945, but to the risk of nuclear war should the Americans develop their space-based weapons system.

Other speakers from the Soviet Union, Poland and Czechoslovakia as well as East Germany kept up the pressure. "Those who try to win military superiority by aiming for space will experience a fiasco," warned the deputy mayor of Volgograd, formerly Stalingrad, where one of the bloodiest and most decisive battles of the war took place.

Such views of course were to be predicted; but even from West German speakers not a word was to be heard in support of Washington's counter-arguments, which the Bonn Government broadly supports.

Instead the SPD proclaimed its own "Nuremberg manifesto", underlining the party's commitment to Ostpolitik, castigating those voices on the German right which have talked loosely about changes in the frontiers of post-war Eastern Europe, and not disguising hostility to the very principles of SDI.

"We expect," Herr Brandt declared, "that negotiations will proceed for space weapons to be dropped."

U.S. warns on missile

Continued from Page 1

"Rail-mobile deployment could follow by one to two years," the report said.

Soviet missiles are designated by the West according to the sequence in which they are discovered, with the "SS" denoting a surface to surface weapon and the "X" standing for experimental.

Mr Reagan's Strasbourg speech is intended as an historic attempt by the president to define the whole framework of U.S.-Soviet relations in the late 20th century. Mr McFarlane told reporters yesterday.

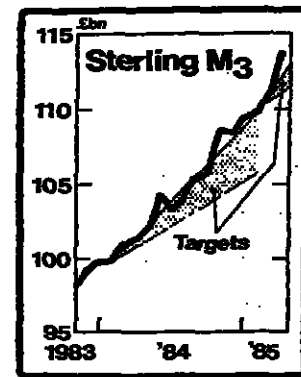
The speech would test the intentions of the Soviet leader, Mr Mi-

khail Gorbachev, to see if he will agree to a new superpower relationship based on continuing strong deterrence, accompanied by reduced tension and negotiated solutions to problems, according to U.S. officials.

Mr Reagan will stress that the U.S. is not seeking strategic superiority, a stepped up arms race or the detachment of the East European countries from Soviet control. Mr McFarlane said. Other U.S. officials, however, have said that he will make it clear that a united and free Europe should ultimately stretch from Lisbon to Moscow.

THE LEX COLUMN

April downpours from the banks



So the Bank of England was right after all. Yesterday's UK money supply figures for banking April vindicated last month's cautious line on interest rates but unfortunately the central bank had not a moment spare to savour the occasion. Confronted with the largest monthly rise in sterling M3 since the corset was removed five years ago, the Bank and the Treasury spent the entire afternoon deflating the market with mitigating factors.

Far and away the most plausible of these was the additional borrowing incurred to take advantage of the higher 1984-85 investment allowances. The official guess is that this item contributed roughly £1bn of the £2.8bn increase in sterling bank lending and there is no reason on the face of it to doubt that number. The March trade figures suggested that capital goods imports were running at a very high level just ahead of the tax deadline, while other indicators have also pointed to a buoyant domestic economy towards the end of the quarter.

But, even allowing that the capital allowance distortion was responsible for a full £1bn of extra lending and that the effect will be fully unwound later in the year, sterling M3 was still growing at an underlying rate of about 2 per cent during the month and that is well above target.

It is easy enough to speculate on other possible distortions but none of them sounds quite convincing. April is a month of exceptionally heavy seasonal adjustments - the crude public spending borrowing requirement was probably £2bn higher than the reported figure - but if the adjustments are wrong they could be wrong in either direction. The discount houses noticed some round-tripping early in the month but this should broadly have been counteracted by the unwinding of previous arbitrage positions. To judge from the FOMC figure, banks won deposits at the expense of building up reserves but that fails to explain what appears to be very general growth in personal sector lending. If the corporate sector has indeed been running up sterling debt instead of remitting foreign currency earnings, it has not mentioned the fact to anyone.

The impression remains that the broad monetary aggregates are growing faster than they should be at a time when calls on the equity market and an embarrasing bill mountain make it peculiarly difficult for the Government to over-

fund. While the prospect of a cut in base rates has now receded, an increase is not an attractive - or necessarily effective - option. It is too early in the year to predict any widening of the monetary targets but what the Treasury might call a more long-term approach must now look mighty appealing.

Stores

To trade Marks & Spencer against British Home Stores is the most natural of occupations for any fund manager who plays the stores sector at all. Odious as the comparison no doubt seems to both companies, it is all but irresistible to investors, and unavoidable when their profit figures happen to collide in the market place. Perhaps BHS had a slightly better hearing in the City yesterday; its shares were marked up 1 1/2p to 293p while Marks shares slipped a couple of pence to 134p. Yet in the light of Marks' aggressive and expensive new strategy - which will involve spending nearly £500m in upgrading and expanding its stores over the next two years - it would take a pretty convinced adherent of BHS to argue that the market movement was saying much about the longer term.

Despite Marks' well-ventilated problems in women's wear last autumn, the actual figures for the year to March were impressive enough; even clothing volume was 8.8 per cent higher, and net margins on more than £2bn of sales were maintained at a fraction under 11 per cent. Most encouraging, the growth in food sales seems to be no nearer reaching any natural limit, while Marks is evidently managing to develop its homeware lines in a successful and rapid invasion of ter-

ritory that Habitat once had all to itself.

Given the generally positive consumer response to elements of Marks' new recipe - the consumer credit operation, the introduction of specialised satellite stores to 788-estate existing space for better, focused fashion displays, and the concentration on food in some of the smaller sites - it seems evident that Marks now has the ability to move up a gear. If this year's pre-tax increase of £24m - to £203.4m - seems a touch pedestrian, it has to be recognised that Marks is already feeling the burden of a rising depreciation charge, up 27 per cent in the year before the spending programme really takes off. Though there is a warning message in that increase, it is not only or even primarily, intended for Marks' own shareholders.

British Home Stores, after all, is now trying to play Marks at its own game. Through a refurbishment of stores costing £80m last year and a more up-market buying policy, pre-tax profits rose 18.5 per cent to £81m on turnover of £550m. Stripping out inflation and new selling space, sales rose by 5 1/2 per cent, and more than that in the refurbished stores. Clothing has been the most successful area, with some lines seeing sales growth of over 20 per cent. And on the food side, the so-called "natural foods" are 13 per cent up on last year. But BHS is still no match for Marks here - its food turnover was £28m compared with Marks' £1.2bn, and even from a much lower base, it only rose by 9 per cent, while Marks managed 14.6 per cent.

With a younger management aided by no fewer than three management and design consultants, BHS is certainly trying to shake off the dowdy, unadventurous image that has dogged it in the past. On the financial front, it is controlling costs, improving stock turn and productivity and arranging sale and leasebacks on two old Woolworth stores so that it can spend another £80m this year on refurbishment without having to touch its £35m net cash.

Judging by the performance of the recently redesigned stores this expenditure should pay off. But looking at Marks, it is also clear that BHS still has a long way to go. At 293p, up 8p, and assuming profits for this year of £70m, the shares stand on a prospective p/e of just over 13 - a discount of nearly 20 per cent to its rival.



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مركز الأبحاث



SECTION II - COMPANIES & CAPITAL MARKETS

FINANCIAL TIMES

Wednesday May 8 1985



Renault cost-cutting axe falls on ceramics research

BY PAUL BETTS IN PARIS

RENAULT, the financially troubled French state-owned car group, has decided to abandon a venture in high-performance ceramics for car engines in south-west France.

The move reflects efforts by M. Georges Besse, Renault's new chairman, to cut costs at a time when the car group has just reported a record loss of FF12.55bn (\$1.95bn) for 1984.

The decision to abandon the ceramics venture is also significant because it marks a change in Renault's earlier strategy of seeking to build up inside the group major production of new high-technology products and to form partnerships with other companies to secure the necessary know-how in these areas.

However, M. Besse now appears intent on refocusing Renault's activities on its traditional car assembly operations. Apart from the ceramics venture at Tarbes, another venture with the Stanley company of Japan to develop liquid crystals for dashboards in Savoy has been suspended for the time being.

Renault decided to acquire the Tarbes ceramics facility last year from the nationalised French CGE electronics group. This operation is now expected to be taken over by Rhin-Poulenc, the nationalised chemicals company. The French Government is understood to have pressed the chemicals group to take over from Renault to help save jobs.

Renault had also considered setting up a joint venture in high-performance ceramics with Norton of the U.S. This joint venture, called Cerachem, was part of Renault's earlier plans to expand its high-tech activities in the ceramics sector.

Salomon forecasts continued growth

BY DAVID MARSH IN PARIS

SALOMON, the French company which is the world's leader in oil field services, has forecast continued growth in 1985.

The company's 1984 sales rose to FF1.65bn from FF1.11bn in 1983-84.

The company, which is just about to launch a rights issue on the London stock market to raise FF1.25bn, said it aimed to boost growth by over 10 per cent in 1985-86, with profits expected to increase by 25 per cent.

Salomon, which has an estimated 47 per cent of the world market in oil field services, has been one of France's leading growth stocks in the last few years thanks to quadrupled sales since 1980 and its profits averaging 10 per cent of turnover.

With 85 per cent of its sales in foreign currency - 37 per cent in dollars - the group has benefited greatly from currency changes. Only 11 per cent of sales are in France.

The company is issuing 100,000 new shares of a nominal FF125 at a price of FF1,000 on the basis of one for each seven existing. The offer will open on May 13. It is also making a one-for-five scrip issue in September. The two operations will raise the company's nominal capital from FF2.2bn to FF3.84bn. About 30 per cent of capital is currently held by the public.

M. Georges Salomon, chairman, said the company - which launched itself into the oil market at the end of last year by purchasing the U.S. oil field services company Taylor-Made - had not ruled out further diversification.

Paribas edges ahead despite Becker loss

BY DAVID HOUSEGO IN PARIS

PARIBAS, the French international investment bank, last year registered a modest increase in net consolidated profits after suffering substantial losses from its former Becker subsidiary.

The bank reported an 11.8 per cent increase in profits to FF1.72bn (\$260m) after accounting for losses of FF1.68bn by Becker, which was coded to Merrill Lynch in September 1984. This compares with losses of FF1.5bn incurred by Paribas as a result of Becker's trading activities in 1983.

Last year's rise in profits was sharply down on the 40 per cent increase announced by the group for 1983. The 1984 profits include a 9.8 per cent rise in provisions to FF1.27bn.

The total balance sheet rose last year by 17.8 per cent to FF1.54bn. Lending increased by 9.7 per cent to FF1.30bn, while deposits rose by 17.4 per cent to FF1.45bn.

The results make allowances for changes in the accounting system to reflect the fact that Paribas regained a majority stake in Paribas Suisse, and the hiring off of Becker.

INTERNATIONAL BONDS

Midland Bank launches \$500m floater

BY MAGGIE URRY IN LONDON

MIDLAND BANK was yesterday's borrower in the Eurodollar perpetual floating-rate note market, bringing a \$500m issue. Coming in the afternoon of Monday, the bank's successful issue was able to pay the front-end fees from Lloyd's 95 basis points to 65 basis points.

Midland's \$500m with a three-year 13 1/4 per cent issue led by Orion Royal Bank, with Westpac as co-lead. Avco Financial Services, the Australian subsidiary of the U.S. group, launched a \$350m issue of five-year bonds with a 14 per cent coupon and 100% issue price. This was led by Salomon Brothers. Both issues were trading around their total fees. Recent deals, such as Woolworth's \$350m issue, were moving up yesterday.

Phillips stirred an already strong European currency unit bond market by launching a Ecu 75m

Strong profits gain continues at Bayer

BY JOHN DAVIES IN FRANKFURT

BAYER, the West German chemical and pharmaceutical concern, has substantially increased its profits in the first quarter of this year in addition to the sharp gains made in the last two years.

The group's worldwide pre-tax profit reached DM 820m (\$282m) in the three months to March 31, up 28.9 per cent on the same period last year. Sales revenue was 11.1 per cent ahead at DM 12.04bn.

The Leverkusen-based parent company showed a 23.4 per cent rise in pre-tax profit to DM 395m, on sales revenue 6.9 per cent ahead at DM 4.85bn.

Since the severe setback in the chemical industry in 1982, Bayer has more than doubled its group worldwide pre-tax earnings to DM 2.16bn in 1983 and achieved a further 34.1 per cent rise last year to DM 2.9bn.

Like Hoechst and BASF, the other big chemical companies, Bayer has benefited from economic recovery and buoyant export earnings aided by the high U.S. dollar. But it has also carried out major restructuring in recent years to overcome problem areas.

Herr Hermann Josef Strenger, the chief executive, said, however, that Bayer must continue to improve its profitability, as the earnings yield in relation to sales at 6.7 per cent was still less than in the early 1970s. The earnings yield of the big German chemical groups was less than achieved by counterparts in the U.S., Switzerland and the UK, he said.

Herr Strenger cautioned against excessive optimism in view of uncertainties about the U.S. economy and currency exchange rates, but he was confident that this year would prove to be as good as last year.

All three major West German chemical companies increased their dividend on last year's earnings for the second year in succession. All remained in step as their dividends rose to DM 9 per share from DM 7 the previous year.

Hoechst last week reported a

	1984	1975
Sales	%	%
North America	24	13
West Germany	21	22
Other EEC	12	14
Asia	9	4
Latin America	8	8
Middle East	3	3
Africa	2	3

strong start to this year with a 28.2 per cent rise in group pre-tax profit to DM 840m on sales 8.7 per cent ahead at DM 11.04bn. BASF is expected to disclose its first quarter results later this week.

Herr Strenger said that the only pressing problem area he could see at Bayer now was its Metzeler rubber and plastic products subsidiaries, which made total losses of DM 53m last year.

He said that Bayer had taken steps to deal with the problem of Scheldt Chemie, taking over the stake of Ciba-Geigy of Switzerland, its former equal partner, on undisclosed terms. Scheldt Chemie suffered a major setback through its failure to bring on stream a big anthracene plant to produce materials for use in dyestuffs.

Up to the end of this year, Bayer would suffer a burden of nearly DM 600m as its share of Scheldt Chemie's losses, Herr Strenger said. Further small losses were expected in 1986 and 1987, but investment carried out during those years would produce profits for Scheldt Chemie from then on, he said.

EC Erdölchemie, the petrochemical products company in which Bayer and the BP group of the UK each have a 50 per cent interest, made profit of DM 137m last year. However, Herr Strenger warned that the European petrochemical industry had hard years ahead of it with Middle East products likely to be imported in greater volume.

Herr Strenger said that Bayer's research spending of DM 1.98bn last year exceeded its investment spending (DM 1.84bn) for the first time, while 11 years ago Bayer spent only half as much on research as on investment. The change resulted from Bayer's strategy of concentrating more on highly developed special products, such as pharmaceuticals and plant protection materials.

As part of this trend, Bayer planned to set up a new division for "special areas and new products" from July to market innovative products and processes which did not fit easily into Bayer's other divisions.

Agfa-Gevaert develops brighter financial picture

BY PAUL CHEESERIGHT IN BRUSSELS

AGFA-GEVAERT, the Belgian-German film, photographic equipment and office systems group, is maintaining the rapid growth pattern established last year.

First-quarter 1985 sales were on the same trend as last year, said Mr André Leyens, the group president.

Last year, Agfa-Gevaert achieved a 188 per cent rise in pre-tax profits to FF12.7bn (\$198m) on turnover 19 per cent higher than 1983 at FF142.5bn.

Continued growth suggests that Agfa-Gevaert is out of the woods. Mr Leyens thinks so: not only are profits running at the same relative level as those of Agfa-Gevaert's two main competitors, Kodak of the U.S. and Fuji of Japan, but he added, Agfa-Gevaert is "the jewel in the crown of Bayer."

What has happened is a substantial restructuring under the wing of Bayer, the German pharmaceutical group, of which Agfa-Gevaert is now a wholly owned subsidiary.

The problems at Agfa-Gevaert were always less to do with technical products used in offices and hospitals than with the consumer sector of films and cameras. Agfa-Gevaert sought to build up the technical side, with the main production centre near Antwerp, while pruning and reorienting the consumer side in Germany.

The group has withdrawn from camera production. At its worst the German side of the business lost DM 280m (\$87m). That was in 1983 when the cost of plant closures was heaviest. That loss was whittled back last year to a point near break-even, and there could be profits this year.

But over the same period Agfa-Gevaert brought in a new series of film products which were compatible for processing with those of Kodak and Fuji. Agfa-Gevaert had been losing market share because it lost the battle of standardisation.

"The problem is marketing. In some markets our share was down so much that we have had to rebuild. That's the task of the next few years, and it's a long haul," said Mr Leyens, "especially since the market is static - partly a result of the recession - so that Agfa-Gevaert's expansion to regain its traditional place in the market is a competitor's retraction."

Around two thirds of Agfa-Gevaert's turnover will continue to come from technical products, which is a faster growth area than

the consumer sector. And here the crucial importance of the U.S. market for Agfa-Gevaert becomes clear.

This is not only a question of the strength of the dollar - which, when translated into Belgian francs, was a considerable factor in boosting the 1984 profits - but of investment. Agfa-Gevaert has sought to strengthen its position in the area where photography ties in with electronics.

Three years ago it took a majority holding in Compugraphic, whose sales started to move upwards in 1982 after a couple of flat years and then climbed sharply to reach \$391m in 1984. A 1981 loss of \$15.2m has been turned round to a 1984 pre-tax profit of \$34.3m.

In a further development to strengthen both its technological

base and its U.S. position, Agfa-Gevaert last year purchased an 8 per cent stake in Matrix, a fast-growing New York maker of medical diagnostic equipment.

A strong presence in the U.S. is needed by Agfa-Gevaert to offset the lack of a major home market. Mr Leyens noted that 53 per cent of the group's production had to be exported, while for Kodak the proportion is 40 per cent and for Fuji only 35 per cent. In the case of the Belgian plants, 97 per cent of production is sold outside the country.

Europe is Agfa-Gevaert's natural base but, complained Mr Leyens, there simply is no common market. "You can't drive a truck from here," he said at his Antwerp office, "for more than an hour and a half without being detained for hours at a frontier."

Deposits of troubled Canadian bank fall

By Bernard Simon in Toronto

CANADIAN Commercial Bank, the Edmonton-based institution bailed out by the Canadian Government and the country's six largest banks at the end of March, has lost almost a third of its deposits in the past six weeks, Mr Gerald McLaughlin, the bank's president, told a parliamentary committee in Ottawa.

The Bank of Canada confirmed recently that it had provided large amounts of liquidity to CCB as a further measure to improve its chances of survival. At the time of the bailout, Mr Gerald Bovey, the governor of the central bank, stressed that the authorities would come to the aid of any Canadian bank in difficulty to maintain the stability of the country's banking system.

Criticism of the Government's efforts to prop up CCB, the 10th largest of Canada's 14 domestic banks, has grown recently. Mr Richard Thomson, chairman of Toronto-Dominion Bank, one of the six institutions that contributed to the CCB's \$187.5m rescue package, said last week that CCB should have been allowed to fold.

The last Canadian bank failure occurred 52 years ago, but there is concern that the CCB rescue and other measures recently to maintain public confidence in the financial system will set awkward precedents. The Government last week agreed to pay out depositors in a bankrupt Saskatchewan trust company, even though their deposits were higher than the maximum amount insured by the Canada Insurance Deposit Corporation.

Mr Thomson said that the collapse of CCB would not have damaged the stability of Canada's banking system. CCB's assets totalled only C\$3.1bn at the end of January. Its ownership is widely spread among pension funds

NEW ISSUE

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April 1985



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Citicorp Bank (Switzerland)
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Overland Trust Banca
Rüegg Bank AG
St. Gallische Creditanstalt
Società Bancaria Ticinese
Solothurner Handelsbank
Spar- & Leihkasse Schaffhausen
Volksbank Willisau AG

Enterprise Oil issue stepped up to £250m

BY PETER MONTAGNON IN LONDON

THE Euronote facility being arranged by Citicorp for Britain's Enterprise Oil is to be increased to £250m from £150m because of heavy oversubscription.

Bankers say the success of the deal shows that demand remains strong for such facilities when they carry generous fees, despite market fears of a central bank clampdown on Euronote business.

The 6 1/2 per cent deal carries a facility fee of 15 basis points and has attracted the participation of all four main UK clearing banks as well as Bank of Scotland and Royal Bank of Scotland.

Also announced yesterday was a doubling to £200m in the one-year oil financing facility being arranged by National Bank of Kuwait for Tuptas, the Turkish oil refiner.

The deal, which bears a margin of 1/4 per cent, attracted commitments in syndication from 39 banks totalling £270m, National Bank of Kuwait said.

through its Luxembourg subsidiary. The eight-year bonds pay a 9 per cent coupon - the lowest yet seen for a fixed-rate Ecu bond issue. Issue price is par and the deal was led by Banque Internationale à Luxembourg. The name is very popular among retail investors and a rare one in the fixed-rate market. The issue traded at around 98 1/2 compared with fees of 1 1/4 per cent.

Banca del Gottardo was yesterday the first bank majority-owned by a Japanese bank to lead a public bond issue on the Swiss franc foreign bond market. The SwFr 50m issue for Itohan, a Japanese textile company, has an eight-year maturity and the indicated yield is 5 1/4 per cent.

Secondary market

SBC priced the SwFr 100m 10-year deal for Kyushu Electric Power at 99 1/4 with a 5 1/4 per cent coupon, while UBS has cut the yield for Toshiba Engineering and Construction's SwFr 70m equity warranty issue from the indicated 3 1/4 per cent to 3 1/8 per cent.

Secondary market trading was mixed yesterday, with business quiet. Japan Development Bank's 10-year 5 1/4 per cent issue started trading yesterday, closing at 99 compared with the 99 1/4 issue price.

Trading in the D-Mark foreign bond market perked up yesterday with prices up 1/4 to 1/2 point. No new issues were launched, though many are rumoured.

The European Investment Bank launched a 15-year issue on the Dutch domestic market raising F1 200m. Lead managers are AmRo Bank and ABN which set the coupon at 8 per cent.

Good name

Syndicate managers welcomed an issue in the fixed-rate sector from Sanwa International Finance, the Hong Kong subsidiary of Sanwa Bank Ltd, by Sanwa International, the \$100m seven-year issue was seen as correctly priced, with an 11 1/2 per cent coupon and par issue price. The bank is considered a good name, and the issue was trading at a discount of around 1 1/2 point to issue price compared with commitments of 1 1/4 per cent.

Fixed-rate Eurodollar bonds con-

INTL. COMPANIES & FINANCE

International operations cushion French car components makers

ALL FOREIGN subsidiaries of Valeo, the French car components manufacturer, operated profitably last year and are continuing to operate profitably this year, says a company executive. "All our losses I'm afraid to say are coming from France," he adds despondently.

Reported group losses of FF147m (\$15.6bn) in 1984, after profits of FF87m the year before.

Valeo, like the other domestic car components makers and suppliers, has been badly shaken by the slump in the French car market and the financial troubles during the past few years of the two large French car groups, Renault and Peugeot. In the past, the strength and high volume growth policies of the two domestic car groups coupled with a distinctly "buy French" approach helped to boost the components industry. But the reversal in the fortunes of Renault and Peugeot has hit the sector with a vengeance, just as the decline of the British car industry after 1972 struck many UK components suppliers.

In Britain, however, a number of companies, saw early on the dangers of too great a reliance on a domestic market. Lucas Industries, for example, invested heavily in France between 1960 and 1968, well before the crash of the 'seventies'. In France, Valeo also saw the warning signals a long time ahead of the current crisis.

Valeo is now the second largest producer of car radiators after General Motors of the U.S. The company has plants in Italy, the U.S., Spain, Argentina, and Brazil. Of its total group sales of FF11bn last year, about 45 per cent were overseas.

But the group is now struggling to restructure its alternator and starting motors business in France, after taking over from 1970 onwards, with strong encouragement from the authorities, a series of domestic concerns including SEV, Marchal, Paris-Rhone, Motorola-Alternatives — and last year Duccellier, which had been jointly owned by Valeo and Lucas since 1979.

Valeo acquired these companies to give itself the economies of scale to compete effectively in the alternator and starting motors business. But the restructuring has proved more costly and complex than Valeo expected, and is now the main source of Valeo's troubles. The problems of Duccellier

eloquently reflect the dangers of a company being too dependent on a domestic market. Duccellier currently relies on the French market for at least 80 per cent of its total sales and has thus been particularly badly hit by the slump. Moreover, the joint ownership under Lucas and Valeo proved extremely unhappy and costly for Duccellier. Originally, Lucas had sought to buy control of Duccellier in 1978, to expand its presence in the French market. But Valeo and the French Government were worried by the Lucas move and sought to block the takeover. A compromise was finally found which gave Lucas and Valeo a 50 per cent stake each in Duccellier.

Paul Betts looks at the effects of a slackening in the "buy French" approach against the background of the depression in the French car market, and the financial problems of Renault and Peugeot

This, unfortunately deprived Duccellier of clear management leadership at a time when the domestic car market started to decline.

Valeo has now negotiated a FF250m injection of fresh funds from financial institutions and shareholders to help it restructure its alternator and starting motors sector. It is also seeking to reduce 2,300 jobs at its Duccellier and Paris-Rhone subsidiaries. Its aim is to try to make this business competitive in France by improving productivity. M. André Boisson, chairman of Valeo, recently pointed out that in West Germany, a car group should buy as much as possible of its components from outside sources, he made a major exception for high technology. He felt Renault should control production of its own high technology components as well as new factory production and manufacturing techniques like robots and computer-aided design. He thus favoured the creation of Renix, and launched a series of other high technology ventures, ranging from lasers to liquid crystal and ceramics technology, which could provide the know-how Renault lacked in these fields. He also built up a major presence for Renault in the factory automation field.

M. Hannon's idea was that these joint ventures should not only be turned towards Renault, but also generate substantial revenues by selling their products outside the Renault group.

This is in sharp contrast to the private Peugeot group's strategy. Although Peugeot once toyed with, but subsequently dropped, the idea of a joint electronics venture with

the Thomson group of France, it has preferred to stick to the business of making cars. "We are not chip or robot makers, we make cars," says a Peugeot executive.

If the idea was for Renix to become a major rival to groups like Bosch or Lucas, the Renault electronics components subsidiary has so far found it difficult to penetrate markets outside the state-owned car group. The decline in Renault sales and those of AMC, the U.S. car company 46 per cent owned by Renault, have been obvious repercussions on Renix.

M. Bessa, the new Renault chairman, is now reviewing his group's entire strategy and this clearly includes an early push in new high technology components sectors. A liquid crystal dash board venture and a ceramics project have both been FF147m (\$15.6bn) in 1984, dropped, the company announced yesterday.

Despite the current problems of the domestic car industry, the French market is seen as offering potentially rich long-term rewards for competitive components manufacturers. But the leading European manufacturers are worried that the current weakness of the car and components sector in France could open the door to the Japanese.

Both Renault and Peugeot have had extensive and regular conversations in recent months with Japanese car components groups.

As a result, European components manufacturers have been increasingly arguing for the need to maintain a strong European components industry able to offer secure alternative supply sources to European car producers. For this reason, both the French car groups and other European components manufacturers have favoured a rapid solution to Valeo's current troubles. Equally, however, they opposed a refinancing proposal which would have given Bosch a direct stake in the French group.

Valeo has claimed that financial links with Bosch would damage its credibility as an independent car components manufacturer. In turn, there was the risk of depriving the French car groups of an important alternative source and of helping Japan's efforts to penetrate the European market.

French industry argues. But there are also claims that temptations at present are great for the French car groups to make a deal with Japan.

All of these Securities have been sold. This announcement appears as a matter of record only.

2,000,000 Shares



Bridge Communications Inc.
Common Stock

MORGAN STANLEY & CO.
Incorporated

ROBERTSON, COLMAN & STEPHENS

THE FIRST BOSTON CORPORATION

BEAR, STEARNS & CO.

ALEX. BROWN & SONS
Incorporated

CABLE, HOWSE & RAGEN

DILLON, READ & CO. INC.

DONALDSON, LUFKIN & JENNETTE
Securities Corporation

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Securities Inc.

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ALGEMENE BANK NEDERLAND N.V.

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BANQUE INDOSUEZ

COMPAGNIE DE BANQUE ET D'INVESTISSEMENTS

CREDIT COMMERCIAL DE FRANCE

HILL SAMUEL & CO.
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Limited

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Limited

April 26, 1985

All these Bonds have been sold. This announcement appears as a matter of record only.

NEW ISSUE

April 1985

LONRHO FINANCE PUBLIC LIMITED COMPANY

London, United Kingdom

Swiss Francs 100,000,000

6 1/4 % Bonds 1985-1995

Guaranteed by

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Dfls 50,000,000

7 1/2 % Bearer Notes due May 1, 1992

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May 1985

TOKYU DEPARTMENT STORE CO. LTD.

Notice to EDR Holders

Further to Notice of January 30, 1985 The Chase Manhattan Bank, N.A. announces that the final cash dividend of Yen 3.50 per share has been converted to U.S. Dollars and amounts to US\$1.81 gross per EDR. All presentations will be subject to deduction of Japanese withholding tax (if any) at the appropriate rates and representative payments will be US\$1.05 net after deductions of 20% Japanese withholding tax or US\$1.74 net after deduction of 15% Japanese withholding tax depending upon the residential status of the claimant and the application of any Double Tax Treaty concluded with Japan. Affidavits will be required in all cases where a withholding rate of less than 20% is to be used.

Accordingly, EDR holders may present coupon No. 12 forthwith at The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD or at Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, Luxembourg or at Morgan Guaranty Trust Company of New York, Avenue des Arts 35, 1040 Brussels or at Kreditbank S.A., Luxemburg, 43 Boulevard Royal, Luxembourg.

Income is also given that the summary of income of the above Company for the year to January 31, 1985 is as follows (presented in Yen millions after rounding off all amounts less than one million):

Net Sales	288,803
Cost of Sales	208,955
Depreciation	2,054
Rentals	5,828
Selling, General and Administrative Expenses	44,502
Net Income	1,864
Other net income	2,117
Income before taxes	5,705
Provision for taxes	3,272
Net income	2,433

THE CHASE MANHATTAN BANK, N.A. London, as Depositary.

FORD CREDIT CANADA LIMITED

U.S. \$ 50,000,000

Subordinated Floating Rate Notes due 1989

— Private Placement —

In accordance with the provisions of the Notes notice is hereby given that for the six months period from April 30, 1985 to October 31, 1985 the Notes will carry an interest rate of 9 1/4% per annum with a coupon amount of U.S. \$ 1,189.93.

Frankfurt/Main, May 1985

COMMERZBANK

AGTIENGESELLSCHAFT

Predicting Corporate Collapse

Credit analysis in the determination and forecasting of insolvent companies

A Financial Times Management Report by

Alexander Bathory

Further details available from:
The Marketing Department,
Financial Times Business Information,
102 Clerkenwell Road,
London EC1M 5SA.
Tel: 01-251 9321, Ext. 222/221.

BAGS to invest £4m in U.S. high technology

By Charles Batchelor

British American General Trust (BAGS), an investment trust managed by Kleinwort Benson, is to pay \$4.2m in shares for stakes in seven U.S. high technology companies in a deal it believes is unprecedented for a British trust.

BAGS is to take over holdings of between 1.3 and 39.6 per cent in the privately-owned U.S. companies. The companies are Enterprise Associates (NEA), a U.S. venture capital management company, NEA, which has both board representation and other shareholdings in seven companies, is to advise BAGS on the progress of these investments and on other opportunities for direct investment in U.S. high technology companies.

Mr Robert Nicol, a director and chairman-designate of BAGS, said: "This is the first time that a British investment trust has done this and it is a new step for a U.S. venture capital fund."

"Having a mutual co-operation agreement with a venture partnership in the U.S. will give us insight into new developments in U.S. technology."

BAGS is buying from NEA the

remaining unquoted investments carried out by NEA's first venture partnership launched with funds of \$10m (£13.2m) in 1978. NEA One has since distributed \$45m to its investors and has a residual value of \$10m.

The seven stakes BAGS is buying are: 2.2 per cent of Cadco Corporation, which develops turnkey computer-aided engineering systems; 7.5 per cent of microsource, which makes microcomputers; primarily oscillators, used in missile guidance systems.

Also, 6.9 per cent of North Star Computers, which makes IBM-compatible multi-user microcomputer systems; 9.7 per cent of Queue Systems, which develops instrumentation for the medical and life sciences sector; 30.6 per cent of Sierra Monitor, making gas and water monitoring and control equipment; 1.3 per cent of Syquest Technology, which makes 100 mm removable Winchester disk drives for portable computers; and 2.5 per cent of Zymark Corporation, making laboratory automation systems for the preparation of samples

for the pharmaceutical, food and energy sectors.

These companies are still in the development stage though a number have achieved positive cash flows on a monthly basis in recent months, Mr Nicol said. The aim is to float most of them publicly or sell them to public companies within about two years.

BAGS will issue 3.8m shares, representing 7.6 per cent of its existing issued capital to finance the deal. The new shares will not rank for the 1985 interim dividend.

The BAGS shares will be issued at 110p, a premium of about 6.1 per cent to the middle market quote of its shares on May 1.

NEA would receive 10 per cent of any realised profit on the sale of these investments while Mr Frank Bensel, one of the founding partners of NEA, will become a non-executive director of BAGS.

NEA has raised a total of \$300m through four funds, NEA One, Two and Three and Southwest Enterprise Associates, since March 1979.

Westland calls in U.S. bank as adviser

By Lionel Barber

Westland, the troubled helicopter manufacturer facing an £89m contested takeover bid by a City consortium led by Mr Alan Bristow, yesterday called in Goldman Sachs, the U.S. investment bank, as adviser.

Westland stressed however that it was retaining the UK merchant bank, J. Henry Schroder Wagg, which will lead the defence against the Bristow bid.

In the City, the Goldman Sachs appointment was seen as a move to help Westland find a "white knight" in the U.S. possibly in the shape of one of the large helicopter companies such as Sikorsky, Bell or Hughes.

Sources close to Westland said yesterday that the company was likely to seek to persuade one of the U.S. helicopter companies to take a shareholding in Westland rather than court a full takeover bid.

The idea would be to create a large shareholding in Westland as a block against the Bristow bid. It is generally accepted that on strategic grounds alone the UK government would be unlikely to support a full U.S. bid for Westland, which is Britain's sole helicopter manufacturer.

Westland's board is to meet this morning, and a meeting is to be held this afternoon between Westland's chairman, Sir Basil Blackwell, and Mr Alan Bristow. The two sides are likely to discuss their respective plans for the future of the company which faces an acute short-term dearth of orders.

Schroders said yesterday that it has received a number of approaches from parties interested in Westland, particularly in its 53 per cent owned helicopter subsidiary, Normalair-Garrett. Last week Westland said it was studying plans to float off Normalair-Garrett with a separate full stock market quote.

Marginal increase to £9m at Lee Cooper

Lee Cooper Group, the manufacturer of men's and ladies' jeans and casual wear, yesterday reported a marginal increase from £8.2m to £9.1m in pre-tax profits for 1984 and an unchanged final dividend of 2.275p, which holds the total at 3.675p.

Turnover rose by £11.37m to £94.61m, although 58 per cent of the improvement stemmed from favourable exchange rates.

"The jeans market has been faced with a dramatic shift in demand away from the basic western jean toward a wider range of 'leisure' wear not so suited to mass production techniques," says Lord Marsh of Mannington, the chairman.



Lord Marsh

The market for the traditional western jean has declined in absolute terms and Lee Cooper has continued to follow a policy of moving towards a wider product range while still exploiting its existing technology.

In response to the changing market, the company has restructured plants and reviewed sourcing arrangements, he says.

The introduction of the UK of the French designed fashion range contributed to "a small but encouraging increase on turnover."

The full benefit of this change will be seen this year, he says, and combined with continued reductions in overheads, "leads us to expect a significant improvement within the next 12 months."

Lee Cooper Licensing Services, now managing licensees in 15 countries, continues to expand the group's markets and promote its products worldwide.

Group profits after tax in 1984 amounted to £3.67m, against £2.65m, and earnings per share were up from 15.58p to 20.18p—minority interests accounted for £334,000 (£227,000).

comment
The market will need positive evidence that Lee Cooper is poised to turn in some solid

profit increases before it re-rates the shares, which are languishing on an earnings multiple of 6. The results for 1984 have not provided that evidence and the shares fell 7p to 120p. After allowing for favourable currency factors, profits rose by less than 10 per cent over a 1983 total that was depressed by one-off factors including a costly renegotiation of a licensing agreement in the Eastern Block. The UK operations continued to make heavy losses (although down from £5m in 1983), and despite a major rationalisation effort are expected to remain in the red for 1985. That said, Lee Cooper has coped better than its rivals with the sudden contraction in the market for jeans, and last year it managed to reduce its dependence on traditional jeans from 60 to 40 per cent, concentrating instead on casual wear that uses some of the same mass production techniques. Its latest collection "The Line" is apparently selling well, but it will have to sell very well indeed to compensate for worse times ahead on the Continent where stocks of jeans in the shops have reached record levels.

BOARD MEETINGS

TODAY		
Interim—Five Oaks Investments, Marine Adventure Sailing Trust, Vain	May 23	
Final—Barr and Wallace Arnold, Trust, City of Oxford Investment Trust, Cluff, Dr. Casteln, European Parties, External Investment Trust, G.T. Dollar Fund, Joseph Holt, London Park Hotels, Miles S. Silberman	May 27	
FUTURE DATES		
Interim—Brooks Tool Engineering	May 20	
Davenport Brewery	May 23	
Higgins Brewery	May 23	
Radio Clyde	May 27	
Reliant Motor	May 27	
Final—		
Altitude	May 10	
Case Group	May 10	
Emray	May 14	
Glanville Lawrence	May 14	
Habib Mohamed	May 14	
Land Securities	May 14	
Lewish Investment Trust	May 14	
Sears	May 14	
Waco	May 14	

Telecom's transatlantic link

By Raymond Snoddy

British Telecom plans to increase its stake in the North American market through the acquisition of CCGT of Toronto for £20m, equal to £12m.

CGT designs, installs and services private telecommunications equipment and connects it to the public network.

The company, which does not manufacture its own equipment, was one of those which opened up five years ago when telecommunications were liberalised in Canada in 1980 and private equipment could be connected to the Bell Canada network.

The agreement in principle to buy CCGT, if it is finalised, will be

BT's first wholly owned subsidiary in North America. It has a 49 per cent stake in Centel which markets its business systems in the U.S.

Mr Dudley Fielding, director of operations of BT Enterprises said yesterday "this acquisition is a further move by British Telecom Enterprises into telecommunications apparatus supply."

CGT, which had a turnover of £345.2m in the year to December, distributes telecommunications equipment for companies such as Mitel of Canada and TTE of the U.S.

BT said yesterday it would

acquire 100 per cent of the CCGT for £25.25 a share and £50.80 per warrant.

Members of the management and several major shareholders who have a total holding of 25 per cent have agreed to support the proposed acquisition. BT has also been granted options to purchase further 17 per cent of the outstanding shares.

BT also has an option to buy treasury shares representing up to 24.5 per cent of the outstanding shares at £85.25 a share.

The final purchase is dependent on the completion of a definitive agreement and approval under the Canadian Foreign Investment Review Act.

Notice of Redemption

Philip Morris International Capital N.V.

84% Guaranteed Sinking Fund Debentures Due 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of June 1, 1971, under which the above designated Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption on the operation of the Sinking Fund, on June 1, 1985 (the "redemption date") 71% of the principal amount thereof (the "redemption amount") of \$1,280,000,000, interest on the redemption amount, \$1,280,000,000 principal amount of said Debentures bearing the following distinctive numbers:

44 4067 5445 6370 6362 6358 5119	9419 10126 10598 11236 14798	12587 13160 14298 14830
105 4059 5457 5874 5858 5851 5851	9420 10127 10600 11237 14799	12588 13161 14299 14831
343 4100 5467 5874 5858 5851 5851	9421 10128 10601 11238 14800	12589 13162 14300 14832
384 4101 5478 5888 5877 5868 5136	9422 10129 10602 11239 14801	12590 13163 14301 14833
342 4102 5487 5890 5880 5869 5137	9423 10130 10603 11240 14802	12591 13164 14302 14834
343 4103 5491 5892 5882 5870 5138	9424 10131 10604 11241 14803	12592 13165 14303 14835
344 4104 5492 5893 5883 5871 5139	9425 10132 10605 11242 14804	12593 13166 14304 14836
371 4130 5496 5897 5887 5875 5140	9426 10133 10606 11243 14805	12594 13167 14305 14837
372 4131 5497 5898 5888 5876 5141	9427 10134 10607 11244 14806	12595 13168 14306 14838
384 4132 5498 5899 5889 5877 5142	9428 10135 10608 11245 14807	12596 13169 14307 14839
390 4133 5500 5900 5890 5878 5143	9429 10136 10609 11246 14808	12597 13170 14308 14840
403 4134 5501 5901 5891 5879 5144	9430 10137 10610 11247 14809	12598 13171 14309 14841
410 4135 5502 5902 5892 5880 5145	9431 10138 10611 11248 14810	12599 13172 14310 14842
416 4136 5503 5903 5893 5881 5146	9432 10139 10612 11249 14811	12600 13173 14311 14843
420 4137 5504 5904 5894 5882 5147	9433 10140 10613 11250 14812	12601 13174 14312 14844
423 4138 5505 5905 5895 5883 5148	9434 10141 10614 11251 14813	12602 13175 14313 14845
429 4139 5506 5906 5896 5884 5149	9435 10142 10615 11252 14814	12603 13176 14314 14846
430 4140 5507 5907 5897 5885 5150	9436 10143 10616 11253 14815	12604 13177 14315 14847
440 4141 5508 5908 5898 5886 5151	9437 10144 10617 11254 14816	12605 13178 14316 14848
951 4167 5509 5909 5899 5887 5152	9438 10145 10618 11255 14817	12606 13179 14317 14849
954 4172 5514 5914 5904 5894 5153	9439 10146 10619 11256 14818	12607 13180 14318 14850
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1185 4305 5570 5970 5960 5950 5203	9442 10149 10622 11259 14821	12610 13183 14321 14853
1213 4311 5576 5976 5966 5956 5204	9443 10150 10623 11260 14822	12611 13184 14322 14854
1455 4353 5595 5995 5985 5975 5205	9444 10151 10624 11261 14823	12612 13185 14323 14855
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1555 4368 5602 5998 5988 5978 5207	9446 10153 10626 11263 14825	12614 13187 14325 14857
1556 4369 5603 5999 5989 5979 5208	9447 10154 10627 11264 14826	12615 13188 14326 14858
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1600 4413 5647 6043 6033 6023 5252	9491 10198 10671 11308 14870	12659 13232 14370 14902
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1604 4417 5651 6047 6037 6027 5256	9495 10202 10675 11312 14874	12663 13236 14374

UK COMPANY NEWS

M & S to spend £500m on major store expansion

Marks and Spencer is to spend almost £500m over the next two years on a major store development programme which will be the biggest in the company's history. About 700,000 square feet of selling space — the equivalent of 30 new stores — will be added to the 7m square feet that M & S already has from its 264 UK stores.

This substantial capital investment was announced yesterday when M & S reported results for the financial year ending 31 March 1985. This saw M & S become Britain's first stores group to earn more than £500m in pre-tax profits, from a turnover in excess of £2bn.

Mr Keith Oates, the company's finance director, said yesterday that M & S planned to spend £220m in its current financial year and £280m in 1986-87 on capital investment. In the last year, M & S spent £114.2m.

The investment will be used to add extensions to existing stores, build small "satellite" stores close to large town centre stores, and to start M & S's development on edge-of-town sites. In addition, all stores are being refurbished to new design standards.

"This capital spending programme will be in excess of our cash generation but will not strain our balance sheet since we will move from virtually no gearing today," said Mr Oates.

Although there was some improvement in the company's trading performance in the second half of the financial year, the overall rate of growth in

pre-tax profits at 8.6 per cent was below market expectations. The outcome for the year was a taxable return of £303.4m, an increase of £24.1m.

Turnover grew by 12 per cent to reach £2.1bn. With trading profits of £348.3m, against £312m, the company held trading margins at 16.9 per cent.

Virtually all of the profit rise came from the group's UK activities which showed a return of £288.7m against £265.3m. Both Europe and Canada were relatively static with pre-tax results of £7.1m (£6.7m) and £7.6m (£7.3m) respectively.

Of the total 11.7 increase in UK sales, only 1.7 per cent was due to inflation with the rest

St Michael

coming from increased volume. In the clothing division, volume growth was 6.6 per cent with only 0.3 per cent extra coming from price rises. The volume growth in homewares was 20.3 per cent, with a 2.1 per cent inflation increase. The increase in the food division was 11.5 per cent.

M & S estimates that it lost £24m in turnover as a result of the strike, causing a drop in pre-tax profits of about £6m.

One feature of the year's trading was the introduction of the sale of fixed assets of £0.3m (£0.1m) and profit on the sale of Government securities of £0.6m (£1.1m), and was subject to tax at £120.3m against £111.1m.

leasing and insurance operations. Financial activities added £4.3m in 1984-85, and Lord Rayner chairman says that this year's result after deducting costs of £15m on the chargecard operation arising from the Scottish trial and start-up costs prior to the national launch.

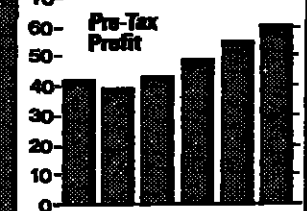
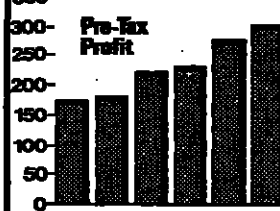
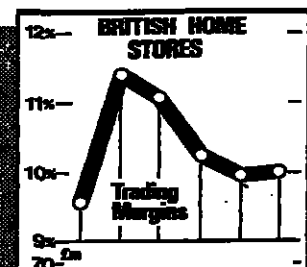
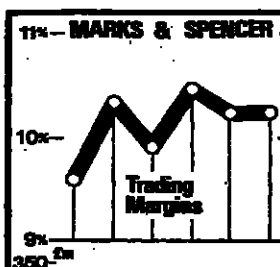
With the introduction of the chargecard, income and expenses relating to all financial activities have been included in turnover and cost of sales. This is a change from previous years.

In his review of retailing operations, which as usual added the bulk of the pre-tax profit with £289.4m, against £270m, Lord Rayner says that sales of menswear, lingerie, homewares, footwear and foods all made good progress, but that sales of ladies' outerwear have been disappointing.

The final dividend on the 25p shares — which fell 2p yesterday to 134p — is raised from an equivalent 2.1p to 2.32p per share, making a total of 3.4p (3.125p adjusted) for the year. This is covered twice by earnings at a stated 6.9p (6.3p) per share.

The taxable figure is stated after a £6.5m (£6.8m) provision for the UK employees' profit sharing scheme, interest payable of £5.5m (£5.2m) and depreciation of £4.3m (£3.7m). It also includes interest received at £9.5m (£11.4m), the profit on the sale of fixed assets of £0.3m (£0.1m) and profit on the sale of Government securities of £0.6m (£1.1m), and was subject to tax at £120.3m against £111.1m.

See Lex



Lord Rayner (left) chairman of Marks & Spencer, and Sir Maurice Hodgson, chairman of British Home Stores

BHS nears £61m and sees sustained growth ahead

WITH consistently improving trends in performance having been established for three successive years the directors of British Home Stores are looking for a period of "sustained" profitable growth ahead.

For the 52 weeks ended March 30, 1985 profits at the pre-tax level were put on market estimates, rising from £55.19m to a record £60.98m.

The dividend for the year is being stepped up by 0.75p to 6.75p net per share, the final being 6.9p.

The 10.5 per cent rise in profits was achieved from a turnover of £608.65m, up from £546.85m, including VAT.

Group chairman Sir Maurice Hodgson tells shareholders that the sales increase was the best for some years and was shared by all product groups.

Although economic conditions during the year were generally favourable to retailing, he says this nevertheless represents "an encouraging improvement in performance."

The group continued to maintain tight control over costs and made progress towards attaining its key marketing objective, primarily as a result of accelerated product development.

The directors continued to invest at a high rate in the acquisition of new stores and in the extension and refurbishment of existing stores.

Capital expenditure for the year rose by £22m to £50m, an increase which Sir Maurice says demonstrates "continuing com-

mitment to these aspects of the group's outlet strategy."

The chairman is encouraged by the fact that BHS has established consistently improving trends in performance for three successive years.

He says there is no single measure of performance, but points out that sales, both in value and volume, have grown at an increasing rate year by year.

Similar trends have been established in terms of sales per unit of selling space, sales per head of stores staff and sales per unit of stock.

Shareholders are told that these trends, together with the accelerating rate of capital

investment, provide "a powerful base from which to launch this year's further profit investment programme."

Sir Maurice is confident that the group's marketing strategy will enable it to continue to meet the increasing pressures of the Street competition and that the strong financial base will enable BHS to take full advantage of development opportunities.

In all, the directors are looking forward to a period of "sustained profitable growth ahead."

Divisional breakdown of group sales for 1984-85 shows merchandise £486.12m (£434.70m), food £88.28m (£81.1m) and restaurant £34.18m (£30.99m).

Trading profits showed an improvement of £2.94m to £54.05m after taking account of depreciation of £1.96m (£13.17m), pre-opening expenses of £3.48m (£8m) and a pension fund contribution of £4.3m (£3.9m). Trading margins rose from 8.7p to 8.87 per cent.

Pre-tax profits took in a related companies share of £4.86m (£4.38m) and interest receivable of £4.88m (£5.34m). Interest charges accounted for £2.58m (£2.02m).

Tax took £33.53m (£31.18m) to leave the net balance 10.7 per cent ahead at £27.05m, compared with £24.04m last year. There were also extraordinary debits of £2.73m.

Earnings per 25p share emerged at 18.1p, against a previous 16.6p.

Two external issues are causing the directors some concern. They explain that in Scotland BHS appears to be gaining massive increases in rates which, by adding to the burden of overhead costs, "must inhibit the physical expansion through which new jobs are created."

The group is also experiencing increased shop theft throughout the country which has risen to an "alarming extent."

Steps have been taken to strengthen management immediately below main board level through the appointment of five divisional directors, four of which are internal promotions.

Yesterday, BHS shares closed at 239p, a rise of 10p on the day. See Lex

BHS

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Microgen to buy Scan Laser

Microgen Holdings, the computer services company which converts computer print-outs into microfilm and microfiche, is to buy Scan Laser International, a laser printing company, for between £2.1m and £3.6m.

The total consideration will be calculated on the basis of Scan Laser's profits for the year to December. An initial £2.1m tranche is payable on completion and will be satisfied by the issue of £200,000 12 per cent unsecured loan stock and 622,599 new ordinary shares and 222 in cash.

Scan, which had profits before tax of £222,000 on £1.7m turnover in the year to last December, supplies electronic printing and typesetting services based on Xerox 9700 laser printers to customers requiring multiple copies of computer generated reports.

Microgen said the business was complementary to its own computer output microfilm bureau operations, in that both provided services for the specialised processing of computer output.

Executex Clothes

Pre-tax profits of Executex Clothes fell from £206,000 to £117,000 in 1984 with only £27,000, against a previous £83,500, coming in the second six months.

Turnover for the year rose from £3.91m to £4.24m. There was again no tax charge but extraordinary debits took £10,000 more to £61,000. Earnings per 20p share fell from 9.65p to 5.5p. No ordinary dividends have been paid since 1981.

Lyle £17m in the red after exchange loss

Lyle Shipping, the loss-making Glasgow shipping line, has been severely hit by a sharp fall in exchange rates of £12.35m and has reported a nearly doubled pre-tax loss of £16.8m for 1984.

The exchange loss had been forecast at the time of the £8.7m rights issue last February.

The result compares with a restated loss of £3.7m last time, and the announcement sent the group's shares down 11p.

The directors are still unable to recommend an ordinary dividend or payment on the preference shares.

The company, which has abandoned a policy of diversification to concentrate on its shipping interests, managed to reduce losses in shipping by £4.46m to £3.26m, but says that there is little cause for optimism about the bulk shipping market during 1985.

Beyond that, says Mr C. A. MacLeod, the chairman, "much

will depend on how quickly the industry demonstrates a determination to react quickly positively to a crisis which is very much of its own making."

He adds that only an accelerated programme of ship scrapping can alter the existing imbalance between supply and demand.

On the exchange rate provision, Mr MacLeod says that the recovery of sterling against the U.S. dollar since the year end will, if maintained, provide a boost to results for the current half year. He warns, however, that conditions for the group's offshore service associate remain extremely difficult at present although the longer term outlook is "relatively encouraging."

Despite the severe losses for the year under review, the chairman considers that the group is now better placed financially than at any time in the past 18 months. He says that this is

because of the radical action taken as a consequence of a realistic appraisal of the company's position and potential taken at the start of that period.

The policy now is to consolidate and improve its position around the core shipping business and the investment in Lyle Off-shore Group, the 48.1 per cent owned associate.

As losses were made ahead from £20.67m to £23.84m, and the taxable loss was reduced by a £12.3m (nil) gain on the disposal of ships. Of the group's associates, the offshore services company increased losses from £1.7m to £2.32m.

comment

As the main details of Lyle's 1984 results were revealed in February when the company launched a lifeboat operation

consisting of a £8.7m rights issue and a debt moratorium, the latest heavy losses came as no surprise. The issue now is not whether the company is about to go under, but whether it can use the two to three year grace period that the restructuring has given it to get its affairs in order.

Given the skill with which the new management has shaken up and slimmed down the company over the past two years, cutting the losses made in the bulk shipping division in four successive quarters with no help from market rates, and reducing operating costs to levels which are internationally competitive, they deserve to succeed.

However, a return to profitability will depend on a recovery in the bulk shipping rates of which there is no sign, and an improvement in the offshore market. At £15.42m 1p the shares are a gamble.

COMPANY NEWS IN BRIEF

The discounted value of proven and probable reserves of Falcon Resources, the oil and gas exploration group, totalled \$83.4m, or 538 cents a share, as at April 1, 1985. Of these reserves, some 82 per cent are proven.

In 1984, however, Falcon obtained its full listing reserves on the same basis stood at \$18.6m or 126 cents a share.

All of Falcon's exploration activities are in Colorado, U.S., with the entire UK involvement being a leading stake in the Mereside oil field facility, Vector Petroleum Recovery. Vector is 42 per cent owned by Falcon.

In 1984, however, Vector contributed a loss of £49,000 mainly due to its coming fully on stream at a later date than expected.

As Falcon made pre-tax profits of £125,000 in 1984 — its first full financial year. For the last eight months of 1983, it posted a £57,000 loss.

Pre-tax profits of Massey-Ferguson Holdings, a subsidiary of the Canadian tractor maker, surged from \$884,000 to £16.33m in the year to January 31, 1985. Turnover improved from \$533.76m to \$523.49m.

The directors say the continuing programme of actions to reduce costs and to improve efficiency should result in a further improvement in the underlying strength of the company's manufacturing operations in the UK.

Ambrose Investment Trust had a net asset value of 31.3p per 25p income share at end-March 1985, compared with 31.35p year earlier, and 35.48p with 25p capital share, against 30.10p. The total dividend is lifted to 8.82p (8.4p), with a 5.82p (5.4p) final. Stated earnings per income share are shown as 8.79p (8.06p).

After tax of £268,000 (£242,000), net revenue emerged at \$833,000 (£580,000).

James Crean, Dublin-based beverage, confectionery and industrial electrical products group, is raising some £10m (£8m) by an underwritten rights issue of 2.56m new ordinary shares and £28.10m 10 per cent redeemable convertible unsecured loan stock 1985.

Terms are one new ordinary at 180p for every four ordinary shares held and 545 loan stock at par for every 100 ordinary held. The funds will be used initially as an offset against existing borrowings, which stood at \$8.1m on April 30, 1985.

Pre-tax profits for 1984 rose from £2.65m to £2.99m, a turnover of £79.41m (£81.95m). Earnings per 25p share were 20.62p (14.49p) and the dividend is up from 8.25p to 9.5p with a final of 5p.

Trading performance this year has continued to be satisfactory and the directors are optimistic about prospects.

Forward Technology Industries, Hertfordshire-based manufacturer of electronics and

specialised machinery, said yesterday that it was involved in discussions which might result in the sale of one of its subsidiaries.

At the annual meeting of Cement Roadstone Holdings, Dr M. J. Dargan, the chairman, told shareholders that the recent £1.5m purchase of Calman, had won a freeway repair contract worth \$13m. Two other U.S. companies had also recently secured significant contracts.

He said the group was at an advanced stage in discussions about a relatively small business in the U.S., and soon expected to conclude negotiations to acquire a larger business this side of the Atlantic.

The group was not intending to use its shares relative to either transaction.

Despite a difficult trading start, it was not changing the targets set at the beginning of the year.

Tate & Lyle's Canadian subsidiary Redpath Industries was virtually static in the first half to end March 1985, with pre-tax income of £18.95 (£11.3m) against £18.97m.

The second quarter, which saw taxable income fall from \$9.28m to \$8.78m, was affected by a five-week strike at Redpath Sugar, and by severe price competition in the north-eastern U.S. Revenue of \$102m was \$11m higher than the comparable period.

Akroyd & Smithers advances

Akroyd & Smithers, jobber, raised pre-tax profits from £7.7m to £8.18m for the 25 weeks to March 22, 1985. The interim dividend is held at 4p net.

Since the end of the half year the company has experienced satisfactory trading, the directors state. Last year, dividends totalling 16.5p were paid on £9.4m profits.

First-half earnings per 25p share dropped from a stated 21.5p to 20.7p, after tax of 23.39m (same).

There was also an extraordinary debit this time of £410,000 being the legal and other costs incurred in connection with the agreed merger of the company with Mercury Securities, Rowe and Pitman and Mullens and Co.

Barton Transport

Pre-tax profits of Barton Transport, declined to £41,253 for the 24 weeks to March 16, 1985, against £153,152 last time which included £24,936 on the sale of fixed assets. Turnover was marginally higher, at £3.62m, against £3.55m.

The group has faced large increases in fuel prices and the softening of interest rates. Both, however, are now showing a downward trend and if this continues it will ease pressures on profit margins.

State aidings per share were lower at 7.85p (29.29p).

Bonar

Flexible packaging was mainly responsible for an increase in sales and profits at Bonar for the first three months to March 2, 1985. Profits moved ahead from £81.42m (£88,000) to £83.27m (£1.38m), on sales up from £29.44m to £33.57m.

Bonar is the controlling company for the North American packaging and plastics interests of Low & Bonar, Dundee. The quarterly dividend has been lifted from 10 cents to 11.5 cents a share.

Martin Currie

The offer for subscription by Martin Currie Pacific Trust of 12m ordinary at 100p per share has been oversubscribed. The firm applications for 9m ordinary will be allotted in full, applications for in excess of 100,000 ordinary will be scaled down to the 90 per cent of the amounts applied for. All other applications will be met in full.

Smith & Nephew jumps 25% in first quarter

Smith & Nephew Associated Companies, manufacturer of medical and hygiene products and toiletries, achieved a 25 per cent increase in pre-tax profits for the 12 weeks to March 23, 1985. The jump, from £10.82m to £13.64m, came after a full year rise of 1984 from £4.59m to £55.48m.

Turnover for the period, excluding inter-company sales and sales by related companies, moved ahead from £84.8m to £98.5m, generating an operating profit of £13.06m against £10.31m.

The results include a four-week period of Affiliated Hospital Products, acquired at the end of February.

The pre-tax figure was struck after an addition of £1.7m (£1.7m) from related companies, and borrowings which cost £90,000 (£79,000).

The £4.7m cost of Affiliated Hospital Products was paid partly in cash and partly by the issue of a 14 per cent preference note. The funds for both the cash consideration and to repay the note were raised by the placing of 25.2m ordinary shares at 22.5p, higher than the £1.4m share premium.

calculations as issued for a similar four-week period.

Godwin Warren to fund £0.9m deal via rights

Godwin Warren Control Systems, Britain's leading manufacturer of computerised parking systems, is to acquire Thorn SMI Autopayments for £900,000. The acquisition will be financed by a one-for-three rights issue at 134p to raise £1.33m after expenses, with the balance used to expand the group's existing operations.

Autopayments, which makes and services "pay and display" parking equipment should, according to Godwin Warren's directors, complement and extend the group's product range. In the year to March 1984 Autopayments made losses of £50,002 on a turnover of £2.72m reflecting write-offs on a discontinued range, while the

company's remaining operations earned a profit of £80,855. The £900,000 purchase price will repay debts of nearly £700,000.

Godwin Warren joined the USM in May 1983 via a placing at 67p. In 1984 profits almost doubled to over £500,000 on a turnover of nearly £5m.

The rights issue proceeds will be used to expand manufacturing capability, to increase working capital, and for the purchase of the assets of "Q" Controls, acquired last year.

The rights price represents a discount of 16.3 per cent on the pre-announcement price of 160p. The issue has been underwritten by Foster & Braithwaite and de Zoete & Bevan.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year
Akroyd & Smithers Int.	4	—	4	16.5
Ambrose Inv Trust	5.82	—	5.82	8.4
J. Billam	5.4	—	5.4	2.3
British Home Stores Int.	6.75	July 4	1.4	8.15
Concentric	1.35	—	1.27	2.48
Garnar Booth	5.8	—	4.85	7.5
Lee Cooper	2.32	—	2.28	3.68
Marks & Spencer	2.32	July 1	2.25	3.88
Paul Michael	1.25	—	1.2	3.13
Palma Group	1.25	—	1.2	2.45
Tyne Tees TV	Nil	—	Nil	Nil
Usher Walker	4.8	—	3.85	6.5
Dividends shown price per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † Unquoted stock.				

EQUITABLE UNITS

Daily prices as at 7 May 1985
EQUITABLE UNITS
ADMINISTRATION LIMITED
36 Fountain Street, Manchester
M2 2AF - Tel: 061-238 8996

SEC 24F - 1st Qid		Unit Price	Yield %
Authorized Unit Trust Prices			
Far Eastern	51.5	52.2	0.85
Equitable	51.5	52.2	0.85
High Income	52.5	52.2	0.98
High Income	52.5	52.2	0.98
Police	51.5	51.7	2.20
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Exports boost Garnar Booth to record £5m

ALL DIVISIONS of Garnar Booth, a broadly-based group of leather businesses, with considerable strength in international markets, became evident in 1984, and the figures under review demonstrate how the group has been able to build on this foundation.

While turnover reached an all time high, increasing by 17.7 per cent during 1984, exports showed a 29 per cent growth to £30.7m. The chairman says that although the strengthening of the dollar against sterling was an advantage, he believes that the group will find its key export markets even if the pound improves materially.

Despite raw material costs rising in 1984, the group's earnings were reduced, and net interest costs lower at £9.93m against £11.4m.

The chairman says that while it is the group's policy to improve liquidity, more than £1m was invested during the year in new machinery and plant. The group will continue with a programme of modernisation and research so it can keep ahead in both production technology and quality, and retain its international competitiveness, he says.

The 1984-85 pre-tax figure was struck after receiving a dividend of £40,000 from a subsidiary no longer consolidated.

Shareholders will benefit from these "highly successful" results, the directors say, with a final dividend of 5.5p (4.85p) being proposed to lift the total from 7.5p to 13p. Stated basic earnings per share are shown higher at 39.2p (34.31p), and fully diluted at 36.67p (29.65p).

While the directors desire to continue increasing the rate of dividends paid, they are mindful of the need to conserve group resources to improve production facilities and to provide finance for increased working capital requirements.

Group trading followed a similar pattern to 1983, the directors say, with a strong second half following the good interim figures of £18.2m (£24,000). Sir Kenneth Newton, Managing Director, says that the group has made an encouraging start to 1985. The factories are busy and the directors are hopeful of another good year's trading.

Sir Kenneth says that the benefits arising from having

Better start shown by Billam

ALTHOUGH LOSSES of J. Billam accelerated during the second six months of 1984 the closure of the cutlery and flatware operations enabled the group to return to profitable trading in the first quarter of 1985.

For the 1984 year the Sheffield-based group saw its losses at the pre-tax level widen from £18,000 to £193,000, of which £124,000 was incurred in the second half.

The directors say that with the Norton Aluminium problems hopefully behind Concentric, they face the second six months with considerable confidence.

All sections of the group made significant progress in the first half, they state. In general, the company's range of products has never been greater, while the number of industries supplied continues to expand.

Progress in the company's U.S. activities has been particularly encouraging and Concentric is well placed to take advantage of the improving economic situation, both at home and in the world market, the directors say.

First-half sales improved from £28.68m to £29.14m. After tax of £241,000 (£247,000) net profits were up from £483,000 to £810,000. Earnings per 10p share were stated ahead from 2.61p to 3.22p and the interim dividend is raised to 1.35p (1.27p) net—last year's final was 2.21p on £1.82m pre-tax profits.

Since the end of the half year, the stock and assets of Bridgforth Engineering have been purchased from the receiver, a move which should strengthen the company's position in the automotive after market.

All round progress at Concentric

Concentric, maker of controls and assemblies for the domestic automotive and engineering industries, raised pre-tax profits from £0.74m to £1.05m for the half year to March 31, 1985 and it is anticipated that full year results will show an increase for the fifth successive time.

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Since the end of the half year, the stock and assets of Bridgforth Engineering have been purchased from the receiver, a move which should strengthen the company's position in the automotive after market.

The directors state that, as previously outlined, Bristol has been pursuing the disposal of certain assets in order to concentrate its efforts on its exploration and production interests. They say that a delay in completing these negotiations will result in final accounts for the year being produced later than expected, sometime during June, the directors say.

Drilling has commenced in Indonesia and based on a report prepared by petroleum consultants, substantial revenues are expected to reach the company in the second half of 1985, the directors say.

The company's major area of expansion is in Indonesia where the first workover has now been commenced in the Bunyu Island Field, through Bristol's subsidiary Mainline Resources.

The company believes that a recovery factor of 40 per cent of reserves in place is conservative and therefore that there are at least another 55m barrels of recoverable oil in the field, the directors say. "This project will provide the company with

comment

Declining losses from aluminium products, plus sharply rising sales in the U.S. have enabled Concentric to get back on the growth track and come in with interim just ahead of expectations.

Although Norton Aluminium was still in the red at the midway point the losses are now believed to have been staunch and the unit should be in the black for the year. In the U.S. the sales volume of the truck and diesel parts business is continuing to grow strongly and could well double to around £7m for the full 12 months. The recent acquisition from the receiver of the stock and assets of Bridgforth Engineering for a couple of hundred thousand

pounds is expected to lead to an expansion of the same line in Europe. A sharp increase in tax rates arising from the abolition of stock relief in last year's budget has prevented the pre-tax growth from being translated into more rapidly rising earnings per share.

For the full year the tax rate is expected to be some 40 per cent although ACT relief should aid cash flow. The analysts' forecast is pre-tax profits of £2.1m for the year which on 73p, up 6p, is a prospective multiple of 11. On the running year the yield was a strong 7 per cent as beats a stock held more for income than capital gains.

The result was subject to tax at £388,000 compared with £224,000, to leave attributable profits at £396,000 (£372,000). Dividends will account for £144,000 against £121,000, for a retained balance of £252,000 (£251,000). Earnings are stated at 18.46p (17.31p).

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Bristol Oil Indonesian expansion plan

Bristol Oil and Minerals, formerly KCA International, suffered pre-tax losses of £2.42m for 1984, compared with a profit of £457,000 in 1983 which included a £4.78m surplus on the disposal of subsidiaries during that year. Turnover amounted to £13.06m, against £17.63m.

Loss per share is given as 6.6p (6.35p) and again there is no dividend—the last payment was a 2.75p interim in 1982.

After tax, minorities, and an extraordinary credit of £5.74m (£1.5m debit) there was a profit for the year of £3.7m. This is against a previous loss amounting to £3.76m.

The extraordinary items for 1984 comprised a £3.32m profit on the disposal of trade assets and liabilities of BW Mud and certain of its subsidiaries, and a £2.42m credit from a deferred tax release.

The directors state that, as previously outlined, Bristol has been pursuing the disposal of certain assets in order to concentrate its efforts on its exploration and production interests. They say that a delay in completing these negotiations will result in final accounts for the year being produced later than expected, sometime during June, the directors say.

Drilling has commenced in Indonesia and based on a report prepared by petroleum consultants, substantial revenues are expected to reach the company in the second half of 1985, the directors say.

The company's major area of expansion is in Indonesia where the first workover has now been commenced in the Bunyu Island Field, through Bristol's subsidiary Mainline Resources.

The company believes that a recovery factor of 40 per cent of reserves in place is conservative and therefore that there are at least another 55m barrels of recoverable oil in the field, the directors say. "This project will provide the company with

the opportunity to establish significant revenues from mid-year onwards."

In order to consolidate the group's position and to provide for additional funds to enable it to expand the oil and gas interests, the group is progressing its corporate plan to sell a number of assets of significant value, directors state. They add that these mainly comprise oil service interests.

However, Bristol is also disposing of some of its exploration interests where it believes that receipts from these sales could be better used in acquiring other exploration assets and in reducing the level of gearing.

Profits up to £0.8m at Usher Walker

Taxable profits at Usher-Walker, manufacturer of printing inks and rollers, rose by £38,000 to £784,000 in 1984, and the directors are to recommend a 0.75p increase in the final dividend to 4.6p net per share. This makes a total of 6.6p for the year, up from 5.5p.

The 12.6 per cent improvement in profits came from turnover 10 per cent ahead at £10.16m against £9.34m. Most of the profits rise came in the second half, which added £354,000 to the total against £309,000.

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APPOINTMENTS

New chief for IDU

INTERNATIONAL DISTILLERS & VINTNERS (UK), domestic arm of Grand Metropolitan's wine and spirit division, has made senior management changes. Mr James Espey, now managing director, becomes chairman and managing director. Mr Colin Gordon, formerly finance and personnel director, has been appointed deputy managing director, covering strategic planning, public affairs, finance and information systems.

Mr Espey, who has recently taken on the duties of trade relations director, will be replaced as sales director of Glibbey Vintners by Mr Barry Whitfield, who will be replacing Mr David Smith as sales director of Glibbey Vintners.

Mr David Smith joins the board as a director of Glibbey Vintners, who has recently taken on the duties of trade relations director, will be replaced as sales director of Glibbey Vintners by Mr Barry Whitfield, who will be replacing Mr David Smith as sales director of Glibbey Vintners.

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Mr David Smith joins the board as a director of Glib

UK COMPANY NEWS

Palma £0.39m in red but sharp improvement seen

AS PREDICTED five months ago, Palma Group, the hosiery and knitwear manufacturer, fell into the red in 1984. The company turned in a pre-tax loss for the year of £388,000, against £507,000 profits previously, but is paying the promised total dividend of 2p net, with a 1.25p final.

Last December, the company warned that trading losses and closure costs of Fireways Manufacturing, a sock-making subsidiary, would be taken as a write-off and would result in a 1984 deficit.

Fireways was part of the loss-making Montford Group, acquired in December, 1983 through a reverse takeover by Palma, then a private company.

Extraordinary charges in 1984 jumped from £115,000 to £381,000 and included £764,000 in respect of the Fireways closure.

The balance is the crystallisation of a contingent liability arising out of a guarantee, given by Pex, in respect of lease obligations of a former subsidiary.

The directors were advised that, but in the event, the sum of £135,000 has had to be provided to cover this obligation.

On prospects, Mr Peter Bailey, the chairman, says that the current year's results are expected to show a substantial improvement now that the difficulties associated with the Montford companies have been largely overcome.



Mr Peter Bailey

The closure of Fireways and the Kilger subsidiaries will result in a cash benefit to the group of over £2m, the chairman states.

Turnover for 1984 showed a reduction from £214.7m to £19.53m. After a little changed tax charge of £145,000 (£161,000), the net deficit came out at £388,000, against £507,000 profits. Stated losses per 25p share were 3.45p (1.37 earnings).

The group's drive into new technology and automation has continued. Some £3m has been spent on the capital account and a similar sum is budgeted.

At the interim stage, the group reported a turnaround from a £267,000 loss to a taxable profit of £409,000.

comment

Palma Group would be the first to admit that the takeover of Montford, completed in December 1983 after four years of talks, has been an utter disaster. Palma anticipated difficulties in turning around loss-making Montford, but scarcely that it would have to close down most of its businesses with the loss of 600 out of 700 jobs. Most of the financial damage is borne by these results, but the costs of the Kilger closure, announced in April, will appear in the 1985 figures. It will be some time before Palma clears up the wreckage and even longer before the company can hope for any kind of support in the City. Nevertheless, there are signs that the pre-Montford group is moving on the right lines, with heavy investment in new plant. These activities suffered in 1984 from the diversion of management efforts elsewhere but there are hopes of a better 1985. At least Palma has felt confident enough to stand by its promise of a 2p total dividend. Shareholders must be hoping that this will not look like a reckless gesture in a year's time. The shares, up 1p to 35p, yield 8 per cent.

Foframe acquires Cindico from receivers

By Martin Dickson

Cindico, a manufacturer of nursery equipment which called in the receivers three months ago, has been taken over by Foframe, a Huntingford-based picture and photo frame company.

Cindico, based in North Ham-berside and which had been quoted on the over-the-counter market made by Granville and Co since 1983, manufactures equipment such as pushchairs and baby bouncers which are retailed through mail order houses and major High Street chains. It employs some 200 people.

Foframe would not reveal the price paid to the joint receivers, Mr John Ayre and Mr Bill Roberts of Ernst and Whinney.

Mr Benjamin Perl, Foframe's chairman, said he was under taking a comprehensive review of Cindico's product range and hoped to double or triple sales within the next year or so. "We are basically a marketing organisation and we believe we can do a good job with Cindico," he said.

Cindico lost £276,000 pre-tax in the year to December 1983, on turnover of just over £6m, and £75,000 in the first six months of last year.

Tyne Tees TV dives and omits interim

DESPITE A reduction of some £2.5m in Executive Levy Tyne Tees Television Holdings saw its pre-tax profits fall by £582,000 to £1.06m in the half year ended March 31 1985.

The interim dividend is being omitted—shareholders received 3p net at this stage last year.

Turnover for the six months slipped from £24.97m to £24.78m. Sir Ralph Sarr-Ellison, the chairman, says the marginal reduction here reflected the depressed level of TV advertising revenue throughout the industry since last October.

He warns that revenue from this source is unlikely to show any substantial growth before the end of the group's financial year and that current prospects are "poor".

However, shareholders are told that steps being taken to restructure the group's activities, with the resultant benefits in operational flexibility and cost savings, will improve profitability.

Sir Ralph comments, therefore, that the longer term outlook remains "encouraging", even if advertising revenue does not reach levels previously forecast.

With a view to equalising profits before the first and second halves the directors are considering changing the accounting period to a calendar year basis by extending the current year to December 31 1985.

Pre-tax profits for the opening

six months were after deducting Channel 4 subscription charges of £4.48m (£4.36m) and Executive Levy of £250,000 (£251m). Interest added £134,000 (£219,000).

Tax took £501,000 (£1.06m) to a net balance of £558,000 (£823,000).

Tyne Tees came to the USM in December 1983.

comment

It is hardly surprising that Tyne Tees is suffering more than most independent television stations from the weakness of advertising revenue since last October. Indeed the near 50 per cent fall in pre-tax profits was less severe than had been expected in at least some corners of the City. But the decision not to pay a dividend, underlining the company's gloomy view of prospects for the rest of the year, was too much for the market to bear and the shares fell 17p to 123p. There is every reason to expect them to fall further—the shares have for some time been seen as income stock, typically yielding 9 per cent and more. Now there is a real possibility that last year's 10.5p net dividend might be cut to say 5.25p, bringing the prospective yield down to about 6 per cent. The only consolation is that with its own sales force in place Tyne Tees will be in a better position to make the most of an upturn in advertising. Few in the industry are prepared to predict when that might happen.

MINING NEWS

CRA forecasts substantial improvement in earnings

By Kenneth Marston, Mining Editor

A "SUBSTANTIAL" improvement in earnings for the Rio Tinto-Zinc group's Australian arm, CRA is forecast for 1985 by Sir Roderick Carnegie, the chairman. He told the Melbourne meeting that the increase would be despite making allowance for a very large provision for unrealised currency exchange losses.

Last year started well for CRA with first half profits up by almost 14 per cent, helped by a surge in demand for iron ore. In the second half, however, the group went into the red and emerged from 1984 with a reduced net profit of A\$22.5m for the full year compared with A\$71.5m in 1983.

Sir Roderick said that the profit earned during the first quarter of this year was modest, but he pointed out that metal prices were edging higher, group production was up and the weakness of the Australian dollar would benefit mining income.

He stressed, however, that the decline in the Australian dollar would not be the business for mining costs, but such as had been suggested. Revenue gains in Australian dollars from exports by CRA, he said, would be offset by the additional cost of imported goods and equipment.

There would also be higher costs for servicing foreign borrowings and the increased revenues would attract higher domestic tax. "Combined, these effects leave only a relatively small residual for shareholders," he added.

Sir Roderick once again stressed Australia's need to be more competitive in world markets. "Our competitors overseas generally do not face the combination of excessive taxes and charges, the restrictive labour markets and high unit labour costs and the level of industrial 'disruption' that are common in Australia."

Asarco wins backing for anti-takeover measures

Asarco, the major U.S. mining and refining company, has won the day in its second attempt to obtain shareholder approval for measures designed to ward off takeover moves, notably the bid approach recently launched by Mr Robert Holmes a Court, the Australian entrepreneur.

The reconvened meeting of shareholders in New York approved by an overwhelming majority three proposals which double the number of authorised common shares to 50m, reclassify the terms of service of directors and alter the voting rights.

These proposals have been disputed by Mr Holmes a Court, who was not present at the lightly attended meeting. He has also challenged the right of Asarco to accept proxy votes from the 44 per cent-owned

MIM Holdings which has a stake of some 19 per cent in Asarco. Mr Ralph Hennebach, the Asarco chairman, said that the margin by which the proposals were passed was greater than the number of voting shares held by MIM Holdings.

Mr Holmes a Court has been previously reported to have acquired some 8.9 per cent of Asarco but his representative at the meeting could not comment on whether this stake had been increased.

After the meeting Mr Richard Osborne, the Asarco president, was asked why the U.S. price of copper had recently risen. He thought that this was a temporary phenomenon, pointing out consumption continues to rise above static production and stocks are declining.

MINING NEWS IN BRIEF

South Africa's Transvaal Consolidated Land and Exploration has raised earnings for the half-year to March 31, 1985 to R51.1m (£21.2m), or 456 cents per share, compared with R39.7m a year ago.

The interim dividend is increased by 10 cents to 55 cents and the company says that a second half operating profits are expected to be in line with those of the first six months the total payment for the year to exceed the 1983-84 total of 284 cents.

Mining revenue has benefited from the fall in the rand against the U.S. dollar, while the property and equipment costs have held up well.

coupled with reduced interest charges, a gain on the sale of an investment and lower tax.

The company's C\$96m expansion programme, due to be completed in 1988, will further reduce costs and raise annual capacity to 90,000 tonnes from 59,000 tonnes and increase zinc plant output to 127,000 tonnes from 120,000 tonnes.

The Que River zinc-silver mine in Tasmania, owned by Abercrombie (50 per cent) and BHP (50 per cent) and operated by BHP, has increased annual production from 220,000 tonnes to 300,000 tonnes. This follows agreement in principle for Electricity Board of Australia to raise its contractual purchases of ore to about 280,000 tonnes of ore per year from early 1986 until 1991. The Que River partners have an option to extend sales contracts for a further five years beyond 1991.

Full production is expected to be reached at the end of next month at the Paddington gold mine in Western Australia of Pancontinental Mining. The open-pit venture is expected to have annual gold output of about 90,000 oz making it one of Australia's major producers.

The Canadian gold-producing Lac Minerals is declaring an unchanged dividend of 30 cents (16p) for 1985, payable in two half-yearly instalments. The first payment of 15 cents will be made on June 3 to shareholders of record on May 15.

The Canadian state-owned copper and zinc-producing Kidd Creek Mines earned C\$1.7m (£1m) in the first quarter, compared with a loss of C\$1.7m a year ago. The improvement reflects the drive to reduce costs

Investing in the future

■ Sales in Menswear, Lingere, Homeware, Footwear and Food made good progress. Ladies Outerwear was disappointing but our market share held at 15%.

■ We have taken steps to improve the appeal of our clothing with more Leisurewear.

■ Applications for Chargecard have already exceeded 500,000 since its National launch on April 2nd.

■ We increased our footage by 245,000 sq.ft. of selling space and are enlarging the choice of merchandise available to our customers.

■ Following a number of experiments, we have embarked on a major programme of store modernisation and the introduction of new equipment. This is aimed at improving the appearance of our stores and to make shopping easier for our customers.

■ We look forward with confidence to the future.

GROUP RESULTS 1984/85

	£m
Group Total (excluding sales tax) up 12%	3,213
Sales by U.K. Stores	2,900
Direct Export Sales	38
Sales by European Stores	81
Sales by Canadian Stores	175
Group Profit before Tax up 8.6%	303
Group Profit after Tax up 8.8%	181

The total dividend for the year has been increased to 3.4p per share (last year 3.125p).

The above figures do not constitute a full Financial Statement. Copies of the Report and Account for 1984/85 will be mailed to shareholders from 5 June.

Marks & Spencer

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FINANCIAL TIMES

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SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Wednesday May 8 1985

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WALL STREET

Weakness
in bonds
cuts gains

A MILDLY disappointing session was experienced by Wall Street yesterday, when sharp gains in stock prices were cut back before the close as the bond market weakened while awaiting news from the day's auction of \$8bn in three-year Treasury securities, writes Terry Byland in New York.

The bond market started the session confidently as the Treasury's \$20.5bn funding programme opened but early gains of one eighth of a point were replaced by minor losses towards the end of the session.

The appearance of a few buyers for selected blue chips, after the prolonged period of lacklustre trading, pushed the stock market ahead strongly at first.

However, a rise of more than 10 Dow points was reduced by the close, when the Dow Jones Industrial average was up 4.97 at 1,252.78.

Chemical and pharmaceutical stocks moved up, helped both by a slackening in the dollar's renewed strength and by analysts' recommendations. Turnover in the market improved but institutional interest remained thin.

IBM provided a good lead, with a gain

of \$1 to \$125.4, but trading in the stock was on a moderate scale. Also firmer among technology stocks were Honeywell, 5% higher at \$57.4 and Burroughs, 3 1/4% up at \$60.

Airline issues rallied after several poor trading sessions. Pan Am recouped its 5% fall to stand at \$25. American Airlines added 5% to \$41.1 and Delta 5% to \$42.6. The weak feature, however, was United, which dipped 5% to \$43.4 as the market braced itself for a strike by its pilots.

Oils held on to their recent gains, with the exception of Mobil, 5% down at \$31.1 on disappointment that the expected restructuring seems to stop short at the Montgomery Ward retail subsidiary. Atlantic Richfield was unchanged at \$63 as the stock buy-back plan continued.

Among bid stocks, there was heavy turnover in Unilever, the tyre manufacturer which has arranged a \$22 a share leveraged buyout to fight off Mr Carl Icahn's unwanted bid. At \$10.9, Unilever slipped 5%.

CBS at \$109 added 5%, still hoping that the \$2bn deal with Mr Rupert Murdoch would enable Metromedia to seek fresh acquisitions.

Tribune, which will benefit if Mr Murdoch is obliged to sell or close his newspapers in Chicago and New York as part of his acquisition of Metromedia television networks, added 5% to \$44.4.

Turner Broadcasting, the quoted media company of Mr Ted Turner, who is bidding for CBS, remained unchanged at \$19 after disclosing a loss for the first quarter.

Bristol-Myers stood out among pharmaceuticals with a gain of 5% to \$58.4. Merck added 5% to \$99.7, and Pfizer

er, also a dollar-influenced stock, 5% to \$45.4. In chemicals, Monsanto gained 5% to \$40.4.

An abrupt about-face in tobacco stocks brought sharp gains in the leading names as worries about pending cancer death legal suits faded. At \$74.4, R. J. Reynolds regained 1 1/4% of its recent loss, while Philip Morris, number one U.S. cigarette manufacturer, also gained 1 1/4% to \$83.4. There was heavy trading in BATs, the UK tobacco group, with a 1m share block changing hands at the overnight price of \$34.

The prospect of lower interest rates helped stocks in the banks, which benefited from lower funding costs and have been able to hold their own prime lending rates unchanged. Bankers Trust gained 1 1/4% to \$68.4. J. P. Morgan at \$42.4 added 5% and Chase Manhattan was 5% up at \$54.4.

Insurance stocks also firmed, but the exception was Geico, which fell 5% to \$68, reportedly after being tipped a "sell" by a leading investment bank.

In the credit market, rates continued to fall behind a Federal funds rate easing around 8 per cent. At 7 1/4% per cent, the Fed announced two-day system repurchases.

But the chief preoccupation was the auction at noon of three-year Treasury notes. The bond market turned cautious as it awaited the outcome of the auction. The key long bond was a shade easier than overnight, and retail interest was at a standstill.

LONDON

Money data
deal a
sharp blow

MONEY SUPPLY figures dealt a sharp blow to London yesterday afternoon. The announcement that sterling M3 may have risen by as much as 3 per cent for April and that bank lending had accelerated sharply during the same period stunned the gilt-edged market.

The tone in government securities, which had ebbed and flowed earlier with the fluctuation in sterling, was immediately transformed. Nervous selling persisted and tentative recovery attempts in long falls to last. Shorts also encountered pressure and finished up to 1/2% down, although index-linked stock was only marginally easier.

The late rally in sterling failed to reverse the gilt trend and proved a dampener on leading international equities.

The FT Ordinary index, up 4.5 ahead of the bank data, finished a net 4.1 down at 958.5.

Situation and speculative equities commanded considerable early attention but enthusiasm waned.

Chief price changes, Page 30; Details, Page 31; Share information service, Pages 32-33

HONG KONG

ISOLATED profit-taking developed in Hong Kong as the Hang Seng index slipped 3.17 to 1,593.28.

Banks and property issues were active following reports that leading banks are cutting mortgage rates. Bank of East Asia rose 10 cents to HK\$24.90 and Hongkong Bank firmed 5 cents to HK\$28.20 but Hang Seng Bank moved against the trend with a 25-cent decline to HK\$47.75.

Among property issues, Hang Lung retreated 15 cents to HK\$6.25 while Hongkong and Kowloon Wharf closed 20 cents higher at HK\$6.65. Trading was suspended in Overseas Trust Bank, Industrial & Commercial Bank and Hong Leong pending an announcement.

SOUTH AFRICA

A RALLY in the bullion price provided a late boost to Johannesburg gold shares although some of the early weakness persisted in places.

Buffels at R80.50 and Kloof at R74 suffered a decline of R1 each, while Driefontein eased 50 cents to R49.75. Free State Geduld resisted the earlier trend and finished unchanged at R53.

Mining financial Anglo American Corp rebounded from an early 25-cent fall to finish unchanged at R25.75.

CANADA

AFTER an early advance, Toronto prices slipped back, reflecting the mood on Wall Street, and closed only marginally higher in strong trading.

The composite index, up more than eight points at midsession, finished at its low of 2,615.41, only 0.43 higher.

Utilities outperformed the rest of the market with a strong advance while gold and oils dipped slightly.

Montreal also shed early gains to close only 0.02 up at 128.85.

SINGAPORE

THIN featureless trading induced a measure of caution in a lethargic Singapore that took the Straits Times industrial index down 0.78 to 789.31.

Among the actives, Promet rose 5 cents to S\$1.50 and Palmco held steady at S\$1.07. Slime Darby, third most active, edged 4 cents ahead to S\$1.96. Dah Yung, which proposed bonus and rights issues, gained 3 cents to S\$2.43 in light volume.

EUROPE

Banks are
judged a
safe haven

STRONG domestic and foreign demand for bank stocks, ahead of a series of annual shareholders' meetings this week and next, helped Frankfurt to advance to a second successive record high yesterday.

The midsession calculation of the Commerzbank index, up 5.5 at a best-ever 1,241.8, reflected the day's best price levels.

A belief that weak U.S. economic growth will bring interest rates down also helped the banks, whose stocks are seen as relatively cheap at current levels.

Much of the foreign buying was by Swiss investors, whose interest had been whetted by the success of West German banks in 1984 and in the first quarter of the current year.

In late trading, however, the lower tone of the dollar reinforced caution over prospects for the strongly export-orientated companies which have led the bourse higher in recent weeks, and a mixed to lower close was seen in the market overall.

Deutsche Bank was DM 6.20 higher at DM 473.50, Dresdner Bank rose DM 8 to DM 223.50, Commerzbank put on DM 8.30 to DM 177 and Bayerische Vereinsbank added DM 3 to DM 345.

The motor manufacturers were mixed with Daimler 50 pf higher at DM 681.50 and BMW rising DM 3 to DM 367. But VW fell DM 1.40 to DM 210.20 as its Audi subsidiary reported a difficult first quarter. Porsche shed DM 10 to DM 1,212.

In the chemicals sector, Bayer fell DM 1.30 to DM 212.20 despite the announcement of a 28.5 per cent rise in first-quarter pre-tax profit. BASF shed 50 pf to DM 203.40 and Hoechst 90 pf to DM 211.50.

In the electrical sector, Siemens was DM 2.50 lower at DM 540 and AEG fell 80 pf to DM 110.80. The high-technology sector was mixed with PKI DM 6 higher at DM 626, while Nixdorf fell DM 1.20 to close at DM 588.80, after partially recouping an opening DM 5 loss.

Bond prices firmed with some buyers encouraged by the prospect of currency gains as the dollar retreated. The Bundesbank sold a large DM 91.6m of paper after sales totalling just DM 29m on Monday.

Zurich continued firm, in active trading, with insurers and some banks leading the advance.

Swiss Re and Zurich Insurance both posted SwFr 100 gains to SwFr 10,900 and SwFr 24,900 on continued foreign demand. Among the banks, Baer Holdings also put on SwFr 100 to SwFr 7,575.

Leading financials were little changed but recently depressed Jacobs recovered SwFr 65 to SwFr 5,875.

Industrials were mixed, but with a firmer bias. Among engineering, Saurer added SwFr 1 to SwFr 249 following Monday's press conference on results. Fischer was SwFr 8 ahead at SwFr 788 but Brown Boveri was off SwFr 15 at SwFr 1,515.

Foods were steady with Nestlé SwFr 30 higher at SwFr 6,800 ahead of today's results meeting.

Bond prices were mixed to lower. Paris also edged higher although trading was thin. Lescieur, however, fell FFr 3 to FFr 721 as the edible oil manufacturer announced that a subsidiary was to shed 20 per cent of its staff and close a plant near Marseilles in an effort to reduce losses.

Amsterdam fell back from the peak level set on Monday when the ANP-CBS general index down 1.0 at 212.0. Some of the largest losses were recorded by the international companies in reaction to the dollar's decline.

Philips shed 40 cents to Fl 56.30 ahead of first-quarter results, due to be announced today. Unilever was Fl 2.70 lower at Fl 1.10 and Royal Dutch gave up Fl 1.10 to Fl 209.70.

Shipper Van Ommen fell 50 cents to Fl 29.60 ahead of its annual report which came after the bourse had closed. Nedlloyd was Fl 1.10 lower at Fl 170.50.

Bond prices were higher, regaining ground lost on Monday. However, volume was low ahead of the results of the first stage of the U.S. Treasury's quarterly refinancing later in the day. Investors were looking for an indication of how near-term open market interest rates may move.

Brussels was lightly lower as a number of shares began trading ex-dividend. Milan was mixed as liquidation of speculative positions prevented any continuation of Monday's advance.

Stockholm was mixed while Madrid posted a moderate advance in light trading.

Foreign activity was also slack, with buy orders placed with the four leading securities houses totalling only 7.5m shares and sell orders 9.5m.

Among stocks to find some favour, Japan Air Lines added Y350 to Y7,100, KDD Y1,900 to Y32,200 and Tobo Y1,100 to Y12,900. But the issues' attraction seemed to lie in the quick profits that speculators expected to make from their volatility.

Some incentive-backed issues were also bought selectively. Toyo Soda topped the active list with 11.3m shares on its move into the field of magnetic discs. The stock rose Y7 to Y394.

Deregulation-related issues were also actively traded. Tokyu Corporation, ranking second on the active list with 10.4m shares, opened firm but fell back on late profit-taking to close at Y384 for a net loss of Y2. All Nippon Airways, third most active with 9.1m shares, gained Y13 to Y488.

Construction issues also drew strength from the approaching deregulation. Heiwa Real Estate climbed Y23 to Y900, Tokyu Construction Y24 to Y417 and Mitsubishi Estate Y3 to Y655.

Blue-chips were mixed. Pioneer rallied Y80 to Y2,160 after having dropped on forecasts of sharply lower profits for the period ended last March. But most other quality issues eased on small-lot selling. Sony slid Y20 to Y4,240 and TDK Y100 to Y5,400.

Most institutional investors shied away from the bond market. Fund managers at financial institutions and large corporations were awaiting the outcome of the auctions of \$20.5bn of U.S. Treasury securities to be held from yesterday to tomorrow. Trading was negligible with the yield on the benchmark 7.3 per cent government bond due in December 1993 remaining unchanged at 6.56 per cent.

AUSTRALIA

THE RECORD pace in Sydney was inspired by institutional support for industrial issues that took the All-Ordinaries index 3.1 higher to an all-time peak of 878.2.

A stronger Australian dollar provided a boost to the market but weaker international bullion prices are likely to take their toll later in the week.

News Corporation, which surged AS1.10 on Monday after Mr Rupert Murdoch's expansion plans in the U.S., fell 30 cents to AS8.40 on profit-taking.

BHP, also actively traded, picked up 6 cents to AS6.46, while CRA gained 4 cents to AS6.44 after optimistic forecasts from the board.

CSR dipped 8 cents to AS2.93, while Western Mining retreated from an early high to finish unchanged at AS4.15.

Santos edged 4 cents higher to AS6.20 after forecasts from the annual meeting that earnings will surge in 1985 and that first-quarter profits are on target.

KEY MARKET MONITORS

End Month Figures

FT-Actuaries All Share Index

Dow Jones Industrial Average

FT-Ordinary Share Index

Apr 1985 May 1985

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

1. **Introduction**

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Hamburg

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MARKET REPORT

Surge in money supply and bank lending leaves Gilt-edged securities weak

Account Dealing Dates

First Declared Last Account

Dealing Dates Day

Apr 22 Apr 23 May 7

May 13 May 14 May 21 June 10

May 21 May 22 May 29 June 10

May 29 May 30 May 31 June 10

May 31 May 31 May 31 June 10

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FINANCIAL TIMES STOCK INDICES

	May 7	May 8	May 9	May 10	May 11	May 12	May 13	May 14	May 15	May 16	May 17	May 18	May 19	May 20	May 21	May 22	May 23	May 24	May 25	May 26	May 27	May 28	May 29	May 30	May 31	Year
Government Secs.	80.56	81.10	81.08	81.13	81.28	81.30	80.54																			
Fixed Interest	85.70	86.75	86.68	86.65	86.60	85.58	85.53																			
Ordinary	880.8	889.0	889.0	889.0	889.0	889.0	889.0																			
Gold Mines	470.4	483.5	485.4	487.1	491.3	506.6	538.8																			
Ord. Div. Yield	4.83	4.81	4.81	4.81	4.81	4.81	4.81																			
Earnings, Yld. (Full)	11.85	11.87	11.88	11.88	11.88	11.88	11.88																			
P/E Ratio (net)	10.47	10.02	10.02	10.02	10.02	10.02	10.02																			
Total Bargains (Excl.)	80,880	84,105	82,842	81,161	84,085	82,873	81,166																			
Equity turnover £m.	533.54	447.58	447.58	447.58	447.58	447.58	447.58																			
Equity bargains	120,471	120,471	120,471	120,471	120,471	120,471	120,471																			
Shares traded (m)	170.4	194.5	194.5	194.5	194.5	194.5	194.5																			

10 am 983.1, 11 am 983.3, Noon 984.3, 1 pm 984.5

2 pm 984.7, 3 pm 989.9

Basis 100 Govt. Secs. 15/10/28. Fixed Int. 1928. Ordinary 1/7/35.

Gold Mines 12/8/35. SE Activity 1974.

Latest Index of 248 9828.

*Nil=10.16.

HIGHS AND LOWS S.E. ACTIVITY INDICES

	1985	Since Completion	May 7	May 8	May 9	May 10	May 11	May 12	May 13	May 14	May 15	May 16	May 17	May 18	May 19	May 20	May 21	May 22	May 23	May 24	May 25	May 26	May 27	May 28	May 29	May 30	May 31	Year
Govt. Secs.	85.70	86.75	86.68	86.65	86.60	85.58	85.53																					
Fixed Int.	85.70	86.75	86.68	86.65	86.60	85.58	85.53																					
Ordinary	880.8	889.0	889.0	889.0	889.0	889.0	889.0																					
Gold Mines	470.4	483.5	485.4	487.1	491.3	506.6	538.8																					

bid from America's RCA, fell 17

to 438p following adverse comment

on the group's consumer

electronics business. Plessey

suffered a couple of pence to

188p and Racal 4 to 194p. British

Telecom, however, improved 2

to 150p, after 150p, as institutional

interest was rekindled by

investor comment. Elsewhere

in Electricals, Mithras advanced

6 to 129p, after 129p, on

counter-bid hopes, while Goring

Kerr rose 2 to 62p following

revised dividend. In a restricted

market, Forward Technology

touched 40p before closing a

penny dearer at 38p on the

announcement that discussions

were taking place with a view to

lead to the sale of a subsidiary.

International Signal and Control

added 10 to 395p.

Vickers, reflecting confirmation

of weekend reports that

Reliance Financial Services had

acquired a 5.5 per cent stake

in the company, moved ahead

smartly to 288p before settling

at 284p for a rise of 18 on the

day. Other leading engineering

shares showed little alteration, although

TI Armed 4 to 244p on occa-

sional interest. Elsewhere, news

of the increased interim divi-

dend and profits left Concentric

6 to the go at 73p while week-

end Press mention stimulated

further demand for Hopkinson,

up 5 to 190p. Renold, also the

subject of favourable comment,

hardened 13 to 54p.

Leading Foods suffered from a

lack of interest and drifted pro-

gressively lower. Northern

Foods, a firm market on Friday

following the sale of its North

Country Breweries subsidiary to

Mannet Brewery for £40m cash,

closed 4 to 190p, while bid fa-

tained a further 12.9 fall to 470.4

— its lowest point since early

March and a decline of over 50

points during the past six trading

days.

Charter Consolidated were an

active market in London finan-

cial, the shares rallying from an

initially easier 180p to close with

a net gain of 8 at 190p, helped

by the recent strength of

Johnson Matthey and speculative

demand.

The latest upsurge on Aus-

tralian stock exchange prompted a

sharp mark up of "down-under"

issues at the outset of trading.

Prices continued to improve

throughout the morning but

tailed off in the afternoon follow-

ing the firm trend in sterling

against the Australian dollar.

Nevertheless, leading issues re-

mained sufficiently strong to

close with double-figure rises in

places. Pega-Walsh rose 20 to

248p while CBA put on 14 to 36p

following the announcement

of gains of around 10 per cent

to MIM Holdings, 188p. North

British Hill, 148p and Western

Mining, 231p. Among the more

speculative issues, Metram

jumped 7 to a year's best of 67p

while Press comment boosted

Australian Consolidated Minerals

a like amount to 55p, after 50p.

Demand for Traded Options

improved slightly from last

week's relatively depressed

levels. Total contracts transacted

amounted to 7,440.

NEW HIGHS AND LOWS FOR 1985

NEW HIGHS (102)

CORPORATION BONDS (1)

CANADIAN (1)

AMERICAN (1)

BRITISH (1)

EUROPEAN (1)

JAPANESE (1)

AUSTRALIAN (1)

NEW LOWS (94)

AMERICAN (1)

CANADIAN (1)

BRITISH (1)

EUROPEAN (1)

JAPANESE (1)

AUSTRALIAN (1)

NEW HIGHS (102)

CORPORATION BONDS (1)

CANADIAN (1)

AMERICAN (1)

BRITISH (1)

EUROPEAN (1)

JAPANESE (1)

AUSTRALIAN (1)

NEW LOWS (94)

AMERICAN (1)

CANADIAN (1)

BRITISH (1)

EUROPEAN (1)

JAPANESE (1)

AUSTRALIAN (1)

NEW HIGHS (102)

CORPORATION BONDS (1)

CANADIAN (1)

AMERICAN (1)

BRITISH (1)

EUROPEAN (1)

JAPANESE (1)

AUSTRALIAN (1)

NEW LOWS (94)

AMERICAN (1)

CANADIAN (1)

BRITISH (1)

EUROPEAN (1)

JAPANESE (1)

AUSTRALIAN (1)

NEW HIGHS (102)

CORPORATION BONDS (1)

CANADIAN (1)

AMERICAN (1)

BRITISH (1)

EUROPEAN (1)

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

	Index	Day's %	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	
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INVESTMENT TRUSTS—Cont.[illegible][illegible]

161	Barrie Ind. Fin. 20	123	123	4.8
162	Barrie Ind. Fin. 20	123	123	4.8
163	Barrie Ind. Fin. 20	123	123	4.8
164	Barrie Ind. Fin. 20	123	123	4.8
165	Barrie Ind. Fin. 20	123	123	4.8
166	Barrie Ind. Fin. 20	123	123	4.8
167	Barrie Ind. Fin. 20	123	123	4.8
168	Barrie Ind. Fin. 20	123	123	4.8
169	Barrie Ind. Fin. 20	123	123	4.8
170	Barrie Ind. Fin. 20	123	123	4.8
171	Barrie Ind. Fin. 20	123	123	4.8
172	Barrie Ind. Fin. 20	123	123	4.8
173	Barrie Ind. Fin. 20	123	123	4.8
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189	Barrie Ind. Fin. 20	123	123	4.8
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196	Barrie Ind. Fin. 20	123	123	4.8
197	Barrie Ind. Fin. 20	123	123	4.8
198	Barrie Ind. Fin. 20	123	123	4.8
199	Barrie Ind. Fin. 20	123	123	4.8
200	Barrie Ind. Fin. 20	123	123	4.8

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FINANCIAL TIMES SURVEY

WESTERN AUSTRALIA

With numerous big resource projects planned or underway, events are on the move in the frontier State of Western Australia, which is courting China, Japan, Korea, and other key customers in Asia and the Western Pacific. Contracts for the massive export phase of the A\$11bn-plus North-West Shelf natural gas project, off Dampier, are about to be signed.

There are also big developments afoot in iron ore, gold, oil, aluminium and diamonds. In its first two years, Premier Brian Burke's State Labor Government has done much to bolster confidence

No longer a well-kept secret

COVERING almost a million square miles—more than ten times the size of Britain—Western Australia is part myth, part continent, and part frontier: an enormous terrain, much of it desert, that is studded with riches. It used to be called Australia's best-kept secret.

Not any longer, now that its resource wealth is being seriously tapped.

Give or take a bit, WA accounts for a third of Australia's area, a tenth of its population, nearly 16 per cent of its farm production (including a third of its wheat), a fifth of its mine production, and a fifth or more of all exports.

Its mineral resources wealth is huge—iron ore, aluminium, nickel, oil, gas, coal, gold, salt, diamonds and mineral sands—and its current mood, following a quickening of negotiations with China, Japan, Korea, and other key customers, one of definite optimism.

Moreover, Western Australia is currently in the hands of a middle-of-the-road state Labor Government, presided over by premier Brian Burke, 38, that has worked hard over its first two years to win private sector confidence.

As a result, its standing with a broad range of business, industrial, and entrepreneurial interests is far higher than the

MICHAEL THOMPSON-NOEL reports from Perth

state Opposition parties, which are by no means mealy-mouthed, would like or could admit.

Aided by the same luck and time-frame that has assisted Mr Bob Hawke's federal Government in Canberra, as well as by its own efforts, the Burke Government maintained last month that in its two years in office there had been an encouraging recovery in the WA economy. Demand was up, employment higher, and new investment growing.

In Mr Burke's view: "We have endeavored to maintain and expand WA's traditional economic strengths—the agricultural and resource industries while

also seeking to diversify the state's economic base with emphasis on tourism, high technology, and small business.

"Resource development looks highly promising, with firming markets for many of our minerals, including iron ore and nickel."

He adds: "The social and legal reform programme of the Government will demonstrate a sense of moderation: social progress at a steady pace."

For diversification, the state is already gearing up for the 1986-87 defence of the America's Cup, yachting's blue ribbon, off Fremantle, near Perth, which is likely to draw challenges and tourists to Western Australia in great numbers, and is serving as a catalyst for tourist-related development worth more than A\$1.5bn (\$810m).

Cup organisers say they expect between 12 and 16 foreign challengers, and between four and six would-be defenders, whose combined spending, aided by sponsors, is unlikely to be less than A\$200m.

Early the biggest of resource projects currently on the go is the A\$11.2bn North-

West Shelf natural gas venture off Dampier, Australia's biggest energy project, in which the remaining partners, following the takeover of Woodside Petroleum by Broken Hill Proprietary (BHP) and Shell Australia, are BHP, Shell, Chevron, BP, and Mitsui (Mitsui and Mitsubishi of Japan).

The first domestic gas from the North-West Shelf flowed last August. Whatever reservations may be held about the pricing policy adopted by the state government, it seems likely, as Mr Burke says, that North-West Shelf gas will eventually help transform WA's economy and industry.

In any case, contracts for the project's A\$8.5bn liquefied natural gas export phase are expected to be signed by a group of Japanese utilities any day now, signalling a jobs and construction boom.

Another big project which the Burke Government says will definitely come to pass is a A\$750m aluminium smelter near Kemerton, north Bunbury. It has had its share of troubles.

The WA Government is now considering taking a 30 per cent stake in the smelter (against nil previously), along

side Reynolds Metals, Griffin Coal, and Korean interests (yet to be finalised).

The State Opposition leader, Mr Bill Hassell, has vigorously attacked the smelter decision as "nationalisation by default"—as he has a range of moves, including establishment of the Western Australian Development Corporation (WADC).

WADC interests include the Western Australian Diamond Trust, and a joint venture with Industrial Bank of Japan, which is establishing a new A\$100m bank based in Perth.

The WADC chairman is Mr John Horgan, chief executive of Metro Industries, who heads a high-powered board.

However, Mr Burke insists it is not the Government's intention to foster hot-house industries which depend on continued Government support for their survival, and maintains that the state Energy Commission will not increase domestic or commercial electricity tariffs because of the smelter. He also argues that it is important that Australian ownership be maximised.

Of equal significance is a current joint feasibility study between Hamersley Holdings

and the Chinese Government for a new A\$160m iron ore mine at Channar, near Paraburdoo, in the Pilbara region, which was recently visited by Mr Hawke accompanied by Mr Hu Yaobang, general secretary of the Chinese Communist Party.

New projects

Other resource projects on which work is well underway, or due to start shortly, include the Harriet oilfield (where a seven-company consortium is led by Bond Corporation), a clutch of new goldmines, several mineral sands projects and the second stage of the Argyle diamond mine. Located in the Kimberley area, Argyle will have a significant impact on the world diamond market when mining of its AKI pipe starts next year at a production rate of 25m carats per annum. When full out, Argyle will contribute about 30 per cent of world production of natural diamonds.

An important strand to current industrial policy is WA's push to secure the assembly phase of the Royal Australian Navy's A\$1.5bn submarine replacement programme. The

Minister for Industrial Development, Mr Mal Bryce, says that over the years, Australia's military resources have become concentrated in the continent's south-east corner.

"Australia has a vast and virtually unprotected western coastline adjacent to vast offshore and on-shore mineral resources. Consequently, we have pressed the federal Government for increased military presence in Western Australia, and there are welcome signs that Canberra is responding to our case," he says.

Apart from defence, other industrial priorities include electronics and ship-building, as well as modernisation of existing facilities for metal fabricating, food processing, chemicals, furniture, construction, and light engineering.

In Western Australia, businessmen are quick to tell you (as many do in Queensland) that they feel closer to south-east Asia than to the rest of Australia, and indeed they are.

Very early in the history of WA, the men who dreamed of tapping Asia's wealth were soon confronted with a struggle for survival. As historian, Manning

IN THIS SURVEY

Economy: Confidence is returning, with the prospect of good growth, and new industries, over the next decade Page 2

Resources: Special reports on iron ore, gold, diamonds, and farming, plus a profile of Robert Holmes & Court, WA's best-known corporate raider 4, 5

Industry and Technology: Building contacts with south-east Asia, plus profiles of Sarich Technologies and Oceanic Equity 6

Aboriginal Land Rights: How plans for reform were thwarted; agriculture 7

America's Cup/Tourism: Fortunes on and off the water 8

● This survey was written by Michael Thompson-Noel, Sydney Correspondent, recently in Western Australia, and by John McIlwraith in Perth.



Perth, the State capital and, inset, Brian Burke, the State Premier



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WESTERN AUSTRALIA 2

Economy

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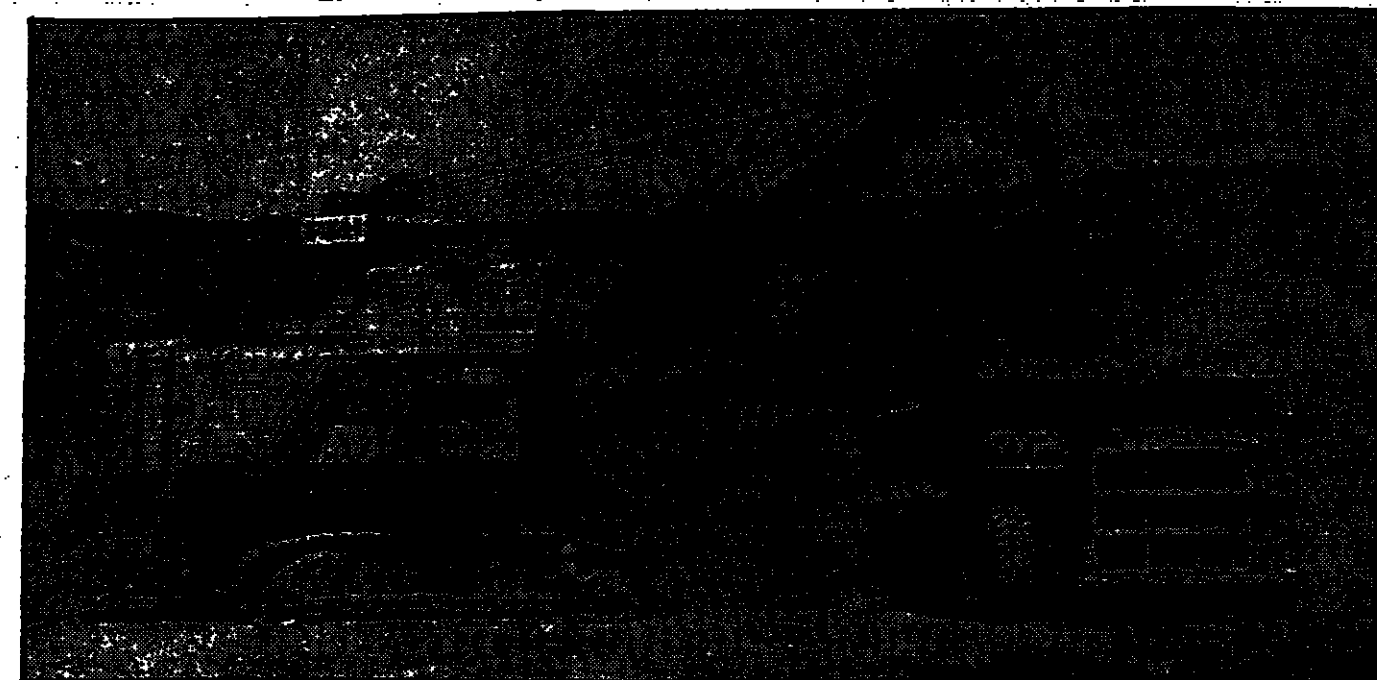
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COMMONWEALTH BANK OF AUSTRALIA.
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Recovery, growth, and substantial new investment. Those are three of the key aims of premier Brian Burke. However, the State Opposition parties are critical of what they see as interventionism and intrusion into business via Government-established organisations, such as the WA Development Corporation.



The State has vast mineral resources. Above: shovels load ore into giant haulpack trucks in the Pilbara mineral-rich area in the north of Western Australia

In pursuit of recovery

BY ITS own lights, Mr Brian Burke's State Labor Government in Western Australia has made significant progress over its first two years in pursuing three key aims. These have been to encourage growth and bolster the economy; achieve greater efficiency in Government operations; and pursue what Mr Burke—who is both State premier and treasurer—calls a moderate and cautious programme of legal and social reform.

There are still some bleak spots, including continuing difficulties in the engineering industry, which to date has enjoyed no real benefits from mining's partial recovery, plus the worryingly low real rates of return in agriculture.

Above all, there are problems with unemployment, including the level of youth unemployment, described by Mr Burke as being the most traumatic economic and social problem facing Western Australia.

In addition, the State as well as the Federal Government is grappling with the serious conflict caused by the need to restrain taxes and charges and the rising demand for costly welfare services.

The premier says that pursuit of recovery and growth has been by far the most consuming of demands made on his Government, but says that the effort is paying off with substantial new investment underway, committed, or at the final feasibility stage.

Employment is up, and unemployment down. Between February 1983 and March 1985, total employment rose by 7.7 per cent to 615,100, while unemployment fell from 66,700 (10.5 per cent of the workforce) to 60,400 (8.3 per cent).

Underpinning this, in part, was continued recovery in minerals and energy, the total value of whose production in Western Australia in 1983-84 rose by 7.4 per cent to \$A3.5bn (\$2bn), the rise being largely accounted for by increased output of iron ore (\$A1.6bn), alumina (\$A797m), and diamonds (\$A61m, but due to rise sharply).

At the same time, the value of Western Australia's farm production in 1983-84 fell by 11.1 per cent to \$A1.95bn following a record year in 1982-83. The fall was mostly attributed to a decline in both the quantity and price of wheat.

At the time of the 1984-85 WA budget, the second state Labor budget in a decade—last October, Mr Burke said the major factors in a changed budgetary climate had been the strong upturn in the State and national economies and the time and effort devoted to "restoring stability in the state's finances."

There had been a remarkable turnaround in the WA economy, he said: profits had improved, interest rates had generally fallen, inflation had eased, growth had been strong, housing was buoyant, and confidence was returning.

Among the highlights of the budget were a business and employment stimulation programme costing \$A48.6m in a full year, a \$A12m high technology programme, an increase of 50 per cent in funds for the Department of Industrial Development, an increase of 44 per cent for the Small Business Development Corporation, and an 81 per cent boost for tourism.

Overall, the capital works programme unveiled totalled \$A1.2bn (+63 per cent), after leaving aside the State Energy Commission's (SEC's) programme, now much reduced after completion of the Dampier-Wagerup gas pipeline.

Nevertheless, the SEC still has a fair workload, including significant outlays on integration of the Pilbara power supply, the Eastern Goldfields transmission line, and Stage D of the Muja Power Station.

Overall, Mr Burke said that WA's budgetary revenue in 1984-1985 was expected to grow by 6.8 per cent to \$A2.34bn and expenditure likewise.

"Despite the introduction of substantial tax cuts and the holding down of charges, the accounts are in balance," says the Premier, adding that Mr Burke believes WA is "poised for a new surge of economic growth

Economic progress

MICHAEL THOMPSON-NOEL

over the last half of this decade."

Last month Mr Burke expressed support for the Hawke Government's declared aim in holding down federal budget outlays in 1985-86, but said it would be counter-productive if federal restraint was achieved at the expense of the states—an important signal of which Canberra is bound to take notice.

"Payments to the States make up about one-third of the Commonwealth's (federal Government's) outlays," Mr Burke, "but there is little point in the Commonwealth simply offloading its deficit on to the States because much of the expenditure incurred by the States is fixed."

He says that it was estimated that in 1984-85, WA's real resource expenditure would rise by less than 2 per cent compared with an average annual rate of 6.9 per cent during the term of his predecessors.

Similarly, the WA Government had also attempted to stimulate economic activity by reducing payroll tax, land tax, the financial institutions duty, and some stamp duties.

He adds: "The Commonwealth's aims and our own are the same—reducing unemployment and maintaining economic recovery. They can only be realised through co-operation and complementary policies."

According to a recent review of the WA economy by Perth-based property group Armstrong Jones Management, the signs in WA are mostly bullish, given that the prospects are based on plans already known or on developments that have begun or are virtually confirmed.

It says the State Government's "rational approach" to resource development and its encouragement of enterprise, have created an atmosphere for private sector initiative, and that the "combination of energy, a stable political and economic environment, and almost unlimited natural resources were inevitably lead to the establishment of new industries here, over the next decade."

Reports
In the March quarter this year, some 69 per cent of companies contacted by the Confederation of WA Industry's Survey of Business Opinion described their trading conditions as being satisfactory or good, against 78 per cent in the December quarter last year.

This relatively small fall followed six successive quarters of rising business confidence from its trough in the June quarter of 1983.

In forecasting conditions over the next three to six months, respondents were generally less optimistic than in the previous survey. Around 55 per cent of firms expected economic conditions to remain the same over the current (June) quarter, 21 per cent expected an improvement, and 22 per cent a deterioration.

Whatever the progress or claims made by the Burke Government, they are scoffed at by Opposition leader, Mr Bill Hassell, who claims that Mr Burke has succeeded in projecting himself as a supporter of

private enterprise, whereas the reality is that his Government is fully committed to interventionism and regulation.

"It's all about image," says Mr Hassell. "In fact, Burke is the captive of the left-wing unions. What he has done—and he has done it very subtly—is put in place a socialist apparatus."

Last month, Mr Hassell said there was no room for a continuation of Government intrusion into business via the growing number of business corporations established by the Burke Government, such as the WADC, the WA Diamond Trust, WA Government Holdings, Exim Corporation, and so on.

If the WA business community was not aware of exactly what Mr Burke's Government was up to, says Mr Hassell, "then it must be made aware before the rampant socialist beast breaks into a canter."

Last November, the WA Liberals produced their own policy options paper on the WA economy, and employment, which listed 46 main recommendations.

Among them—in no particular order—were: voluntary employment contracts in small business; a more flexible working week; permanent part-time work; a review of tariff disadvantages suffered by WA;

international charter flights to WA, plus a direct air link between WA and Japan.

Other recommendations include an upgraded Indian-Pacific rail passenger service, possibly with private sector involvement; flexible working hours in the tourist and hospitality industries; reform of the existing industrial relations system; establishment of a one-stop shop for Government approvals; impact studies on all new legislation; voluntary trades unionism.

Further recommendations are payroll tax rebates or tax holidays for a specified period when a firm takes on new employees; a constant review of the Mining Act and its regulations; creation of an energy planning body, and special efforts to maintain a stable rural workforce.

Although the Burke Government has worked hard to forge good relations with business, it is clear that in the run-up to the next State election it will be harried unmercifully by Mr Hassell and his Liberals, who have recently gained ground in the polls. Comparisons with the Hawke Labour Government in Canberra may be facile, but from now on Mr Burke and his Ministers will have to run hard and tread softly.

Premier's 17-day visit to Europe

MR BRIAN BURKE, the 38-year-old Premier of Western Australia, is currently engaged on a 17-day visit to Europe during which he will hold discussions with senior government representatives, industrialists and bankers in four countries.

The visit, which lasts until May 22, will take Mr Burke to the UK, Italy, Belgium and Norway, and he will be accompanied by Mr John Morgan, chairman of the Western Australian Development Corporation, and Mr Bruce Egan, a director general of the Department of the Premier and the Cabinet.

Mr Burke, who has been leader of the State Parliamentary Labor Party since 1981, led the Australian Labor Party to one of the most decisive political victories in the state's history in February, 1983.

The visit stems initially from an invitation from the Norwegian Government.

Dyve Industrier AS, a Norwegian company, is establishing a joint venture with Western Forest Industries to build a \$5m resin plant near Bunbury. The possibility of further business and trade links with Norwegian interests will be explored during the Premier's stay in Oslo.

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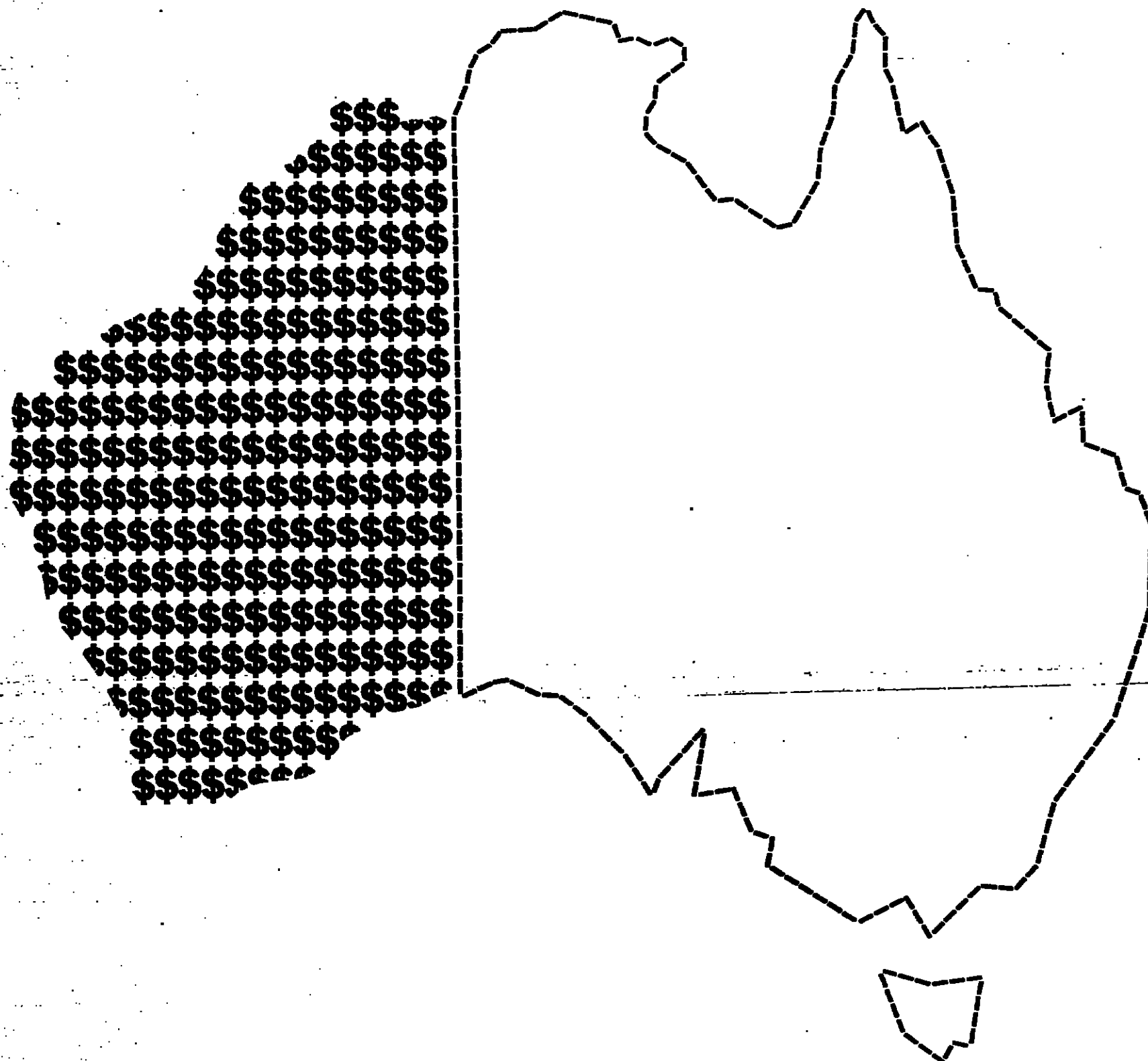
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Testing the Waters

The Venture Task Force offers in appropriate cases, to make a preliminary study of the potential for new industrial investment in Western Australia. Should further studies be required the Venture Task Force will recommend private consultants and, prepare an independent overview for the prospective investor.

Avoiding Delays

To minimise delay in negotiations and expedite formal agreements the Venture Task Force will ensure tight, smooth co-ordination of infrastructure agencies,

State and Federal Governments, finance organisations, private companies and potential joint venturers.

As a "one stop shop" the Venture Task Force will also 'fast-track' investment inquiries through the Government and private sector network.

Financial Support

The Western Australian Government is able to offer direct financial assistance to pioneer industry offering substantial benefits to Western Australia. In appropriate cases, the Western Australian Government provides special deferred payment terms on fully serviced industrial sites.

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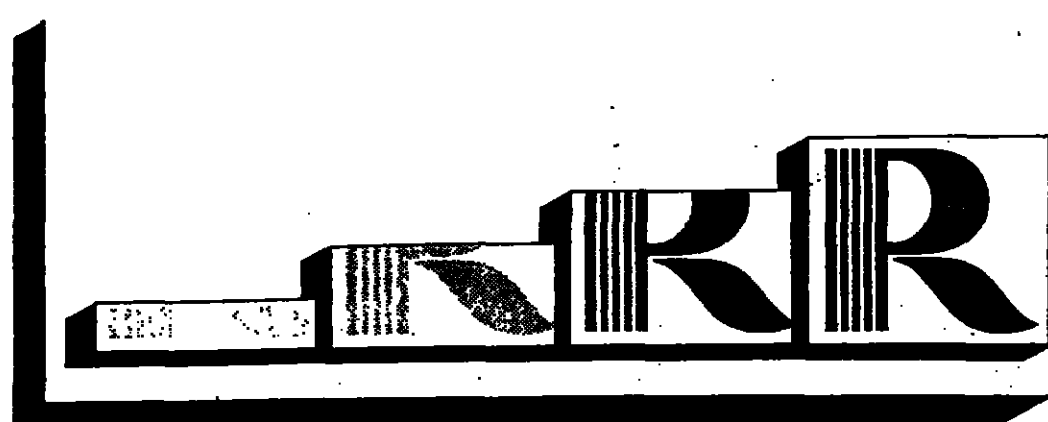
To find out more about the investment potential of Western Australia and how the Venture Task Force resources can work for you, contact the Agent General for Western Australia today. Phone No. 01-240-2881. Address: Mr Ron Douglas, Agent General, Government of Western Australia, Western Australia House, 115 Strand, LONDON WCR 0AJ UNITED KINGDOM or Director/Venture Task Force, Department of Industrial Development. Phone No. 327-5555. Address: The Department of Industrial Development, 170 St. George's Terrace, PERTH WESTERN AUSTRALIA 6000.



Department of Industrial Development

WESTERN AUSTRALIA 4

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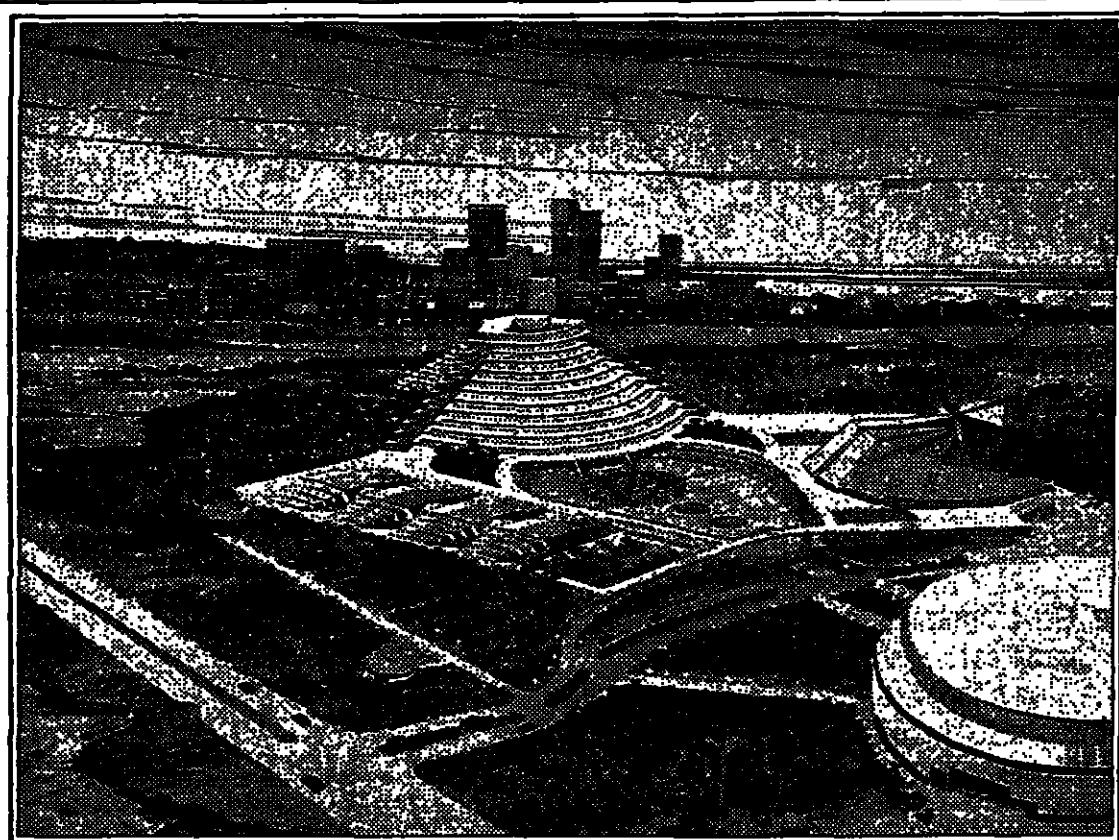
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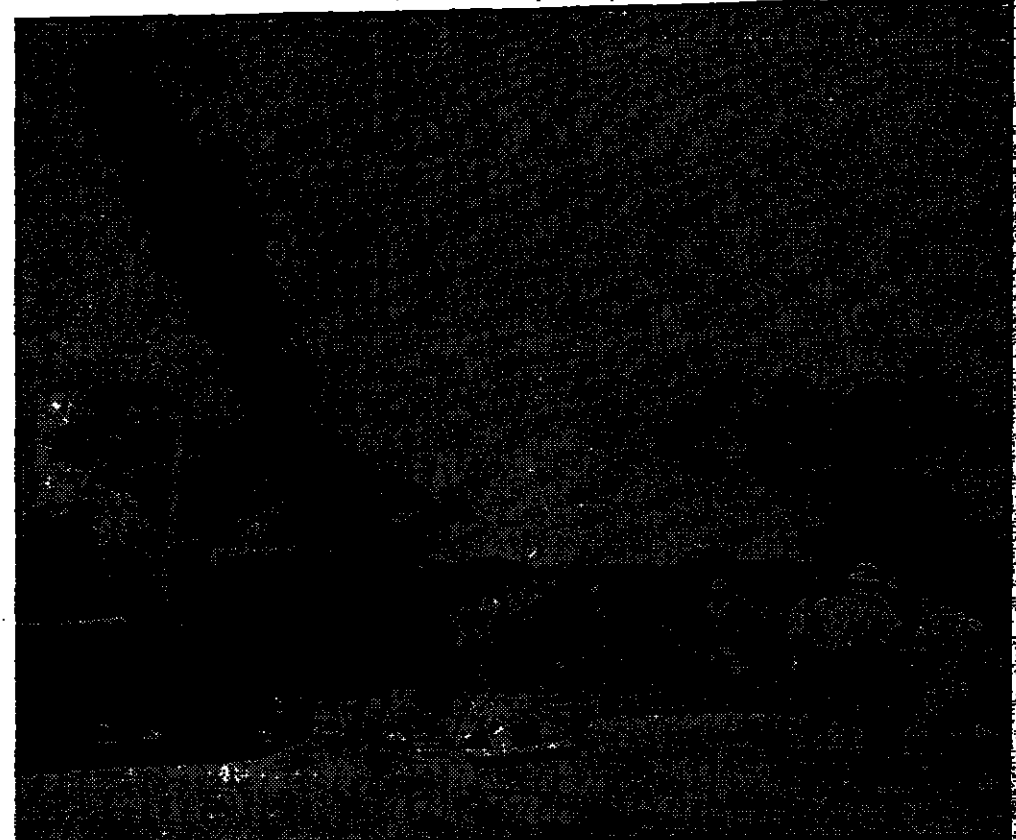
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THE big development and expansion plans for the State's resources have created increasing confidence. Gold production has doubled in a few years and many companies are actively looking for more.

Diamonds are expected to begin flowing from the huge Argyle project next year. And new iron ore projects, with China as a prospective customer, indicate an end to a long recession in this industry.

The prospect is that modern management and extraction techniques will give the entire sector a new lease of life.



Gold drilling rig at Bardoe, north of Kalgoorlie. Such rigs have proved the potential of many gold prospects in the State.

Plans to double output

GOLD, which launched the West Australian economy nearly a century ago, provided a buffer against the recent slump in commodities.

Only gold showed any sign of spectacular growth among the metals mined in Western Australia during this time.

Plans for expansion are expected to double the State's gold output, which contributes about 80 per cent of Australia's total production.

A few years ago the State mined less than 500,000 ounces a year. The figure has since doubled and is expected to reach 2m ounces in the next couple of years.

The boom has been particularly beneficial to remote areas, and to mining consultants and engineering firms which would have had a lean time, during the recession.

It is estimated that 150 companies in Western Australia are looking for gold, and at least a proportion of these are likely to launch new ventures in the next year or two.

About 20 mines of reasonable size have been commissioned or are planned and they range from those producing only a few thousand ounces a year to some which will add between 5 per cent and 10 per cent to Australia's gold production.

There have been some surprises. One is the discovery of a major ore body, only two hours' drive from Perth on permit areas which were taken out for the State's vast alumina industry.

The Boddington gold pros-

Gold

JOHN McILWRAITH

pect, being planned by the partners in the Worsley alumina project, including Shell and BHP, could be one of Australia's biggest mines.

Another intriguing prospect is not far away in the attractive farming area of Donnybrook, where BHP and several other companies are examining a new type of gold geology for the State which could be a big producer in the future.

Such ventures in lush and heavily timbered hills are far removed from the traditional Australian gold landscape of semi-desert and red dust.

Most of the discoveries made in Western Australia recently have been extensions of mineralisation first found 50 or even 80 years ago, and which are made economic again by modern mining and extraction techniques.

The recent weakness of the Australian dollar has made the industry even more attractive and there has been a sharp rise in gold share prices.

At today's prices, usually mar-

ginal gold ventures would be profitable, but it would be hazardous to proceed with them in an industry where the market is so volatile.

There is a wide safety margin, however, for most of the new open-cut projects that are being launched in Western Australia.

They have a break-even point of between \$A250 and \$A300 an ounce, and current prices in Australian dollars are above \$450.

This means that an open-cut project with grade of between six and seven grams per tonne (about a fifth of an ounce) is highly profitable, for each tonne of material mined will yield at least \$A100.

Mining and financial costs are unlikely to be more than half this figure.

High costs

Where mining extraction costs are particularly low, such as in alluvial deposits, miners are making money with grades of even less than one gram per tonne—or one part per million.

The high cost of establishing deep mines has meant that little of this type of development has taken place in recent years.

Established underground mines at Kalgoorlie have been expanded, and they have a long life, but do require a higher break-even point in gold prices. For companies such as Western Mining Corporation, the gold boom was indeed welcome

as its traditional money earner, nickel, faltered.

Weak nickel prices meant that at one stage the WMC mine at Kambalda, one of the world's most efficient, was losing money.

It was only an associated gold mining operation there which provided a strong positive cash flow and WMC's other gold interests throughout the State were also highly successful.

Gold's recovery has meant that the city of Kalgoorlie, one of Australia's more durable goldmining centres, has enjoyed a prosperity not seen for many years.

A boom in building and investment has given the old town a fresh face, without robbing it of its unique frontier-town atmosphere.

A number of smaller gold towns, many of them almost abandoned before the recent resurgence, have enjoyed renewed life and small mines are springing up around them.

Despite the rapid increase in production, Western Australia is hardly likely to regain its dominant position as a world producer.

Australia's expanded production still puts it a long way behind Canada and the U.S. which, in turn, are modest producers compared with South Africa and the Soviet Union.

Even so, its contribution to Western Australia's economy in the past three years has been considerable, and there is every sign that it will continue at least in the next year or two.

Vast project in remote area

THE FIRST diamonds will flow from the biggest mine in the world by early next year.

The Argyle project has suffered several problems over the past two years: first, tortuous negotiations with the West Australian Government, then, this year, a jurisdictional dispute involving two unions.

None of this detracts, however, from the great potential of the AKI pipe, which will produce 25m carats of diamonds a year from about 3m tonnes of material.

It represents an increase of 40 per cent over current world production.

The vast size of the project and its remoteness has provided great challenges for the group of companies sponsoring the venture.

The Kimberley region, where the pipe was found, is almost as remote as the moon, even for Australians. It is more than two hours by jet aircraft from the state capital, Perth, and the region's population of a few thousand is scattered across a rugged terrain with an area the size of the British Isles.

Welcomed

When work construction began on the main project at Argyle, last year, it was the only major resource project in Australia, and for that reason has provided a welcome flip for the State's economy.

A dispute with the West Australian Government, which was settled in October 1983, was over a proposal for an initial lump sum payment of royalties to the Government, which in turn it used to buy a 5 per cent interest in the venture.

This was later passed on to the newly-formed West Australian Development Corporation, a semi-Government body, and then hived off in a Trust, in which the public has units.

The dispute in recent weeks between two Australian unions is not yet fully resolved, but after a month a picket line, which had stopped supplies getting into the mine-site, was removed.

Despite this, the companies are confident that only minor delays have been caused to the construction timetable and they are still hopeful that the

project will be finished by early December.

An often overlooked aspect of the Argyle operations is the production of alluvial diamonds from rich deposits from creek beds below the main diamond pipe.

In the first year they yielded 6.2m carats, a major output for any diamond mine in the world.

The operating costs of that project are relatively low, and the diamond sales have provided a welcome cash flow during the construction phase.

The operation has also yielded useful operating experience for the companies in the region.

An independent assessment suggests that this alluvial phase will yield total revenue of nearly \$65m by the end of this year, which would normally be regarded as the output from a major project.

Yet it is considered as only a curtain-raiser and the richer areas of the creek beds will be mined out about the same time that the exploitation of the kimberlite pipe begins.

The Argyle venture is noted for its extremely rich grades—easily the highest in the world—but relatively low proportions of gemstones.

The better-quality gems will make up only about 5 per cent of the total production, compared with a figure of between 10 per cent and 20 per cent for most of the world's diamond mines.

There will be perhaps another 20 per cent which will be poorer quality gemstones and this is where the market in the world diamond industry is strong at present.

The Central Selling Organisa-

tion, an arm of the diamond giant De Beers, has already discussed publicly the challenges of marketing the vast flow of industrial diamonds which will come from the mine.

In recent years this sector of the market has been dominated by synthetic diamonds, but De Beers believes that with the advent of a major, reliable source of natural industrials, markets will be found.

The return to the mining companies will, however, depend largely on the price being received for synthetics.

In any case, the overwhelming proportion of the project's revenue will come from the gems.

The diamond exploration boom that took place when the first discoveries were made around Ellendale (some distance away in the Kimberleys) has now subsided.

Ellendale is still held by the Argyle consortium, and a decision on its future development will not be made for some time.

It has a higher proportion of gemstones than Argyle, but a much lower grade in overall production.

Despite the disappearance of scores of speculative companies which emerged a few years ago, there is still some serious work going on.

At least two major ventures are proposed close to Argyle: mining alluvial material brought down from the AKI pipe. And, on the Argyle site itself, the massive task of removing 20m tonnes of overhanging rock around the pipe has almost been completed.

Work is still going on to construct a comfortable village which will house workers during their period on the site.

Argyle Diamond Mines made the decision to have its workers commute from Perth—rather than flying 500 people from London to Moscow every two weeks—rather than establish a major town with families.

A few key executives will live in the small town of Kununurra, a short flight away, and travel to work by light aircraft each day.

The commuting alternative was chosen because the experience of other companies which have chosen it suggests there are far fewer industrial and social problems than when mining towns are thrust into remote locations.

The treatment plant, one of the biggest of its type in the world, is also partially completed, and will have the capacity to be expanded to 4.3m tonnes a year.



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Sector prepares to expand again

THE IRON ore industry, which stimulated Western Australia's spectacular growth in the 1960s, is about to expand again.

For the first time in 15 years, new iron ore projects are planned, indicating an end to a long period of recession in the industry.

But it is not the Japanese steel industry—the industry's major buyer—which is seeking the new capacity.

The most likely venture is a unique joint venture between the Chinese Government and a local producer, Hamersley Iron.

Another factor, perhaps less imminent, is an equally unusual deal in which part of the new mine's ore would be sold on a barter basis, in return for mining equipment from Romania.

If both are approved, they would increase production from the Pilbara region of Western Australia—already the world's biggest exporter—by almost a fifth.

The region, which produces almost all of Australia's iron ore, produced more than 91m tonnes worth at least \$A1800m in 1984, an increase of 25 per cent on the previous year.

The recovery was as sudden as it was welcome, with a variety of circumstances creating a hectic demand for the nine months from about March 1984, continuing at a steady rate in the first few months of this year.

But it is the prospect of new projects with surprising partners that provides more interest.

A few weeks ago the State Government announced that a \$A350m venture would be launched with the support of the Romanian steel industry.

CRA would share the development of the Marandoo deposit, in a joint venture with iron ore veteran Lang Hancock.

CRA has stressed that much more investigation will be required before this is launched. The venture would produce 10m tonnes of ore a year in its early phase, and cost \$A350m to build.

Boost for iron ore industry

JOHN McILRAITH

Mr Hancock says other customers in Europe, the Middle East and Asia, are likely.

The Chinese project at Channar is closer to home, it would produce a similar volume of ore, but involve somewhat less investment than Marandoo. Both would share a railway, port and other facilities with Hamersley's vast operations.

The Channar proposal is only one of three possible new agreements between Pilbara producers and the Chinese to supply their expanding steel industry.

The others are with Mt Newman Mining (a project about the same size as Hamersley—each with a capacity of more than 40m tonnes a year) and the much smaller Goldsworthy Mining Company.

The fourth producer in the region is Cliffs Robe River Associates.

A welcome aspect of all these proposals is that it represents great diversity of markets. One of the producers' problems has been that an overwhelming proportion of their exports go to Japan, giving that country an inordinate influence over both volume and price.

Anticipated increases in Chinese purchases, the small but welcome incursion into Eastern Europe through Romania, and a growing interest in a number of smaller steel industries, all give the promise that within a few years the Japanese will be responsible for only about half the purchases of Pilbara iron ore.

Mr Hancock has been trying for 20 years to launch an iron



Western Australia is already the world's biggest coal exporter. Major new customers are likely to include the Chinese Government

ore mine of his own (he earns more than A\$6m a year in royalties from Hamersley's operations). He is optimistic that the current proposal will lead to others in East European countries, because his ore will flow through a new canal, completed by the Romanians, which gives ready access to the Baltic and Danube basins.

The Italian group, Finsider, which for years has been holding out the prospect of a sponge iron project in Western Australia, still claims it is interested in the idea.

In the wake of two years in which iron ore prices have been reduced (negotiations for the

coming 12 months are still in progress), the Australian companies have learned to be leaner, and more cost-effective.

Among the major steps taken to increase their competitiveness was the improvement of the three iron ore ports, so that bigger bulk carriers could be loaded.

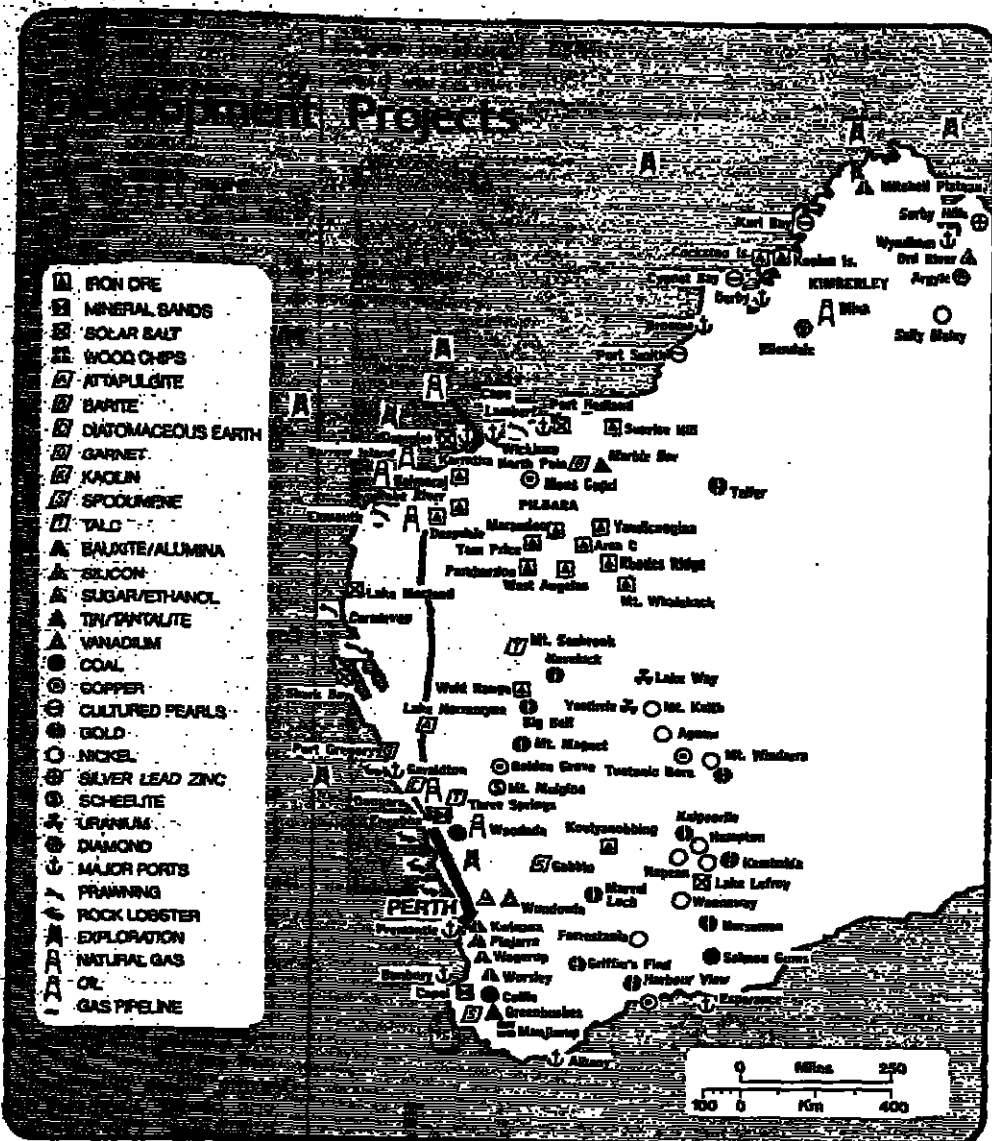
The most extensive of these programmes, at Port Hedland for Mt Newman, is still being completed at a cost of \$A75m.

There have also been improvements in handling facilities at the ports and a programme of upgrading equipment, some of which has been

installed for many years. All of this promises to maintain the region's rank as the biggest iron ore exporter in the world, providing a fifth of the tonnage traded internationally.

Recent independent studies of the world industry, which show only marginal growth overall, forecast a considerable level of expansion for the Pilbara.

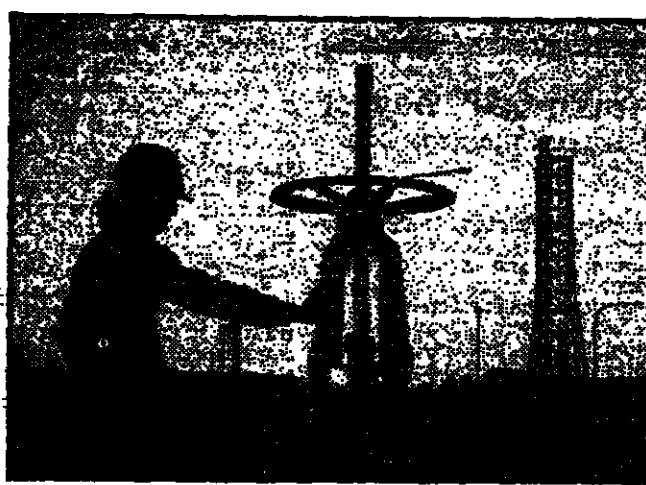
It must be a subject of some self-congratulation that it not only weathered the slump in demand in reasonable shape, but also reacted swiftly when the opportunity arose to sell more ore.



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Participants include Woodside Petroleum, BP Developments Australia, Shell Development (Australia), BHP Petroleum and California Asiatic Oil.

An engineer (right) adjusts a flare at a gas treatment plant.



PROFILE: ROBERT HOLMES & COURT

A man of audacity

LAUGHTER echoed around the panelled walls of the City brokers' dining room, when it was suggested that an unknown Australian businessman would win control of a British media group.

Mr Robert Holmes & Court's assault on Associated Communications Corporation nevertheless came off.

Today, he runs a world-wide group of companies from a modest Perth office. They have annual sales of at least \$A500m.

He has consistently improved profits for many years, and the extent of his audacity is still to be tested.

He is not the typical Okker pirate who is the stuff of Fleet Street mythology.

His inevitable grey suit, quiet manner and infinite courtesy belie his reputation for ruthlessness, for the unexpected attack.

His current attention is directed at conquering a strong bridgehead in the U.S. mineral group, Asarco, mainly because of its holding in the Australian company, M. L. Holdings.

Mr Holmes & Court enjoys the struggle, and the American taste for litigation is entirely to his taste (there have already been a series of court

hearings over the Asarco holding).

It is only one area where expansion is considered. He still has long-term ambitions to have a major influence on Australia's biggest company, BHP, in which he has a major holding (that is, considering its wide spread of shares).

His interests range from the media operations of ACC, including films and TV, to a newspaper and TV group in Australia.

His daring is matched, he claims, by great caution.

He enjoys telling stories against himself. An example: soon after he acquired control of ACC, he attended a Hollywood party, still in a grey business suit, blazer in that setting.

A local producer who knew Mr Holmes & Court, noted his singular appearance as an outsider and said to him "You look like Er."

At home, with a charming Perth-born wife and three children, he is rarely off the phone. But he does have some diversions, those one would expect with his wealth—thoroughbred studs (reputedly worth \$A15m), and a fine art collection (he employs his own curator).

Last year he was in London when one of his horses won Australia's richest and most famous race, the Melbourne Cup.

His wife Janet woke him with the news, which he took with great calmness.

For even his associates, Robert Holmes & Court remains an enigma, never showing any more than the most proper level of emotion, never revealing a vice or foible. However, they are united in their awe of his powers of logic, his ability to think laterally, and come up with an unexpected solution to a problem.

Yet his daring is matched, he claims, by great caution—"I never take a step unless I know there is an alternative available to me if I need it."

He regards most of Australia's more rakish businessmen with distrust, and in fact also remains largely aloof from the local establishment.

A poignant touch is provided by the contrast between his patrician manner (his forebears were the Heytesburys, and one of his studs and his family company have the name) and his insistence that he is a true Australian. He resents any suggestion of a remaining association with Zimbabwe, where he was a child, or South Africa, where he had his early education.

The single-minded, hard-working enigma may be Australian, but his ambitions are wider.

There is less laughter now when he begins one of his international incursions.

analysis which is the key to recent successes; the ability to see basic strengths in a company shunned by the markets, (ACC was a prime example). His legal training offered no clue to his financial skills which, he says, take no esoteric shape—it is all just hard work, using conventional financial principles.

And work he does, 18 hours a day, with the ability to concentrate single-mindedly on a problem. Small-talk plays no part in his conversation, though he has a surprising sense of humour, and a relish for financial gossip.

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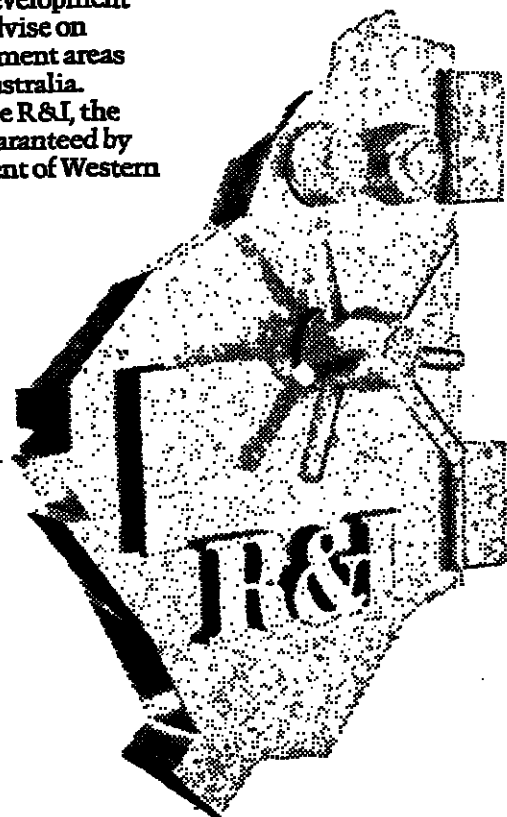
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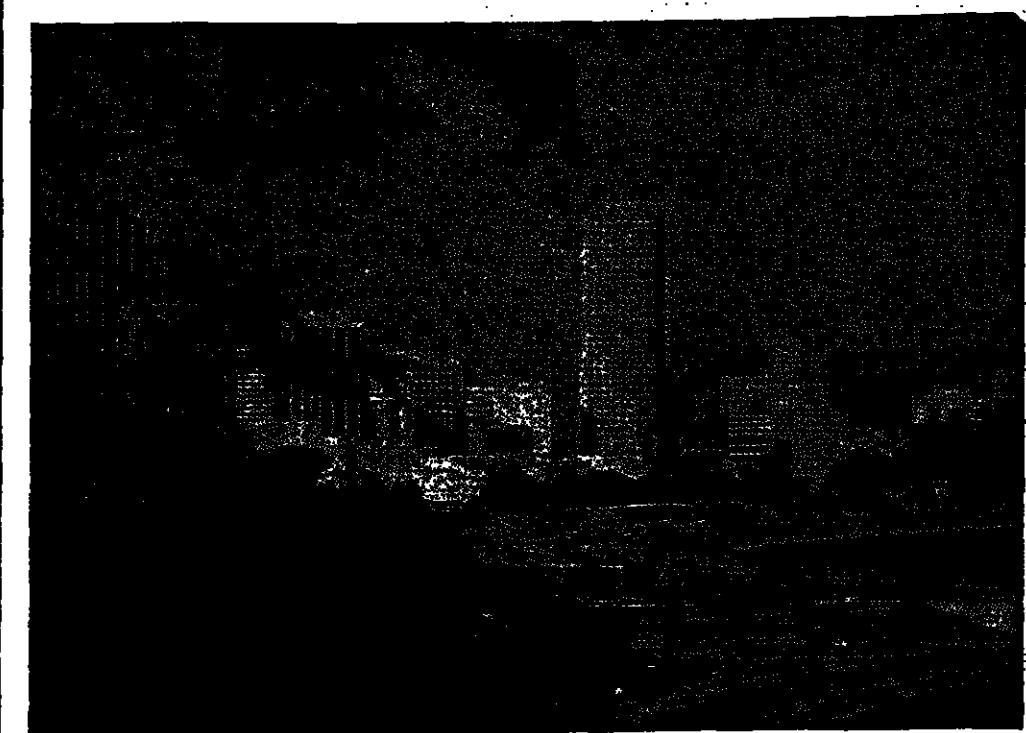
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WESTERN AUSTRALIA 6

Industry

Western Australia has almost no smokestack industry. Instead, the State Government is keen to vault an entire stage of development, grafting technology-based industries onto the State's resource base. Special targets: electronics, defence ship-building, chemicals and metal fabricating.



Perth: strategically located for hi-tech industry

Set to become more technology orientated

Industrial Sector

MICHAEL THOMPSON-NOEL

FOR MORE than a century, Western Australia has exhibited what Mr. Mal Bryce calls a traditional "tomato mentality", which is understandable, given that its fortunes have relied and still rely on the bulk commodity earnings of mining and agriculture.

However, it is part of Mr. Bryce's crusade as deputy premier as well as State Minister for Industrial Development, Technology, and Defence Liaison, to help transform WA's industrial mentality by nudging it on to a more technology-oriented footing.

"Western Australia is deprived of traditional heavy manufacturing because of its relative isolation and low population," he says. "Indeed, in 1985 we can be somewhat pleased that we don't face the trauma caused by smokestack industries in the United States, Europe, and the eastern states of Australia."

"However, our lack of heavy industry means that WA is poised to leapfrog an entire stage of development. For a start, we're closer to Singapore, Hong Kong, and the rest of South-East Asia than most of the rest of Australia."

In March, when speaking at a three-day Western Australian building and construction trade exhibition in Hong Kong, which may have generated export orders worth more than A\$40m, Mr. Bryce said he fully realised that customers were not going to come beating on WA's doors, which was why the State Government was so actively seeking fresh markets.

The range of WA products on display in Hong Kong included solar heat water systems, energy recovery equipment, water treatment plants, shade control systems, timber and plaster products, steel doors and frames, and portable timber buildings, some of which gained likely orders from Hong Kong, China, Macao and Taiwan.

Mr. Bryce says there are twin thrusts to current WA industrial policy: modernisation of existing industry, particularly

metal fabricating, food processing, chemicals, furniture, construction, and light engineering; and encouragement of new science-based industries.

Apart from chemicals and metal fabricating, special priorities include electronics, defence, and ship-building (small, fast, custom-built craft, such as expensive leisure boats, patrol boats, tugs, and trawlers).

At a seminar last month, Mr. Bryce said that WA was well-placed to host a successful electronics industry, given that it already employed 1,500 and had a turnover of A\$72m, of which 35 per cent or more is exported.

A key organisation is the WA Technology Development Authority, which is responsible for a A\$6.1m Technology Park at Bentley, near Perth; a Technology Development Fund; and an infrastructure development plan.

The park's facilities include conference rooms, exhibition area and small theatre; an R&D block for small incubator companies; enterprise units for companies reaching the commercial stage; and bigger units for companies wishing to relocate their whole R&D and assembly operations at the park.

The Technology Development Fund will operate four programmes: an R&D loan scheme, business planning grants, product refinement loans, and equity investments.

Of some importance in WA political circles, and to the state's industry, is the State Government's push to secure the assembly phase of the Royal Australian Navy's A\$1.5bn submarine replacement programme—and indeed its argument that Australia's submarine force should be located on the country's west coast by 1990.

Mr. Bryce claims that a decision to assemble Australia's new-generation submarines at Cockburn Sound, near HMAS Stirling, south of Fremantle, following a construction programme in which all states would share, would help give Australia the opportunity to develop defence self-reliance. HMAS Stirling is a modern but under-utilised defence facility.

"If this opportunity is lost," he says, "we may expect Australia's submarine fleet to be fragmented between its construction site, its operating base and area of operations, and its training facilities."

He says that at present, a lot of submarine cruising time is being wasted because their present east coast base is becoming increasingly irrelevant to regions that are strategically important to Australia.

"Vice Admiral" David Leach (the recently retired Chief of Naval Staff) has rightly warned that threats to our offshore resources—fishing grounds, oil fields, and mineral deposits—and territories such as Christmas and Cocos Islands, could be Australia's major military challenge of the future. Such resources and territories are strongly oriented to the west coast. It is crucial they be secure from a defence viewpoint."

Earlier this year, Canberra reiterated its commitment to the location of a A\$13m submarine escape training facility at HMAS Stirling; transfer of the destroyer escort, HMAS Swan, to Stirling later this year, bringing Stirling's complement to two destroyer escorts, three patrol boats, one survey ship, and numerous support craft; the completion of an RAAF air base at Derby, which an estimated A\$9.5m will be spent this year; and development of a regional surveillance unit in the Pilbara over the next five years.

Mr. Bryce says that Australians are painfully aware that, compared with some other countries, Australia has not applied itself to the packaging and presentation of its skills in a whole range of areas, from computer services and engineering skills to finance and architecture. For Western Australia particularly, learning to attract and package these skills is now of some importance.

Profile: Ralph Sarich

A local hero and the toast of Perth

AUSTRALIA'S CURRENT infatuation with high-tech stocks has produced at least one authentic hero: Perth investor Ralph Sarich, whose technology-based Sarich Technologies Trust (STT) is the darling of the markets and whose personal wealth—already considerable—is likely to soar if STT's Perth-based Orbital Engine Company (OEC) is able to secure international marketing agreements with leading engine manufacturers.

In 1972, says Mr. Sarich, OEC was a A\$76,000 company. Today, STT is worth about A\$400m, thanks to a clutch of developments stemming from OEC's development of an orbital engine invented by Mr. Sarich in 1968.

Of the A\$14.4m spent on development to the end of last year, A\$11.3m was provided by Broken Hill Proprietary (BHP). Australia's largest company, which together with STT is a major shareholder in OEC.

OEC has numerous strings to its bow, of which the most notable include a manifold fuel injection system, currently being tested in Europe, the U.S., and Japan; an in-cylinder fuel delivery system that is described as particularly advantageous in two-cycle operation; and an orbital power booster designed to improve the power output of

outboard motors at normal operating speeds.

Of the majors, special interest in Mr. Sarich and his inventions has been shown by General Motors and Outboard Marine Corporation, though the agreements are quite broad at present.

However, there are firm hopes that one or more of these products will be adopted commercially. On some estimates, OEC might be capable of generating an annual royalty income of A\$60m or more from products stemming from its orbital engine programme to date.

Mr. Sarich is a hugely individual whose energies have already made him rich. Apart from winning vital support from BHP, he has learnt how to penetrate the top echelons of the world's biggest car companies, which have helped him re-define and re-target OEC's research.

Former Partners, the Australian sharebroker, observes that OEC's products have "reached an advanced stage of technical excellence in an environment of critical technical and commercial appraisal," and one largely devoid of short-term funding constraints.

No wonder Ralph Sarich is the toast of Perth.

M.T.N.

Profile: Oceanic Equity

Vigorous appetite for growth

PROMINENT among the newest generation of Australian tycoons is Mr. Mark Holmes, 35, a former jackaroo and beef farmer who now presides, with considerable aplomb, over the Perth-based Oceanic Equity, a fast-growing group whose interests already span funds management, resources, motels, winemaking, and property development and management.

Compared with WA's two best-known corporate raiders and entrepreneurs, Mr. Robert Holmes à Court and Mr. Alan Bond, Mr. Holmes still has far to travel. For example, in its latest half-year, to December 31, 1984, Oceanic turnover was just A\$234m and its net profit, after interest charges of A\$135m, a modest A\$29,000.

However, its appetite for growth, and the vigour and apparent skill with which its chairman has begun to himself into fresh fields, indicates a bright future for a group whose base is WA, but whose interests extend to the eastern Australian States and beyond.

Oceanic, which is controlled by one of Mr. Holmes's family companies, TW Investments, has been reorganised into six operating divisions, each with its own directors and management.

● Funds management: Twelve private property trusts have been merged to form Pacific Property Trust, a A\$150m venture with interests in New South Wales, Victoria, and Queensland.

● Oceanic also operates the now-listed First Australian Gold Fund, which could grow to A\$20m over the next 12 months, plus a mortgage, an equities, and a property growth trust. All told, funds managed stand at A\$110m, but rapid growth is expected, the target for funds under management being A\$450m by 1989.

● Energy: Oceanic has 60 per cent of Queensland's oil and gas explorer Aper Oil, which has interests in a gas discovery in the Gulf of Mexico, plus promising Australian interests.

● Western Resorts Corporation: This has 25 hotel-motels, and is seen by Mr. Holmes as well-placed to capitalise on WA tourism and leisure when they boom.

● "The days of Qantas being able to control the flow of tourists into Australia are numbered," he says succinctly.

● Cape Mentell Vineyards (80 per cent owned by Oceanic): This already runs a small (200 tonnes) but immaculate and prize-winning vineyard and winery at Margaret River, a bucolic spot near Australia's south-western tip, and is establishing a 300-to-400-tonne operation in New Zealand, where the tax climate for winemakers, says Mr. Holmes, is "streets ahead of Australia."

● Margaret River Land Holdings: Interests include about 500 hectares of prime development land at Margaret River, where Oceanic has hopes of a significant tourist development that pleases the town, if not the local environmentalists.

● Auto Investments: Interests include the Ford dealerships in Bunbury and Albany, and the Collier Mail newspaper.

Given Western Australia's propensity for producing high-fliers, Mr. Holmes is one up-and-comer that the markets are watching.

M.T.N.

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Defeat of Land Bill is setback for Mr Burke

Aboriginal policy

MICHAEL THOMPSON-NOEL

A MAJOR BLOW to the Burke Government of Western Australia was the death last month of its Aboriginal Land Bill, which was defeated in the opposition-dominated State Legislative Council.

At once, there was a flurry of rhetoric and name-calling — plus the inescapable feeling, in some quarters, that an opportunity to improve the lot of Australia's society's most disadvantaged group, the Aborigines, had once again been squandered.

The premier, Mr Burke, said that the defeat of the Bill was "a scandalous and shameful" — that a "majority of commonsense and moderate legislation tailored to WA needs and enjoying broad support had been jettisoned irresponsibly, creating a vacuum into which potentially unstable federal legislation, authored by the Hawke Government in Canberra, might now flow.

In steepest contrast, Mr Bill Hassell, the Opposition leader in WA, claimed that once again WA had been protected from "artificial legislation" that sought the division of the state into "black and white land," adding: "The real future to

be considered is the development of Aboriginal people as individuals in our society. Dignity and individuality — not to return to tribalism, as proposed by land rights — should be the hallmark of the future."

Mr Bob Riley speaking for the Aborigines said that the Hawke Government in Canberra was now faced with the prospect "that this coalition (Liberal Nationalist) parties regard opposition to Aboriginal land rights as an election winner," and that the pressure on the Federal Government to "prove its courage, integrity, and commitment will grow correspondingly."

However, Mr Hassell — for one — doubts whether Prime Minister Bob Hawke will move with alacrity on the land rights front. "He knows that if he tries to impose national uniform land rights legislation on this nation he will shortly be the certainty and immediacy of his political demise," says Mr Hassell.

On February 4 this year, Mr Burke unveiled the major provisions of his land rights legislation, claiming that it would confer significant benefits on Aboriginal communities.

These included recognition of long-term Aboriginal reliance on or use of land, and replacement of the current pastoral leases, which would be controlled over reserves on which resident Aborigines have only

Aborigines in WA, as elsewhere in Australia, are bitter about past treatment and dispossession. They say the white version of history is a lie. Yet recent attempts by the Burke Government to introduce a moderate Aboriginal Land Bill in State Parliament foundered, the Opposition leader claiming that once again, WA had been protected from 'extremist legislation'.

advisory status and no security of tenure with a system where secure title and real control pass to local Aboriginal groups."

At the same time, the legislation would not disadvantage anyone who had existing or proposed rights over claimable land, or in land surrounding claimable land.

There would be no Aboriginal veto of mining and exploration. Access to land for mineral exploration and production would be maintained, while protecting sacred sites and living areas.

The principle of Crown ownership of minerals would be maintained. Compensation would be payable for damage to residential areas, but would not be linked to the value of the minerals or petroleum, or to spiritual or religious factors.

The land claimable by Aborigines would be vacant Crown land, original mission lands, and limited areas within pastoral leases. All would be held under freehold title, but

would not be sold or mortgaged without ministerial consent.

In presenting his Bill to the WA Parliament, Mr Burke said it sought to "recognise Aboriginal traditional connections to land and to present the most disadvantaged group in our community with a tangible and secure base for their future development without harming anyone else."

He added: "The Government's view is that the proposal will be a positive step towards removing currently existing oppressive elements of paternalism which are akin to a system of apartheid."

Mr Hassell and his Liberals fought the Burke land rights legislation every inch of the way. On February 9 Mr Hassell claimed that "Burke and his socialist colleagues have set out to divide Western Australia on racial grounds. They want to give away 40 per cent of your state to a group of people just because they are black... We will fight Burke and his socialist allies to preserve every

one of the 1m sq km of WA he plans to give away."

On March 26 in a speech opposing the Land Bill in State Parliament, Mr Hassell expounded his views at length, saying: "This Bill proposes land rights; sea rights; excision rights in relation to pastoral leases; national parks rights; reserves rights; pastoral lease rights; apart from excision rights; exemption from execution for debts or rates rights; exemption from payment of land tax rights; and mission land rights."

10 strands

No fewer than 10 separate but important strands are contained in this Bill. Every one of those involves a very substantial commitment of the resources and entitlements of the people of Western Australia to a minority of our population.

Every one of those special sets of rights will, of itself, create division and difference. The combined operation of those 10 special rights will do no less than put back the advancement of Aboriginal people by literally generations."

In summary, Mr Hassell described the proposed legislation as "a major wrong-doing to Western Australia and, more particularly, to its future."

Yet what of the past? As a prelude to his Land Bill, the Burke Government commissioned an inquiry into Aborigines' land rights by Mr Paul Seaman, QC, who produced his report last September 17.

Early in his report, Mr Seaman refers to the Aborigines' "very deep sense of injustice about their past treatment and dispossession in this state," adding: "It is plain to me that Aboriginal people do not intend to be turned into models of suburban white people."

Chapter 12 of the Seaman report, therefore, is devoted to a brief history of the treatment of Aborigines in WA, written by the deputy commissioner, Mr Graham McDonald.

Relations between the first white settlers and the Aborigines were established, says Mr McDonald, on the pretence that WA was unoccupied, leading to the legal fiction that WA was being settled rather than conquered.

It was assumed that there was no system of Aboriginal land-holding, whereas the reverse was the case, the right of property being well recognised and resources being jealously guarded, husbanded, and harvested.

The settlers dispossessed the Aborigines, says Mr McDonald, by direct physical violence, and then by restrictive legislative



The Aborigines "do not intend to be turned into models of suburban white people"

and administrative means. As the number of settlers increased, conflict between settler and Aborigine became more widespread. In 1832, Capt. Fremantle wrote that the campaign against the Aborigines has almost amounted to a war of extermination. "This is really the most awful warfare, but I am sorry to think at present necessary."

As the pearl shell fishing industry spread northwards from the Pilbara in the early 1860s, the pearlers forced Aboriginal men, women and children to become divers. Conditions on the boats were appalling; on shore, the women were used as prostitutes.

And so it continued, into the 20th century. Mr McDonald says that many acts of violence occurred in the lifetime of a number of witnesses to the Seaman Inquiry.

"A man speaking at the Drysdale River hearing said: 'We been hunt out. Our people got shot; even the mustering men. If we ran away the station people went after us and put a bullet in us like dogs. We lost our country through bullets, rifles and chains.'"

This year the gross value of the State's agricultural production will be more than A\$2.5bn, about a fifth higher than the figure for last season.

Big drive for greater efficiency

Agriculture

MICHAEL THOMPSON-NOEL

DESPITE the glamour of the State's resource industries, farming remains a strong central pillar of the State's wealth. In the past 15 years the rapidly growing resource industries have reduced Western Australia's dependence on agriculture — a major industry well during the drought years — but the reverse is also true.

The cyclical nature of the demand for metals means that farming will be called upon in many years to support the State when the mineral industries are struggling.

In broad terms the State's economy can be said to be divided into three parts, over a number of years roughly equal.

These are mining and farming, and the service industry which supports these two.

Obviously, a prosperous farming sector provides benefits which flow rapidly through to the rest of the community.

This year the gross value of the State's agricultural production will be more than A\$2.5bn, about a fifth higher than the figure for last season.

The latest figure is a record, and is particularly impressive in view of the poor prices received for some commodities, (but of course also reflecting the weaker Australian dollar).

Western Australia has farming profiles quite different from the other major agricultural States. It has only 8 per cent of the nation's farmers, but produces 16 per cent of its rural products, indicating big properties, capital intensive agriculture and a relatively small number of hired employees.

Another interesting statistic is that the level of debt for Western Australian farms is double that of the Australian average, not necessarily a cause for alarm.

The reason for the high figure is the big size of Western Australian farms and the fact that many of them are relatively recently developed and therefore still have debt.

The corollary to this is that, in good seasons, the average farmer has very high returns because of the big acreages.

Agricultural economists say that we will not see another development boom like the one which occurred in Western Australia in the 10 to 15 years after World War Two, when new land was opened up often at a rate of a million acres a year.

It is now thought that little of the remaining marginal land is worth developing, particularly in view of the high cost structure of Australian agriculture.

The main thrust of farmers will be not to seek new land, but to either consolidate existing properties or to make their current operation more efficient.

The agriculture experts say that there is still scope for "fine tuning" farming, by devoting great care to many small details — most of the big improvements have already been carried out.

But this care with detail could considerably improve yields of some crops and there are figures to support this claim. Western Australia has always been a centre for agricultural research and there are some

visible examples of this. For example, the Esperance region, now a sprawling agricultural area on the south coast, was for half a century regarded as having soils too poor for farming.

The advent of new technology, particularly in the addition of nitrogen and a number of trace elements, turned this into a green and prosperous land.

The use of lupins in order to add nitrogen to local soils, was pioneered in Western Australia and today lupins as a crop is a very important part of local agriculture.

Another more recent development is the export of live sheep, and Western Australia has provided about half the total exported from Australia in recent years. They are moved in ships that carry up to 100,000 animals at a time, to the oil-rich States of the Persian Gulf.

The trend towards re-stocking farms with sheep has meant that there have been fewer available for the Middle East trade and the buyers have turned more to other parts of Australia.

In 1982-83 the State exported 3.2m live sheep, but the figure would have fallen by up to a million last year. These figures compare with total Australian exports of about 7m live sheep.

Discontent

A vast rally of farmers in Perth recently showed the discontent which has been evident across Australia with Government policies related to costs.

The weak local dollar will help them in the short term, but they fear that this will later lead to greater inflation in Australia, increasing their production costs at an even faster rate.

The State Labor Government, while having no natural sympathy with the conservative farming community, has at least shown a willingness to listen to the farmers' problems.

The apparent solutions are national, rather than local in application. In a State which shows so much geographic diversity a primary producer can be a man with a million acres of pastoral country — and a ranch, but a "station" in the wild Kimberleys, or an orchardist with a few hundred trees in the beautiful, undulating south-west.

More typically, he will be a wheat farmer with, say, 8,000 acres, and several thousand sheep, and it is this type of agriculture which is so efficiently carried out in Western Australia.

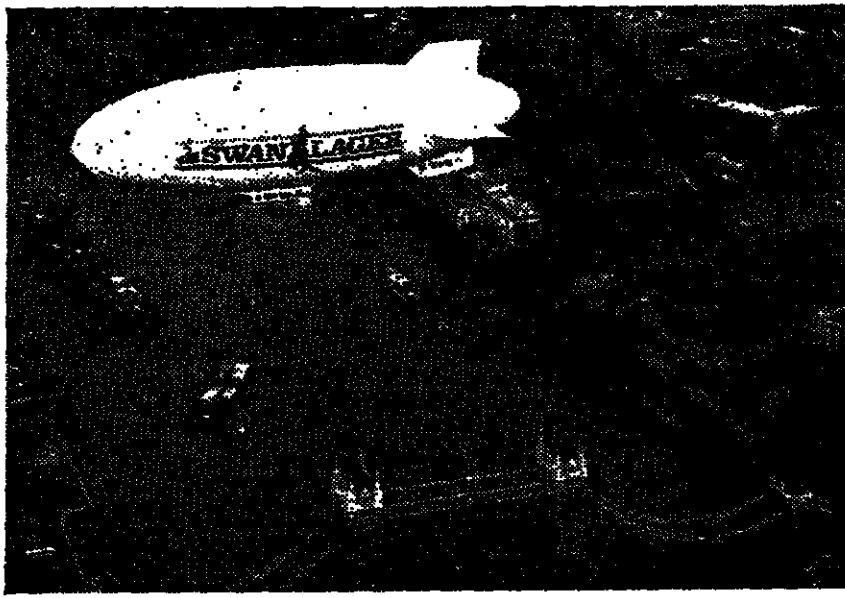
With the departure of long-reigning conservative governments, farmers may have lost some of their political power.

The State Labor Government, with the exception of one issue related to mining, has shown no interest in removing any of the staple privileges that country people enjoy in Western Australia (such as power tariffs, heavily subsidised, which are the same as in the city).

While Labor will never gain many votes from farmers, they are still powerful enough to be considered enemies, a prospect to be avoided.

The State's demographic paradox is part of this political dilemma — farmer owners make up less than 1 per cent of Western Australia's population, and nearly two-thirds of it lives in the city of Perth. Yet the gerrymandered country electorates continue to hold great power.

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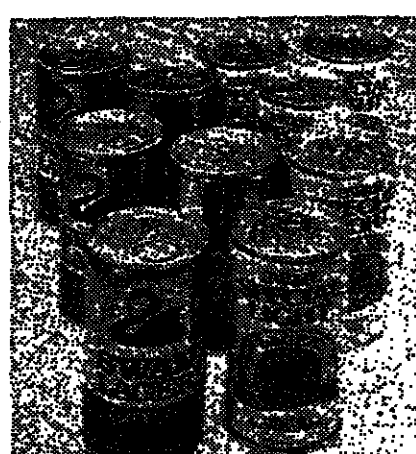
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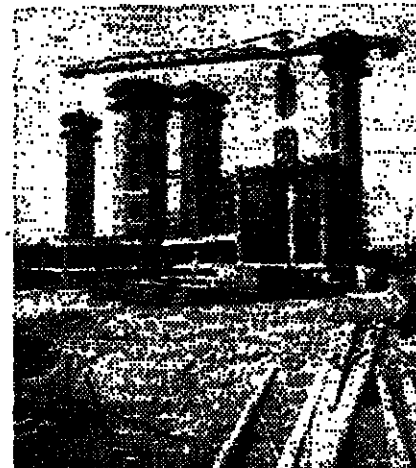
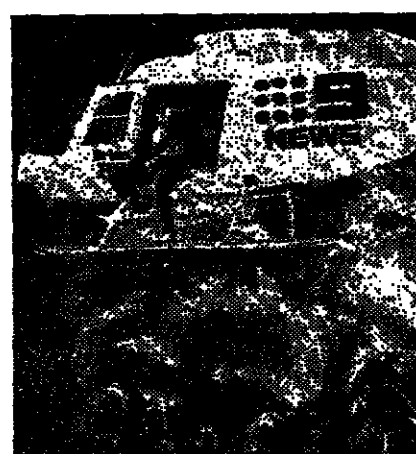
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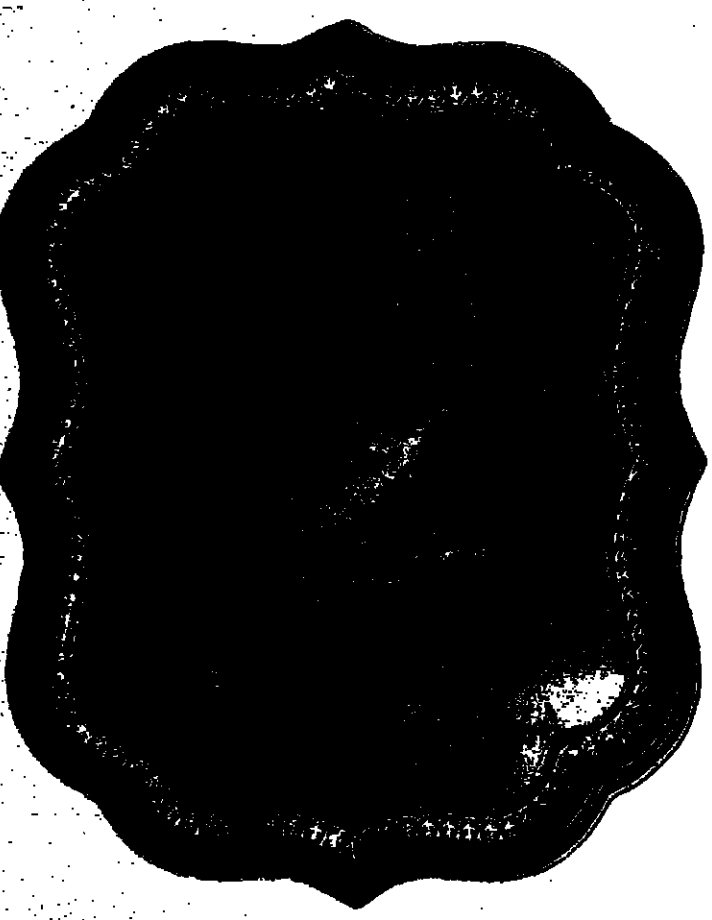
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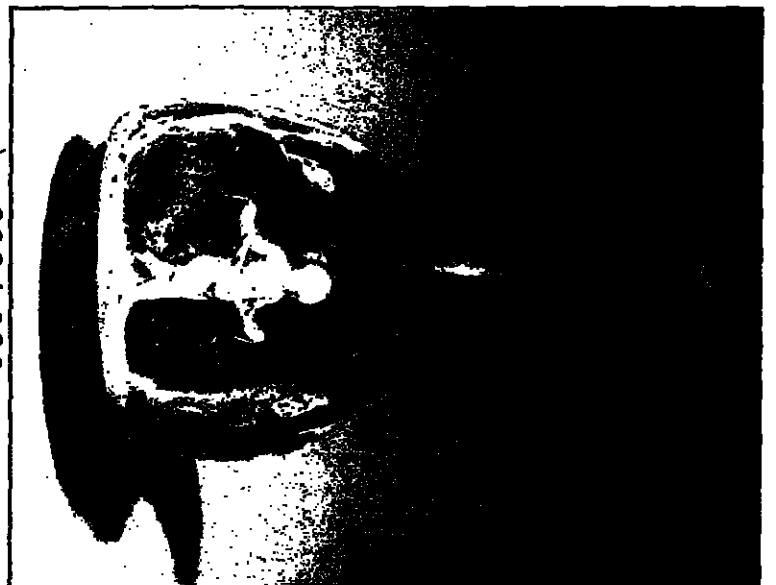
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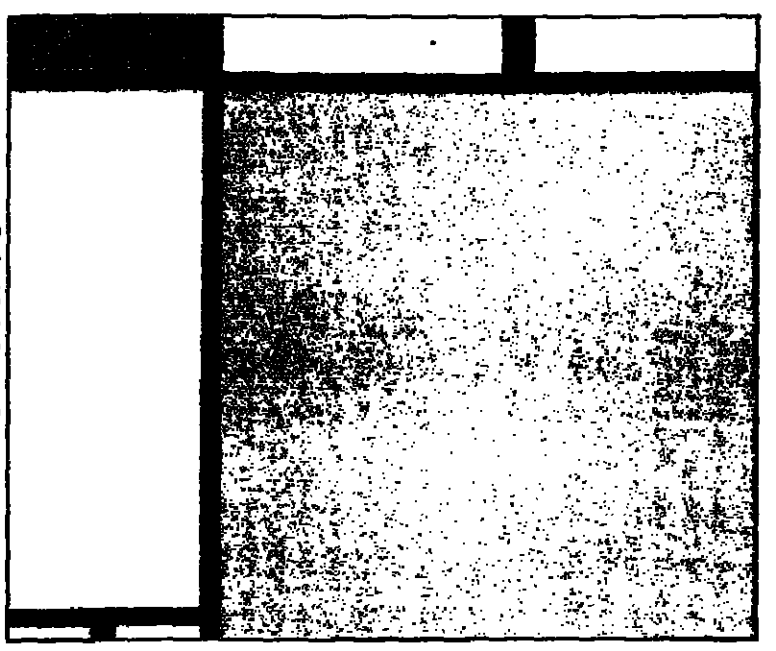
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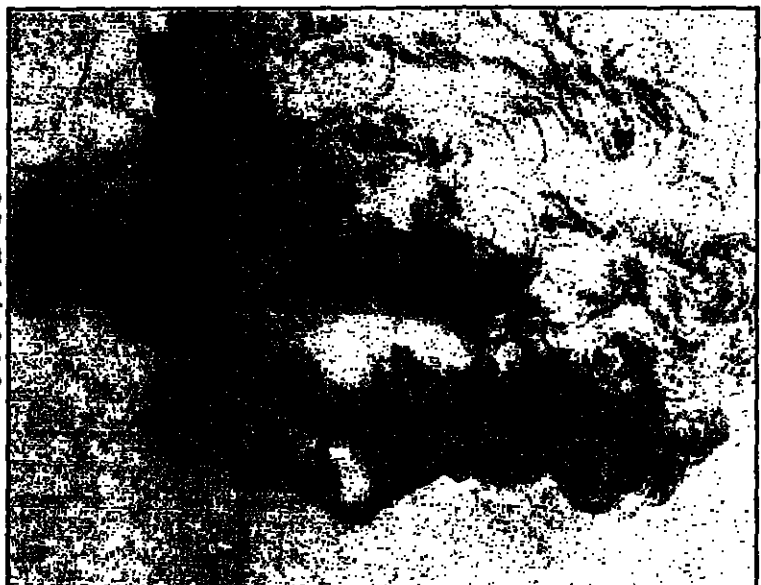
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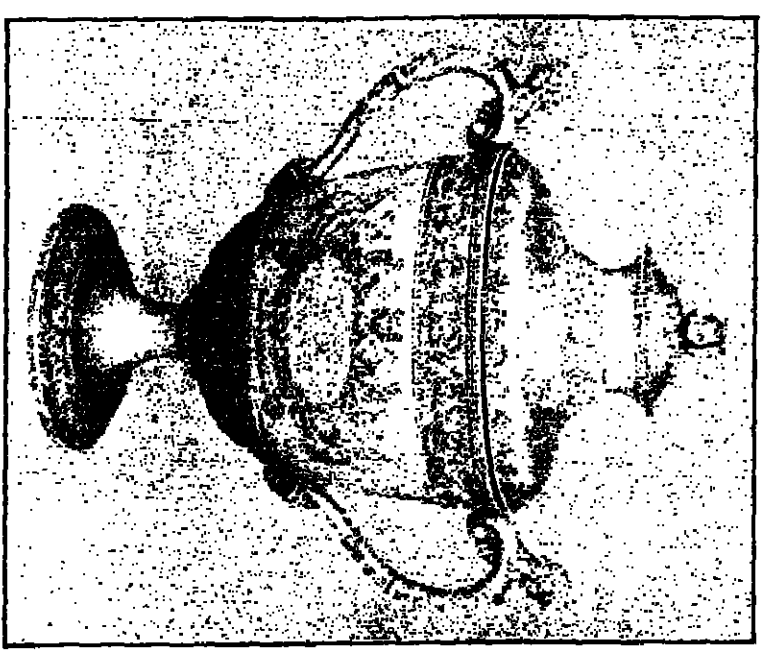
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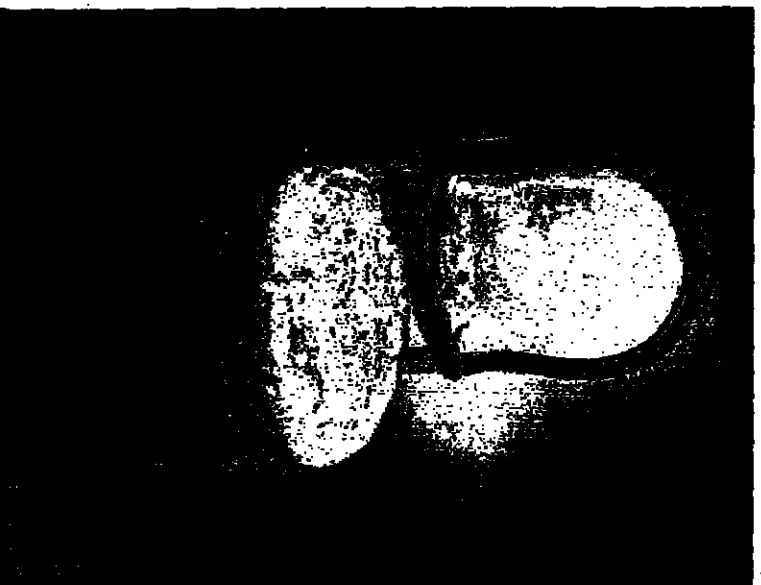
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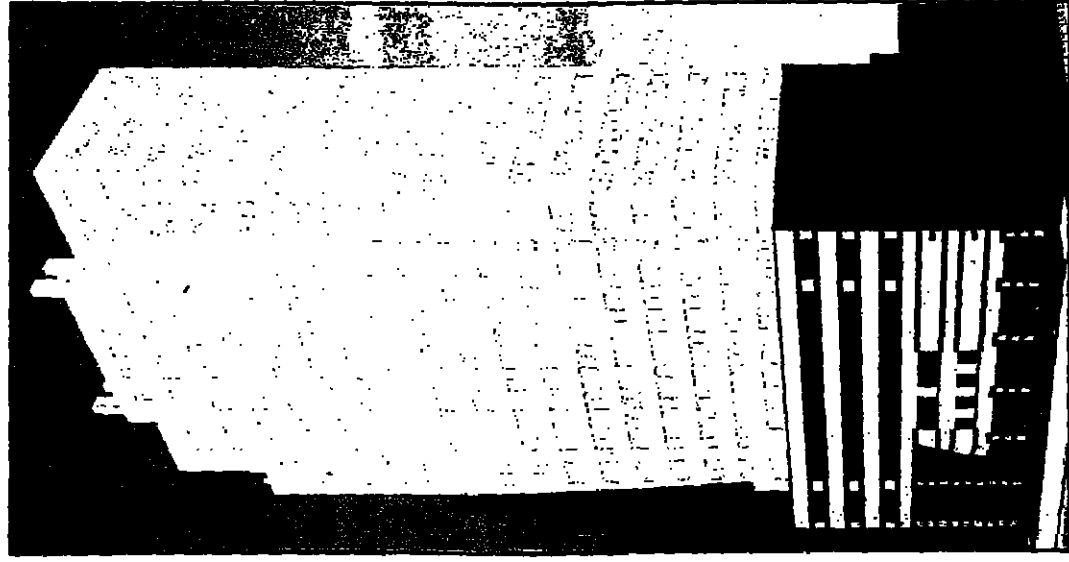
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May 8th is an important day in Christie's history, as it sees the official opening of our splendid new premises in New York.

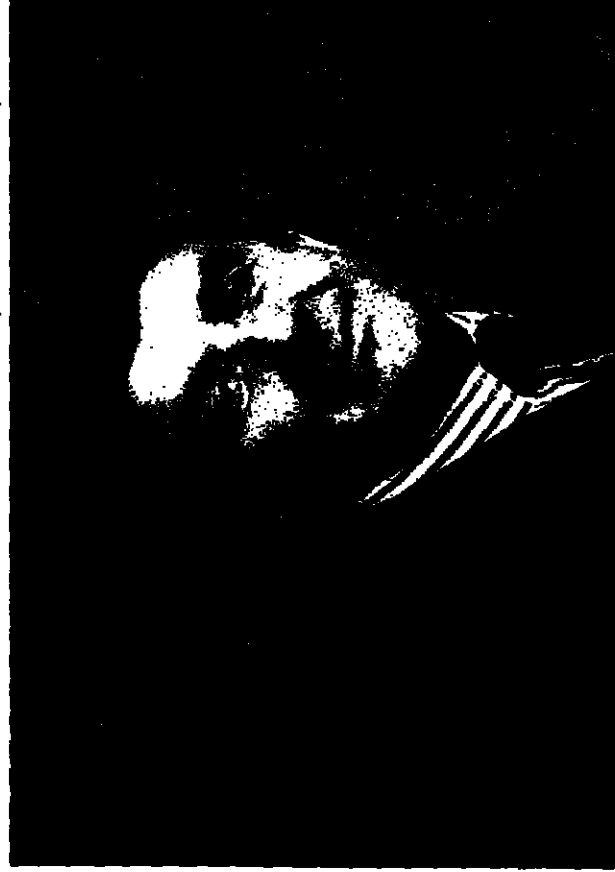
Adjoining and extending our offices on Park Avenue at 59th Street, the newly built salerooms, warehouse and office space occupy the lower floors of a new 24-storey building, the Delmonico Plaza. They will result in an expansion of over two-thirds in our total space, and will increase the total capacity of our salerooms to 1200 people for important evening sales. Such an event, the sale of twenty Highly Important Paintings by Old Masters from an American Private Collection, will launch the new saleroom in magnificent fashion tomorrow, 9th May.

We at Christie's believe that this dramatic enlargement of our New York operation further demonstrates our faith in that buoyant and important market and in our central position in it. Funded wholly from internal resources, Christie's Park Avenue gives our clients what they want: the best premises in the best position in one of the world's two best auction markets—New York.

In the other, London, the Chairmanship of Christie Manson & Woods Ltd., the St. James's saleroom, has been taken over by the company of David Bathurst, for seven years President of the New York company. Christopher Burge, formerly Head of Impressionist and Modern Paintings, succeeds him there.



Christopher Burge, President, Christie's New York



Mr. J. A. Floyd, Group Chairman

The Results — at Christie's

A month ago in London, Christie's International plc, the only quoted Fine Art Auction company, announced the Results for 1984. Profit before tax nearly doubled at £17.25 million (1983, £9.74m) and a final dividend recommended raises total payment for the year by nearly 30 per cent to 11p per share (1983, 8.5p). A one-for-one scrip issue is proposed.

Mr. J. A. Floyd, Group Chairman, said in his Statement to shareholders that "... the international art market continues to be buoyant and we will soon begin to see the benefits of our recent capital expenditure. Therefore I am confident that with our emphasis on service and expertise the results for 1985 will again be satisfactory".

We at Christie's hope you will enjoy this foretaste of sales to come, which we present to you with pride — and enthusiasm.

Key to front cover illustrations		
1	2	3
4	5	6
7	8	9

- 1 Diamond tiara given by King Alfonso XIII to his wife, Queen Victoria Eugénie on the occasion of their marriage in 1906. Sold on 24 November 1984 in Geneva for Swf. 152,000.
- 2 Free-blown and cameo-carved glass flask, 25 B.C. to A.D. 25, 7.6cm. high. Sold on 5 March 1985 in London for £34,000.
- 3 Pier Mondrian: Composition with Red, Blue and Yellow, oil on canvas, 51 by 51cm. Sold on 27 June 1985 in London for £1,512,000.
- 4 Tiffany faience glass and bronze Bogenia lamp, 48.9cm. high, 33cm. diameter of shade. Sold on 30 March 1985 in New York for \$87,200.
- 5 Raffaele Sanzio, called Raphael: Studies of a Man's Head and Hand: auxiliary cartoon for the Transfiguration, black chalk, 36.3 by 34.6cm. Sold on 3 July 1984 in London for £3,564,000.
- 6 George III gold cup, presented to Sir Robert Wigram by the officers and men of the Sixth Regiment of Royal London Volunteers, by Digby Scott and Benjamin Smith, 1806, 25.5cm. high. Sold on 27 March 1984 in London for £108,000.
- 7 Pablo Picasso: Femme Assise au Chapeau, signed, painted in 1923, pastel and charcoal on canvas, 130.8 by 97.8cm. Sold on 13 November 1984 in New York for \$4,290,000.
- 8 Louis XVI silverwood chair, circa 1769, made for Mme. du Barry by Louis Delaunoy for the Pavillon at Louveciennes. Sold on 21 November 1984 in New York for \$9,800.
- 9 Joseph Wright of Derby, A.R.A.: Mr. and Mrs. Thomas Coleman about to set out on a ride, oil on canvas, 127 by 101.6cm. Sold on 23 November 1984 in London for £1,404,000.

LONDON

Important Islamic, Indian and South-East Asian Manuscripts, Miniatures and Works of Art

Thursday, 4 July and Friday, 5 July

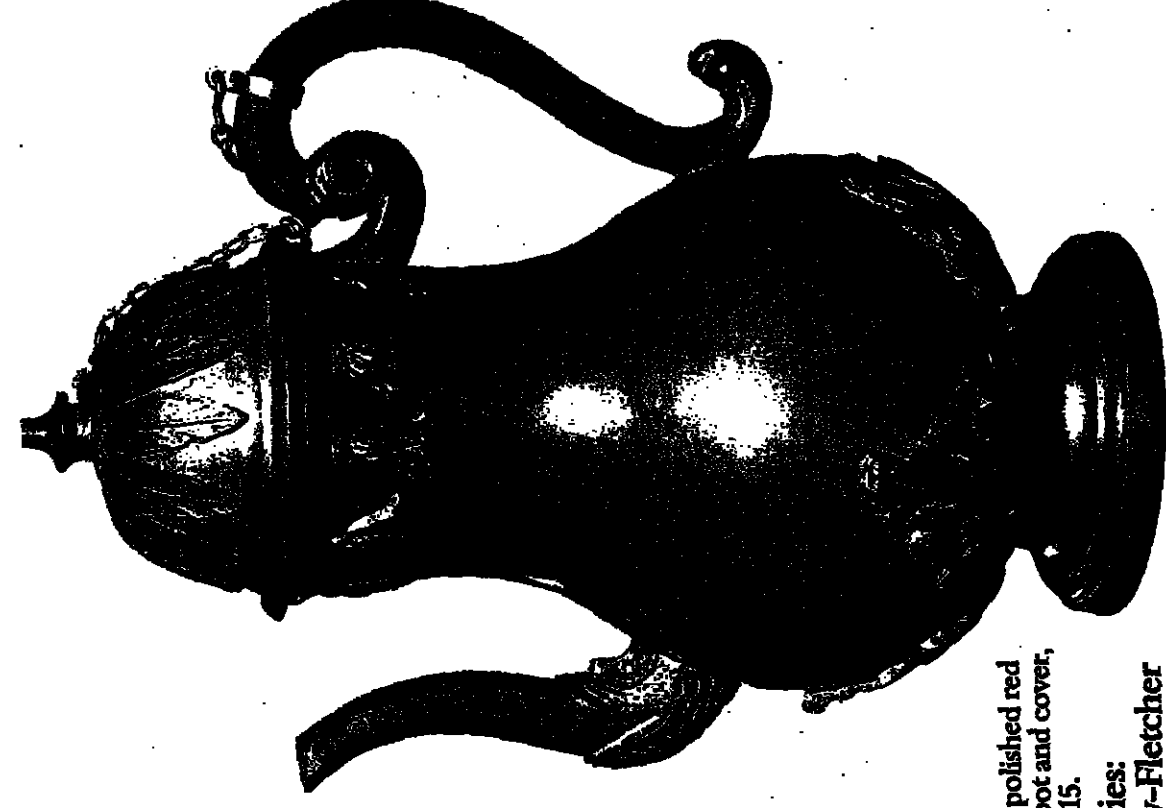
Important Continental Ceramics

Monday, 1 July



To left: Portrait of Genghis Khan by Mir 'Ali, Isfahan, AH 1218/AD 1803-4, 289 by 133cm. One from a series of life-size historical portraits of the rulers of Persia which for the last 150 years was believed to no longer exist. The series was commissioned from the principal royal portraitist, Mir 'Ali of Teheran, by Fath 'Ali Shah Qajar, for the Imarat-i-Naw Palace at Isfahan.

Enquiries:
Philipa Vaughan

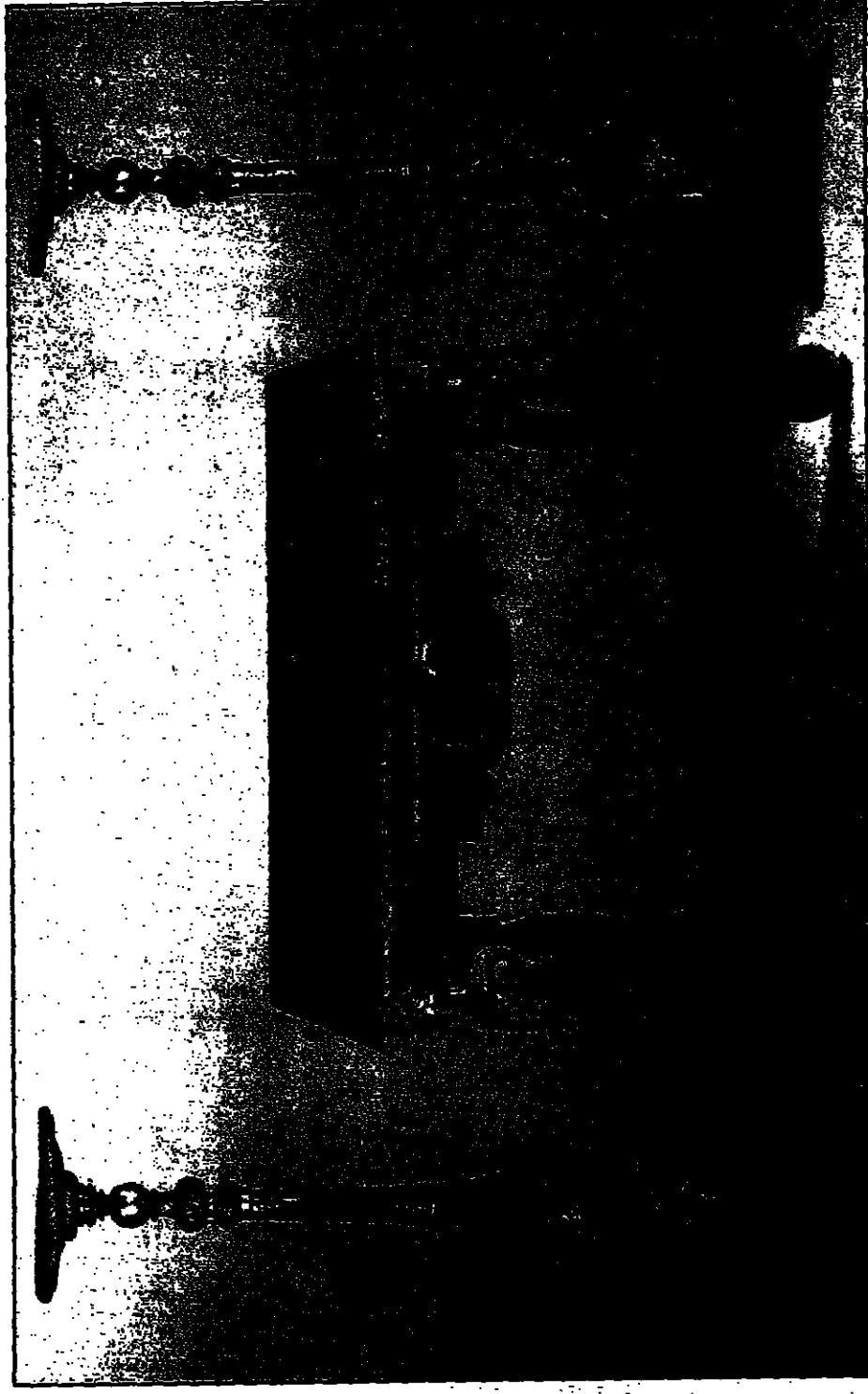


To right: Bögger polished red stoneware coffee-pot and cover, circa 1715.

Enquiries:
Hugo Morley-Fletcher

Important French Furniture

Thursday, 20 June



Louis XIV bouille centre table, 114.3cm. wide, Pair of Louis XIV bouille torchères, 128.8cm. high.

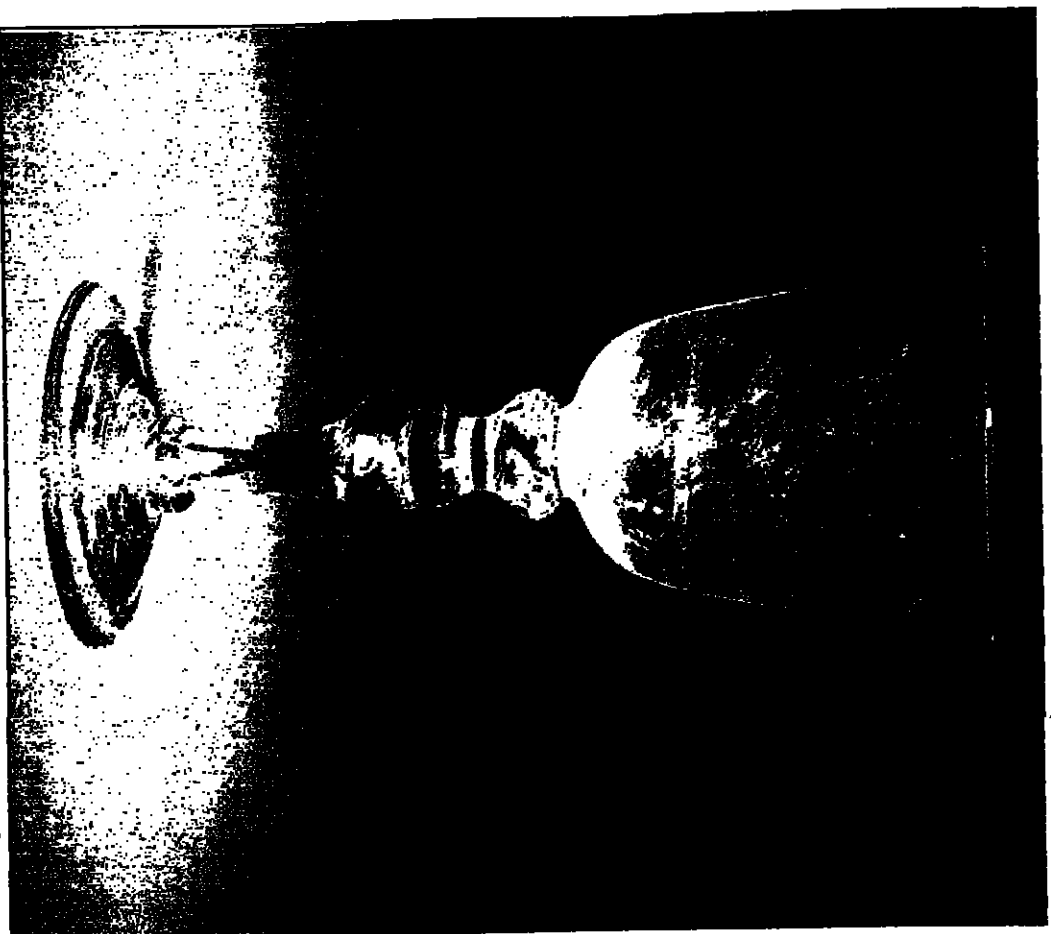
Enquiries: Hugh Roberts

8 King Street, St. James's, London SW1Y 6QT Tel: (01) 839 9060

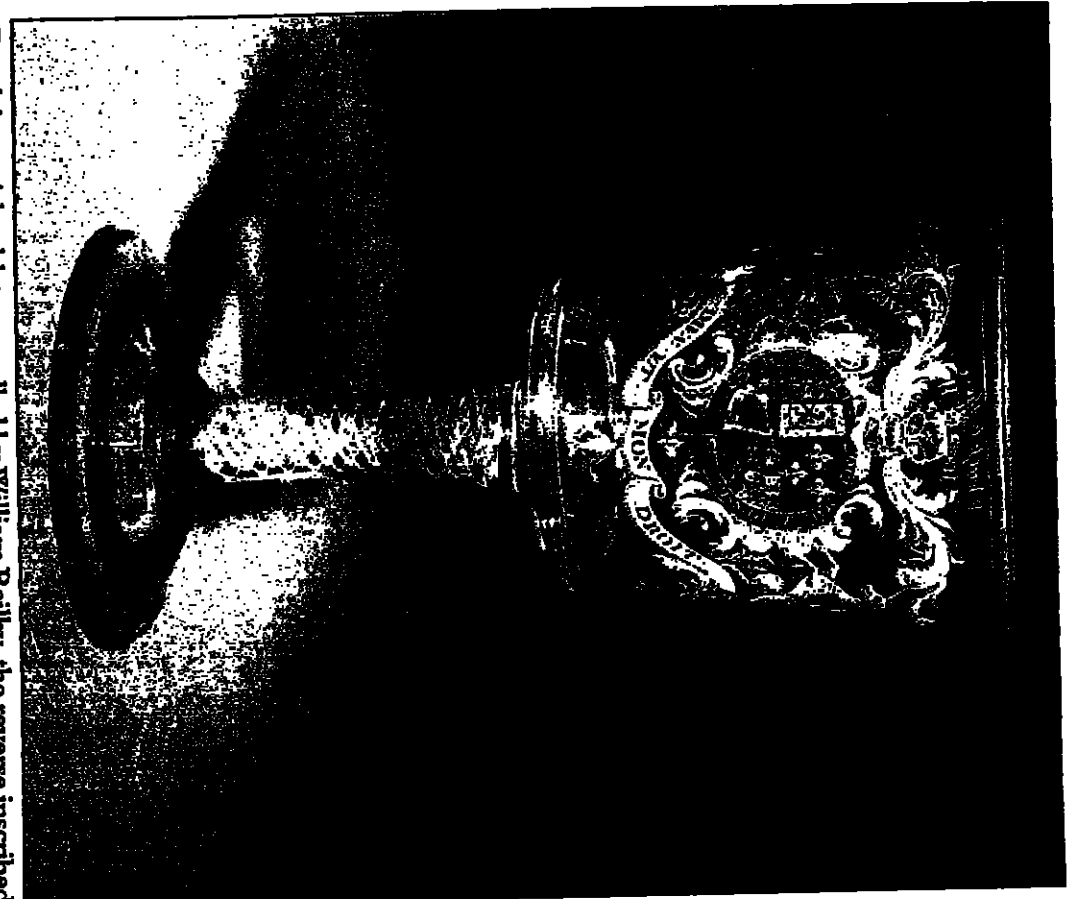
LONDON

English & Continental Glass & Glass Paperweights

Including the Bradford Collection of 18th Century
Dutch Engraved Glass
Tuesday 4 June at 10.30 a.m.



A stipple-engraved dated armorial goblet by David Wolfe, 1784—from a set of twelve commemorative goblets dating between 1762 and 1784, commissioned for the Waardkepers of the town of Heusden, South Holland. 19.2cm. high.

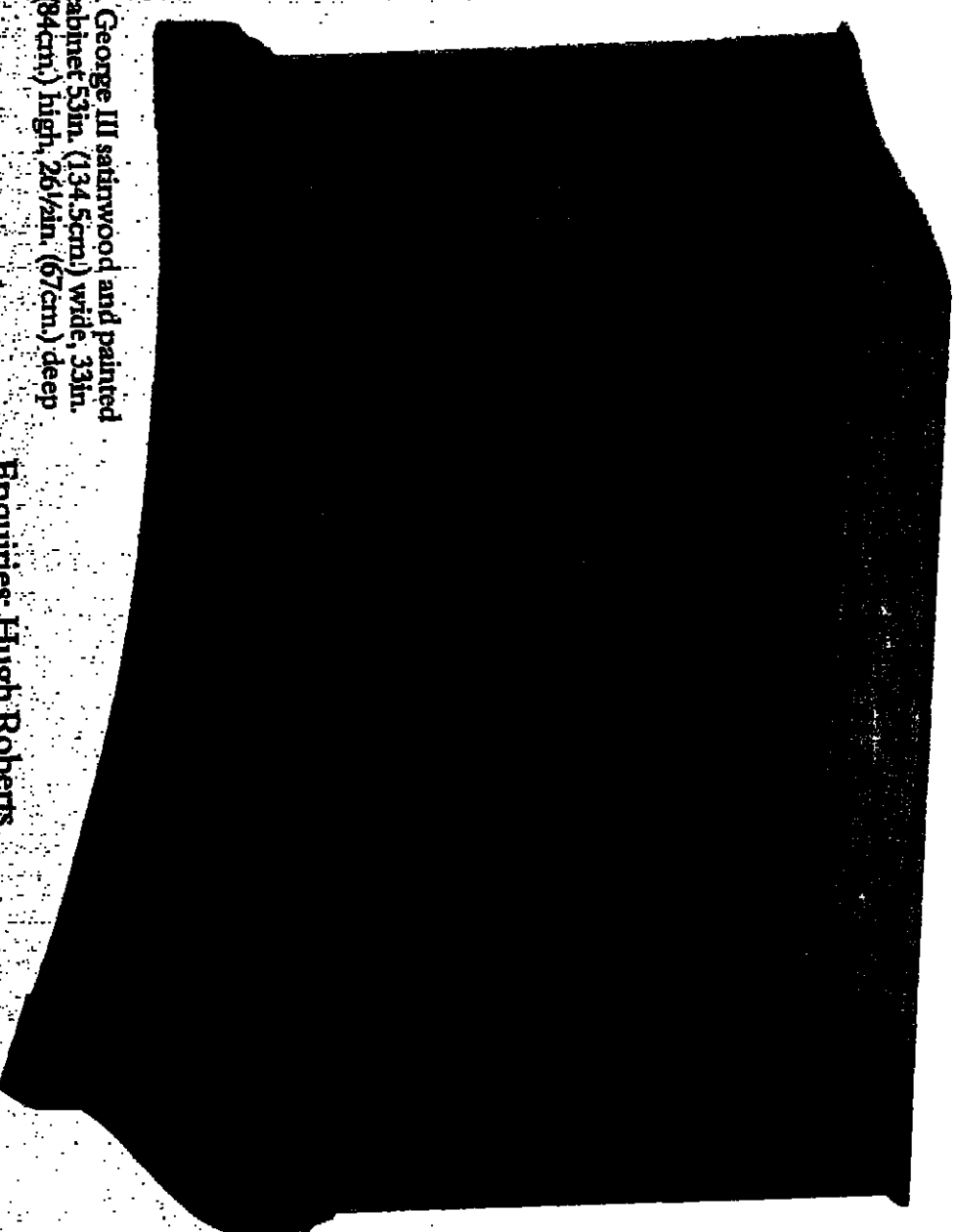


Royal Armorial goblet enamelled by William Beilby, the reverse inscribed 'Succes to the African trade of WHITE-HAVEN, signed Beilby junr inv'. & pink, circa 1762, 25cm. high.

Enquiries: Rachel Russell

Important English Furniture

Thursday 27 June at 11 a.m.



A George III satinwood and painted cabinet 53in. (134.5cm) wide, 33in. (84cm) high, 26 1/2 in. (67cm) deep.

Enquiries: Hugh Roberts

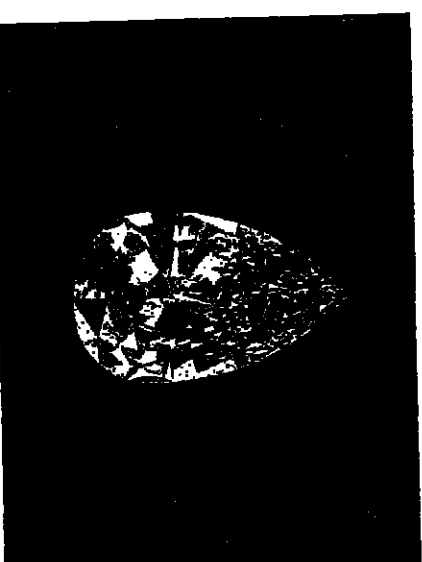
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Enquiries: Hugh Roberts
8 King Street, St James's, London SW1X 6QT Tel: (01) 839 9060

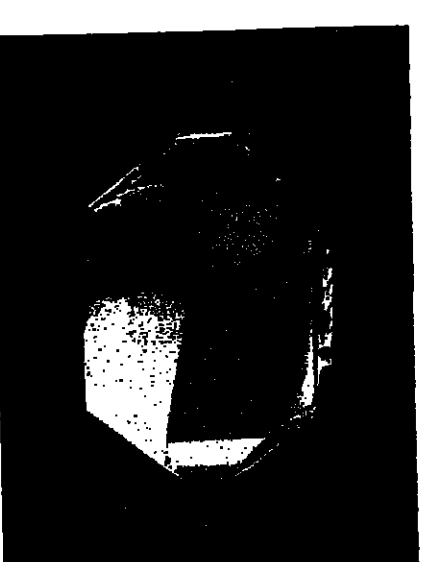
GENEVA

At the Hotel Richemond Magnificent Jewels

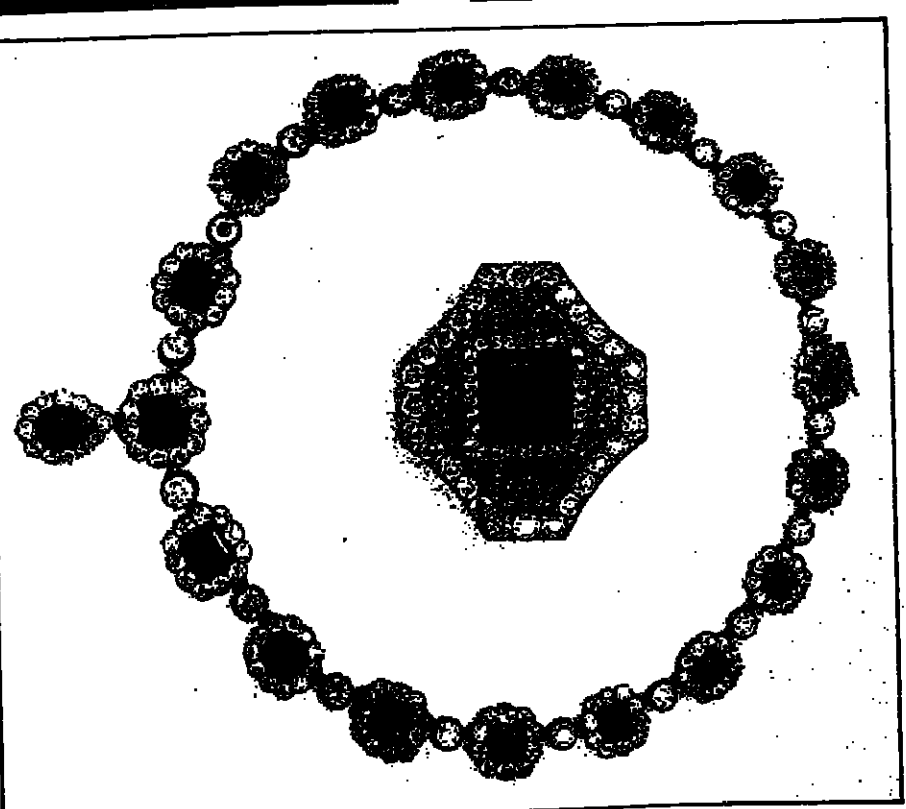
Thursday 16 May at 10 a.m., 3 p.m. & 8 p.m.



A superb pear-shaped diamond of 55.91 cts.



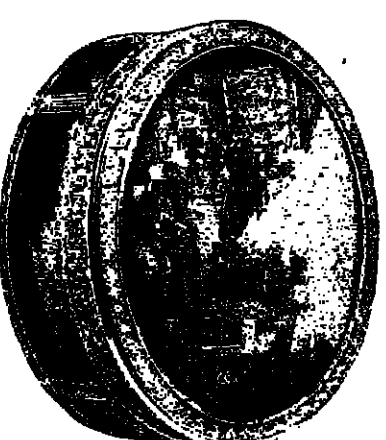
An historical Moghul period table-cut diamond of 56.71 cts.



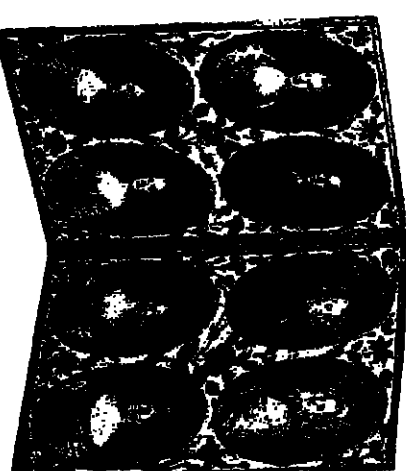
An important antique emerald and diamond necklace and a superb antique emerald brooch of 24.62 cts. (Illustration shown reduced)

Highly Important Gold Boxes

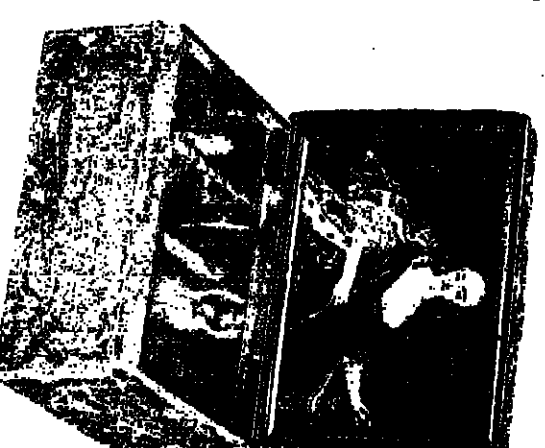
Tuesday 14 May at 8 p.m.



Louis XV gold automaton snuff-box set with miniatures under glass, by Jean-François Garand, Paris, 1770-1775, with the charge of Julien Alaire and the discharge of Jean-Baptiste Fouache, 8cm. long.



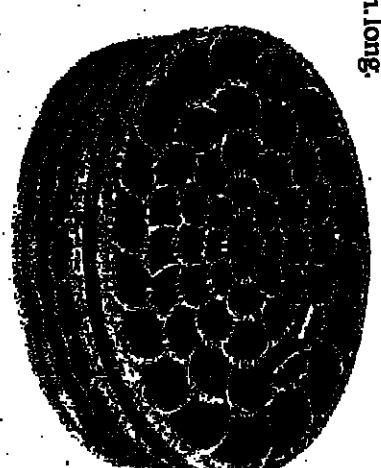
Louis XV Garnet, of Japanese lacquer mounted in gold set with miniatures, Paris, 1750, with the charge and discharge of Antoine Lechaudel, 14.5cm. long.



The Esterházy Box, chased with views of St. Petersburg, probably by Jérôme Paule, presented by Empress Elizabeth of Russia to Count Nikolaus Esterházy in 1761, 9.3cm. long.



Swiss enamelled gold & pearl set snuff-box, signed Pfister, circa 1800.



Gold & handstone snuff-box, by Christian Gottlieb Stehl, Dresden, 1775, with a secret compartment containing a catalogue of all the stones used in the box, 7.5cm. long.

Saturday 11 at 6.30 p.m.

Fine & Rare Wines

Enquiries: Duncan McQueen (London)
or Mary Gavor (Geneva).

Sunday 12 at 2.30 p.m., 3.30 p.m. & 7.30 p.m.

Art Nouveau & Art Deco

Enquiries: Georges de Bardia (Geneva).

Monday 13 at 11 a.m.

European Porcelain

Enquiries: Hugo Morley-Fletcher (London).

Tuesday 14 at 3 p.m. and Wednesday 15 at 10.30 a.m.

Objects of Vertu, Watches,
Fine Russian Works of Art and Fabergé

Enquiries: Alice Illich (London) or Mary Gavor (Geneva).

Wednesday 15 at 7 p.m.

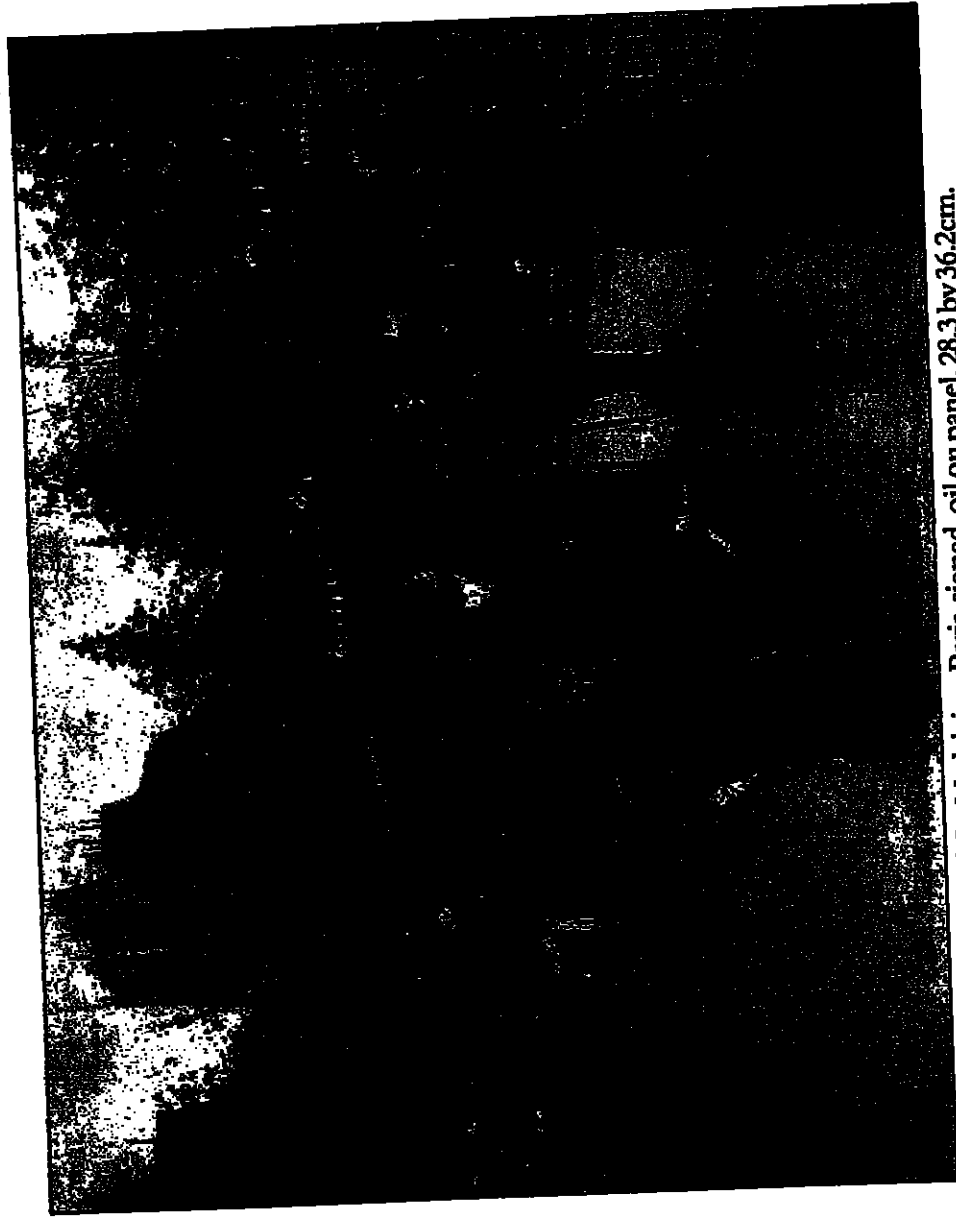
Highly Important Silver

Enquiries: Richard Stern (Geneva)
or Alain Zammit-Cutajar (Geneva).

8 Place de la Taconnerie, 1204 Geneva. Tel: (4122) 28 25 44

NEW YORK

19th Century European Paintings, Drawings and Watercolours
Friday 24 May



Jean Béraud: La Madeleine, Paris, signed, oil on panel, 28.3 by 36.2cm.
Enquiries: Peter Villa

At the Casino Club, Chicago Fine and Rare Wines

Thursday 6 June



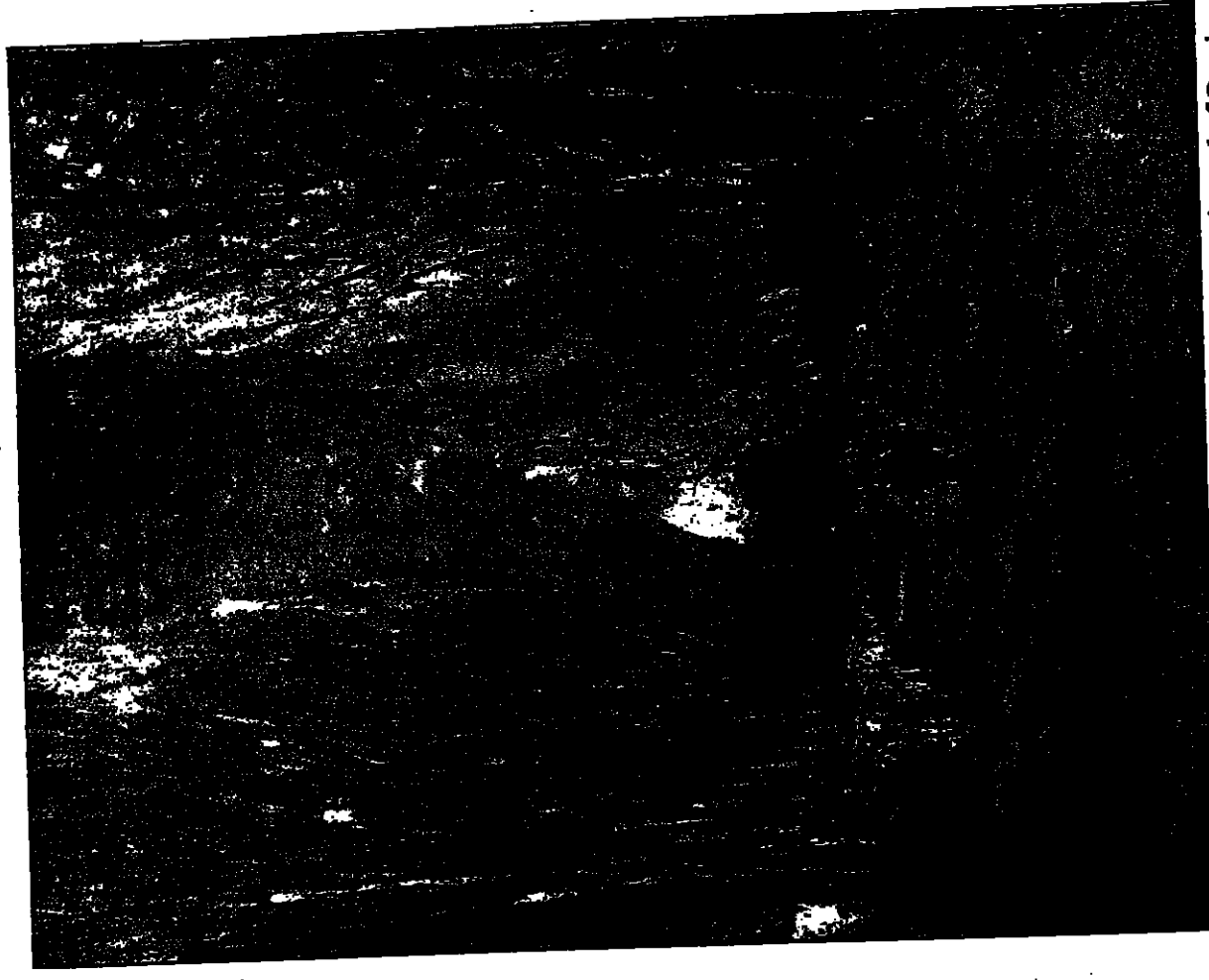
Left to Right: La Tache, Domaine de la Romanée-Conti 1953; magnum of Château Mouton-Rothschild 1953; double-magnum of Château Mouton-Rothschild 1949; Château Mouton-Rothschild 1953; magnum of Château Mouton-Rothschild 1953.

Enquiries: Jacqueline Quillen

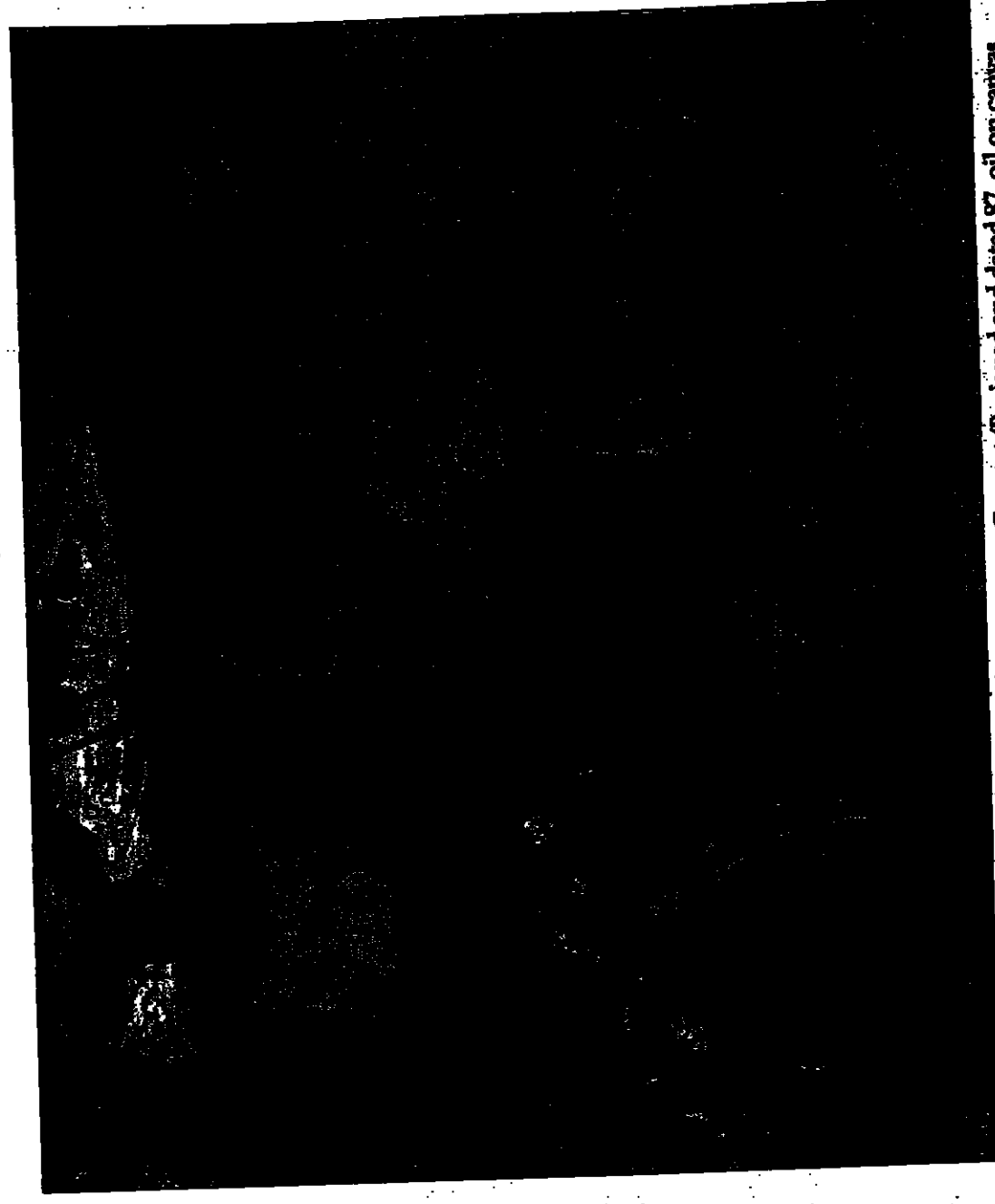
502 Park Avenue, New York, N.Y. 10022 Tel: (212) 546 1000

NEW YORK

Impressionist and Modern Paintings and Sculpture
Wednesday 15 May



Vincent van Gogh: Allée des Alyscamps, painted in Arles at the end of October 1888, oil on canvas, 92 by 73.5cm.



Paul Gauguin: Conversation, Tropiques or Nègresses Causant (I), signed and dated 87, oil on canvas, 61.5 by 76cm.

Enquiries: Michael Findlay

502 Park Avenue, New York, N.Y. 10022 Tel: (212) 546 1000